UCLA CENTER FOR HEALTH POLICY RESEARCH

HEALTH ECONOMICS AND EVALUATION RESEARCH

First Interim Evaluation of California's Health Homes Program (HHP)

Prepared for: California Department of Health Care Services (DHCS)

September 2020



First Interim Evaluation of California's Health Homes Program (HHP)

Nadereh Pourat, PhD Xiao Chen, PhD Brenna O'Masta, MPH Leigh Ann Haley, MPP Anna Warrick Weihao Zhou, MS Hanqing Yao

UCLA Center for Health Policy Research Health Economics and Evaluation Research Program

September 2020

This evaluation was supported by funds received from The California Endowment and the California Department of Health Care Services. The analyses, interpretations, and conclusions contained within this evaluation are the sole responsibility of the authors. This report contains analysis of data available up to September 30, 2019.

Acknowledgments

The authors would like to thank Azeem Banatwala, Brendon Chau, Maria Ditter, and Wafeeq Ridhuan for their hard work and support of HHP evaluation activities.

Suggested Citation

Pourat N, Chen X, O'Masta B, Haley LA, Warrick A, Zhou W, and Yao H. *First Interim Evaluation of California's Health Homes Program (HHP).* Los Angeles, CA: UCLA Center for Health Policy Research, September 2020.

Contents

First Interim Evaluation of California's Health Homes Program (HHP)	1
Executive Summary	. 15
Health Homes Program Overview	. 15
Evaluation Methods	. 16
Results	. 16
HHP Implementation and Infrastructure	. 16
HHP Enrollment and Enrollment Patterns	. 17
HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization	. 18
HHP Service Utilization Among HHP Enrollees	. 19
HHP Outcomes	. 20
Conclusion and Next Steps	. 20
Introduction	. 22
Health Homes Program Overview	. 22
HHP Implementation Plan	. 22
HHP Services	. 24
HHP Target Populations	. 26
Funding and Payment Methodology	. 27
UCLA HHP Evaluation	. 27
Conceptual Framework	. 27
Evaluation Questions and Data Sources	. 29
HHP Implementation and Infrastructure	. 31
HHP Delivery Models	. 33
HHP Delivery Networks	. 37
HHP Staffing	. 38
Staffing Requirements	. 38
HHP Team Composition	. 40
Care Coordinators	. 41
HHP Directors	. 41
Housing Navigators, Clinical Consultants, and Optional Staff	. 41

HHP Data Sharing	42
Data Sharing Technologies for Care Management and Care Coordination	42
Dynamic versus Static Health Action Plan	44
Real-Time Notifications of Hospitalizations and ED Visits	44
MCP Approach to Targeting Patients for HHP Enrollment	44
Predictive Modeling to Identify Enrollees and Risk Grouping	45
Communication with HHP Enrollees	46
Frequency of Outreach to Potential Enrollees	47
Outreach to Homeless HHP Eligible Beneficiaries	48
HHP Enrollment and Enrollment Patterns	51
Enrollment Size	52
Growth in HHP Enrollment by SPA	52
Growth in HHP Enrollment among Homeless by SPA	53
Enrollment Size by Group and County	54
Enrollment Size Compared to Eligible Beneficiary Population	54
Enrollment Patterns	55
Enrollment Churn	55
Enrollment Length	55
MCP Exclusions of Specific HHP Eligible Populations	57
HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization	58
Demographics of HHP Enrollees at Time of Enrollment	59
Health Status of HHP Enrollees Prior to Enrollment	61
Health Care Utilization of HHP Enrollees Prior to Enrollment	62
Payments Associated with Health Care Utilization Prior to HHP Enrollment	65
HHP Service Utilization among HHP Enrollees	66
HHP Services	67
Estimated Overall HHP Service Delivery to HHP Enrollees	69
Estimated Types of HHP Services Received	70
Estimated HHP Core Services by Modality and Staff Type	71
HHP Housing Services	72

HHP Expenditures	73
Outcomes	74
Process Metrics	74
Outcome Metrics	76
HHP Costs	80
Conclusions	81
Next Steps	82
Appendix A: HHP Data Sources and Analytic Methods	
Readiness Documents	
Enrollment Reports and MCP Quarterly HHP Reports	
Medi-Cal Enrollment and Claims	
Medi-Cal Health Homes Program Rate Range Summary	84
Analytic Methods	85
Readiness Documents	85
Enrollment Reports and MCP Quarterly HHP Reports	85
Medi-Cal Enrollment and Claims	87
Limitations	95
Readiness Documents	95
Enrollment Reports and MCP Quarterly HHP Reports	96
Medi-Cal Enrollment and Claims	96
Appendix B: UCLA HHP Evaluation Design	97
Appendix C: HHP Enrollees Enrolled Less Than 31 Days	107
Appendix D: Supplemental Data Tables	110
Homeless Enrollment by Group	110
Appendix E: MCP- Level Data	111
Aetna Better Health of California	
Actual Detter Fredrikt of California	
HHP Implementation and Infrastructure	
	111
HHP Implementation and Infrastructure	111 112

Alameda Alliance for Health	1
HHP Implementation and Infrastructure12	1
HHP Enrollment and Enrollment Patterns 122	2
HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization . 129	5
HHP Service Utilization among HHP Enrollees128	8
Anthem Blue Cross of California Partnership Plan, Inc	1
HHP Implementation and Infrastructure13	1
HHP Enrollment and Enrollment Patterns132	2
HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization . 130	6
HHP Service Utilization among HHP Enrollees14	0
Blue Shield of California Promise Health Plan144	4
HHP Implementation and Infrastructure14	4
HHP Enrollment and Enrollment Patterns14	5
HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization . 14	.8
HHP Service Utilization among HHP Enrollees	2
California Health & Wellness	5
HHP Implementation and Infrastructure15	5
HHP Enrollment and Enrollment Patterns150	6
HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization . 159	9
HHP Service Utilization among HHP Enrollees	2
CalOptima	5
HHP Implementation and Infrastructure16	5
HHP Enrollment and Enrollment Patterns	6
HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization . 169	9
HHP Service Utilization among HHP Enrollees	2
Community Health Group Partnership Plan175	5
HHP Implementation and Infrastructure17	5
HHP Enrollment and Enrollment Patterns	6
HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization. 179	
This Enforce Demographics, reality Status, and thor healthcare Stillzation. The	9

Health Net185
HHP Implementation and Infrastructure185
HHP Enrollment and Enrollment Patterns186
HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization . 190
HHP Service Utilization among HHP Enrollees
Inland Empire Health Plan
HHP Implementation and Infrastructure199
HHP Enrollment and Enrollment Patterns
HHP Service Utilization among HHP Enrollees
HHP Service Utilization among HHP Enrollees
Kaiser Permanente
HHP Implementation and Infrastructure210
HHP Enrollment and Enrollment Patterns211
HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization . 214
HHP Service Utilization among HHP Enrollees
Kern Health Systems
Kern Health Systems
Kern Health Systems
Kern Health Systems 221 HHP Implementation and Infrastructure 221 HHP Enrollment and Enrollment Patterns 222
Kern Health Systems 221 HHP Implementation and Infrastructure 221 HHP Enrollment and Enrollment Patterns 222 HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization . 225
Kern Health Systems 221 HHP Implementation and Infrastructure 221 HHP Enrollment and Enrollment Patterns 222 HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization 225 HHP Service Utilization among HHP Enrollees 229
Kern Health Systems 221 HHP Implementation and Infrastructure 221 HHP Enrollment and Enrollment Patterns 222 HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization 225 HHP Service Utilization among HHP Enrollees 229 L.A Care Health Plan 232
Kern Health Systems 221 HHP Implementation and Infrastructure 221 HHP Enrollment and Enrollment Patterns 222 HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization 225 HHP Service Utilization among HHP Enrollees 229 L.A Care Health Plan 232 HHP Implementation and Infrastructure 232
Kern Health Systems221HHP Implementation and Infrastructure221HHP Enrollment and Enrollment Patterns222HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization225HHP Service Utilization among HHP Enrollees229L.A Care Health Plan232HHP Implementation and Infrastructure232HHP Enrollment and Enrollment Patterns233
Kern Health Systems221HHP Implementation and Infrastructure221HHP Enrollment and Enrollment Patterns222HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization225HHP Service Utilization among HHP Enrollees229L.A Care Health Plan232HHP Implementation and Infrastructure232HHP Enrollment and Enrollment Patterns232HHP Implementation and Infrastructure233HHP Enrollment and Enrollment Patterns233HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization236
Kern Health Systems221HHP Implementation and Infrastructure221HHP Enrollment and Enrollment Patterns222HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization225HHP Service Utilization among HHP Enrollees229L.A Care Health Plan232HHP Implementation and Infrastructure232HHP Enrollment and Enrollment Patterns233HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization236HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization236HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization236HHP Service Utilization among HHP Enrollees240
Kern Health Systems221HHP Implementation and Infrastructure221HHP Enrollment and Enrollment Patterns222HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization225HHP Service Utilization among HHP Enrollees229L.A Care Health Plan232HHP Implementation and Infrastructure232HHP Enrollment and Enrollment Patterns233HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization236HHP Enrollment and Enrollment Patterns233HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization236HHP Service Utilization among HHP Enrollees240Molina Healthcare of California Partner Plan, Inc.243
Kern Health Systems 221 HHP Implementation and Infrastructure 221 HHP Enrollment and Enrollment Patterns 222 HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization 225 HHP Service Utilization among HHP Enrollees 229 L.A Care Health Plan 232 HHP Implementation and Infrastructure 232 HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization 232 HHP Implementation and Infrastructure 233 HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization 236 HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization 236 HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization 236 HHP Service Utilization among HHP Enrollees 240 Molina Healthcare of California Partner Plan, Inc. 243 HHP Implementation and Infrastructure 243

San Francisco Health Plan25	;9
HHP Implementation and Infrastructure25	;9
HHP Enrollment and Enrollment Patterns26	60
HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization . 26	63
HHP Service Utilization among HHP Enrollees	57
Santa Clara Family Health Plan27	'0
HHP Implementation and Infrastructure27	0
HHP Enrollment and Enrollment Patterns27	'1
HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization . 27	'4
HHP Service Utilization among HHP Enrollees27	'8
UnitedHealthcare Community Plan of California, Inc	31
HHP Implementation and Infrastructure28	31
HHP Enrollment and Enrollment Patterns28	32
HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization . 28	6
HHP Service Utilization among HHP Enrollees)0

Table of Figures

Exhibit 1: General Health Homes Program Acronyms and Definitions
Exhibit 2: Managed Care Plans Acronyms/Abbreviations and Definitions
Exhibit 3: Timeline of HHP Implementation by Group and SPA
Exhibit 4: MCPs that Implemented HHP across California, by Group and County 24
Exhibit 5: HHP Services Provided through MCPs and CB-CMEs25
Exhibit 6: HHP Eligibility Inclusion and Exclusion Criteria
Exhibit 7: HHP Evaluation Conceptual Framework
Exhibit 8: Health Homes Program Evaluation Questions and Data Sources
Exhibit 9: Distribution of California Counties by Health Homes Program Implementation Group and MCPs Implementing Health Homes Program by County
Exhibit 10: Health Homes Program Delivery Models
Exhibit 11: Health Homes Program Delivery Models Employed and Primary Model Employed by MCP, Implementation Group, and Counties
Exhibit 12: Selected Illustrative Examples of Implementation of Health Homes Program Delivery Models by MCPs
Exhibit 13: Health Homes Program CB-CME Network by Organization Type as of September 2019
Exhibit 14: Total Health Homes Program Anticipated Capacity by CB-CME Organization Type
Exhibit 15: DHCS Recommendation for Health Homes Program Multidisciplinary Team Composition at CB-CMEs
Exhibit 16: Selected Illustrative Examples of Health Homes Program Data Sharing Technologies between MCPs and CB-CMEs for Comprehensive Care Management and Care Coordination

Exhibit 17: Selected Illustrative Examples of Predictive Modeling Approaches Used by MCPs
Exhibit 18: Planned Alternative Approaches to Outreach Frequency by Health Homes Program MCPs
Exhibit 19: Illustrative Examples of Planned Outreach Approaches to Health Homes Program Eligible Homeless or At-Risk-of-Homeless MCP Members
Exhibit 20: Unduplicated Monthly and Cumulative Enrollment in HHP by SPA, July 1, 2018 to September 30, 2019
Exhibit 21: Unduplicated Monthly and Cumulative Enrollment of HHP Homeless Enrollees by SPA, July 1, 2018 to September 30, 2019
Exhibit 22: Unduplicated Cumulative HHP Enrollment by Group and County as of September 30, 2019
Exhibit 23: Enrollment and Disenrollment Patterns in HHP as of September 30, 2019.55
Exhibit 24: Average Length of Enrollment in Months in HHP by Group as of September 30, 2019
Exhibit 25: Number of Eligible Beneficiaries Excluded by Exclusion Rationale as of September 30, 2019
Exhibit 26: HHP Enrollee Demographics, Overall, and by SPA, at the Time of HHP Enrollment
Exhibit 27: Top Ten Most Frequent Physical and Mental Health Conditions among HHP Enrollees, 24 Months Prior to HHP Enrollment
Exhibit 28: Complexity of HHP Enrollees' Health Status by SPA, 24 Months Prior to HHP Enrollment
Exhibit 29: Average Health Care Utilization by SPA, 24 Months Prior to HHP Enrollment 62
Exhibit 30: Utilization Levels of HHP Enrollees, 24 Months Prior to HHP Enrollment 64
Exhibit 31: Utilization Level of HHP Enrollees by Specific Chronic Condition Criteria, 24 Months Prior to HHP Enrollment

UCLA Center for Health Policy Research
Health Economics and Evaluation Research Program

Exhibit 32: HHP Services
Exhibit 33: Estimated Overall HHP Services Received by HHP Enrollees by SPA, July 1, 2018 to June 31, 2019
Exhibit 34: Estimated Average Number of HHP Services Provided to HHP Enrollees by Service Type and SPA, July 1, 2018 to June 30, 201970
Exhibit 35: Estimated Average Number of HHP Core Service Provided to HHP Enrollees by Modality and SPA, July 1, 2018 to June 30, 201971
Exhibit 36: Housing Services among HHP Enrollees by SPA and Group, HHP Q3 from July 1 to September 30, 2019
Exhibit 37: Estimated HHP Supplemental Expenditures by Enrollee Type and Group, July 1, 2018 to September 30, 2019
Exhibit 38: Proportion of HHP Enrollees Who Were Assessed for Body Mass Index, Pre- and Post-HHP, Group 1 SPA 175
Exhibit 39: Proportion of HHP Enrollees with Initiation of Alcohol and Other Drug Abuse or Dependence Treatment, Pre- and Post-HHP, Group 1 SPA 1
Exhibit 40: Proportion of HHP Enrollees with Engagement of Alcohol and Other Drug Abuse or Dependence Treatment, Pre- and Post-HHP, Group 1 SPA 1
Exhibit 41: Proportion of HHP Enrollees with All-Cause 30-Day Readmission, Pre- and Post-HHP, Group 1 SPA 1
Exhibit 42: Number of PQIs per 1,000 Enrollee Months, Pre- and Post-HHP, Group 1 SPA 177
Exhibit 43: Number of Ambulatory Care: Emergency Department Visits per 1,000 Enrollee Months, Pre- and Post-HHP, Group 1 SPA 177
Exhibit 44: Inpatient Visits per 1,000 Enrollee Months, Pre- and Post-HHP, Group 1 SPA 178
Exhibit 45: Average Inpatient Length of Stay in Number of Days, Pre- and Post-HHP, Group 1 SPA 1
Exhibit 46 Number of Short-Term Nursing Facility Admissions per 1,000 Enrollee Months, Pre- and Post-HHP, Group 1 SPA 1

Exhibit 47: Evaluation Questions and Data Sources
Exhibit 48: Beneficiary-Level Variables
Exhibit 49: Demographic Indicators
Exhibit 50: Health Status Indicators
Exhibit 51: Healthcare Utilization Indicators
Exhibit 52: HHP Service Utilization Indicators
Exhibit 53: HHP Services
Exhibit 54: HHP Metrics, Definitions, and Reporting Status
Exhibit 55: Evaluation Conceptual Framework
Exhibit 56: Evaluation Questions and Data Sources
Exhibit 57: Evaluation Timeline and Deliverables106
Exhibit 58: HHP Enrollee Demographics at the Time of HHP Enrollment 107
Exhibit 59: Top Ten Most Frequent Physical Health and Mental Health Conditions among HHP Enrollees
Exhibit 60: Proportion of HHP Enrollees that met Eligibility Criteria, Overall and by SPA, at the Time of HHP Enrollment
Exhibit 61: Unduplicated Monthly and Cumulative Enrollment of HHP Homeless Enrollees by Group, July 1, 2018 to September 30, 2019

Exhibit 1	defines acro	nyms and ter	ms referenced	throughout the	report.
		,			

Acronym	Definition		
AB	Assembly Bill		
ACO	Accountable Care Organization		
AHF	AIDS Healthcare Foundation		
AHS	Alameda Health Systems		
BMI	Body Mass Index		
CB-CME	Community-Based Care Management Entity		
СВО	Community Based Organizations		
CCA	Clinical Care Advance		
CCW	Chronic Condition Warehouse		
CDPS	Chronic Illness and Disability Payment System Risk Score		
CKD	Chronic Kidney Disease		
СМ	Care Management		
COPD	Chronic Obstructive Pulmonary Disease		
CSH	Corporation for Supportive Housing		
DHCS	California Department of Health Care Services		
E&M	Evaluation & Management		
ED	Emergency Department		
EHR	Electronic Health Record		
ER	Emergency Room		
FMAP	Federal Medical Assistance Percentage		
FQHC	Federally Qualified Health Center		
GRM	General Risk Model		
НАР	Health Action Plan		
HCPCS	Healthcare Common Procedure Coding System		
HCSA	Alameda County Health Care Services Agency		
HEDIS	Healthcare Effectiveness Data and Information Set		
HHP	Health Homes Program		
HIE	Health Information Exchange		
HIT	Health Information Technology		
HMIS	Homeless Management Information Session		
ICD	International Classification of Diseases		
LA	Los Angeles		
LCSW	Licensed Clinical Social Worker		
MCP	Managed Care Plan		
MFT	Marriage and Family Therapist		
NPI	National Provider Identifier		
NPPES	National Plan and Provider Enumeration System		
PACE	Program of All-Inclusive Care for the Elderly		
PCP	Primary Care Provider		
РМРМ	Per Member per Month		
RN	Registered Nurse		

Exhibit 1: General Health Homes Program Acronyms and Definitions

Acronym	Definition	
SCAN	Senior Care Action Network	
SFTP	Secure File Transfer Protocol	
SMI	Severe Mental Illness	
SNF	Skilled Nursing Facility	
SPA	State Plan Amendment	
SUD	Substance Use Disorder	
SW	Social Worker	
TEL	Targeted Engagement List	
UCLA	University of California, Los Angeles Center for Health	
	Policy Research	
UOS	Unit of Service	

Exhibit 2 defines acronyms and full names of participating Managed Care Plans.

Acronym/Abbreviations	Managed Care Plan Full Name	
ABHCA	Aetna Better Health of California	
AAH	Alameda Alliance for Health	
Anthem	Anthem Blue Cross of California Partnership Plan, Inc.	
BSCPHP	Blue Shield of California Promise Health Plan	
CHW	California Health & Wellness	
CalOptima	CalOptima	
CHG	Community Health Group Partnership Plan	
HNCS	Health Net Community Solutions, Inc.	
IEHP	Inland Empire Health Plan	
Kaiser	Kaiser Permanente	
KHS	Kern Health Systems	
L.A. Care	L.A. Care Health Plan	
MHC	Molina Healthcare of California Partner Plan, Inc.	
SFHP	San Francisco Health Plan	
SCFHP	Santa Clara Family Health Plan	
UnitedHealthcare	UnitedHealthcare Community Plan of California, Inc.	

Exhibit 2: Managed	Care Plans Ad	cronyms/Abbrevia	tions and Definitions

Executive Summary

Health Homes Program Overview

The California Department of Health Care Services (DHCS) implemented the Medi-Cal Health Homes Program (HHP) to serve eligible Medi-Cal beneficiaries with complex needs and chronic conditions. HHP was authorized under California Assembly Bill 361 and approved by Centers for Medicare and Medicaid Services under Section 2703 of the 2010 Patient Protection and Affordable Care Act.

The overarching goal of HHP was to achieve the "triple aim" of better care, better health, and lower costs by improving member outcomes through care coordination and reducing avoidable health care costs. HHP was designed to provide six core services for eligible enrollees: (1) comprehensive care management; (2) care coordination; (3) health promotion: (4) comprehensive transitional care: (5) individual and family support: and (6) referral to community and social support services. DHCS selected 12 California counties where 16 Medi-Cal managed care plans (MCPs) would implement HHP for MCP enrollees who met certain chronic condition and acuity criteria. HHP was implemented in phases by county groupings and two subsets of enrollees, with the first group implementing in July 2018 and the last group implementing in September 2020. Subsets of enrollees included those with chronic physical health conditions or substance use disorders (SUD) referred to as SPA 1 (State Plan Amendment 1) and those with severe mental illness (SMI) referred to as SPA 2. MCPs implemented SPA 2 six months after SPA 1 within each county grouping. DHCS published a program guide to ensure uniform HHP implementation, delivery of services, and reporting across all MCPs. MCPs were expected to contract with Community-Based Care Management Entities (CB-CMEs), or in instances where contracting with local CB-CMEs was not feasible, to deliver services directly to HHP enrollees. CB-CMEs could include primary care providers (PCPs), Federally Qualified Health Centers (FQHCs), and other service providers. CB-CMEs could also work with Community Based Organizations (CBOs) to provide linkages to community and social support services, as needed.

This evaluation report is the first of a series of three planned evaluation reports of HHP and focuses on the initial implementation efforts and infrastructure development of HHP MCPs, health status and utilization of enrollees prior to HHP implementation, as well as some early trends for key health outcomes and utilization metrics for Group 1 SPA 1 enrollees.

Evaluation Methods

The University of California, Los Angeles (UCLA) Center for Health Policy Research was selected to evaluate HHP and developed a conceptual framework and evaluation questions to conduct a rigorous assessment of the program. The framework anticipated that the HHP program would lead to better care delivery by establishing the necessary infrastructure and delivery of HHP services, which in turn would lead to better health as measured by specific utilization and health outcome metrics. Both better care and better health would lead to lower overall Medi-Cal health care expenditures. UCLA used all available data for the evaluation. These included MCP Readiness Documents that contained MCP's HHP policies and procedures for implementation and delivery of services; Targeted Engagement Lists (TEL) created every six months by DHCS to identify potentially eligible HHP enrollees per MCP; MCP enrollment and quarterly reports that included enrollee level enrollment data and homeless status; and Medi-Cal enrollment and claims data for all HHP enrollees with information on demographics, health status, and use of health services.

In this first report, UCLA used readiness documents to describe HHP implementation efforts including composition of HHP networks, types of staff, data sharing, enrollee outreach and engagement, and HHP service delivery approaches. UCLA used TEL, MCP enrollment and utilization reports, and Medi-Cal data to assess HHP enrollment patterns, demographics, health status, HHP service use, and health care service utilization.

Results

HHP Implementation and Infrastructure

- HHP was implemented by 16 MCPs in 12 counties, with six MCPs implementing in more than one county.
- MCP HHP implementation plans outlined in Readiness Documents were used to examine MCP intentions at the beginning of HHP, even though the plans may have changed during implementation. These plans indicated that 15 (of 16) MCPs used delivery Model I, where CB-CMEs were typically medical providers that hired and housed HHP staff, including care coordinators. When HHP enrollees' medical providers were not able to take on these responsibilities, MCPs utilized Models II and III to deliver services centrally or regionally.
- In their Quarterly HHP Reports, MCPs reported that they had developed HHP delivery networks with 212 CB-CMEs by September 2019. These CB-CMEs were primarily community health centers or clinics (70%), followed by primary care or specialty providers (14%), or care coordination or case management providers

(13%). MCPs reported that they anticipated that these CB-CMEs had an enrollment capacity of approximately 47,010 enrollees.

- MCPs ensured that CB-CMEs had adequate staffing to deliver HHP services by requiring certain staffing types such as care coordinators, HHP directors, clinical consultants, and housing navigators.
- In Readiness Documents, 11 MCPs (of 16), including all of the MCPs that implemented in more than one County, indicated that they planned to hire certain HHP staff internally to improve efficiency and effectiveness. These roles most often included directors, program managers, and housing specialists.
- Seven MCPs planned to use a SFTP or dedicated email and six MCPs planned to use electronic health records (EHR), care management platforms, or health information exchange (HIE) data sharing technologies.
- Both CB-CMEs and MCPs planned to use data sharing technologies to provide timely access to information. Eight MCPs (of 16) planned to provide access to a dynamic Health Action Plan (HAP) to allow access to up-to-date information and five MCPs planned to provide real-time and automated notifications of HHP hospital admissions or emergency department visits to CB-CMEs.
- MCPs developed plans for identifying and targeting individuals for HHP enrollment including use of predictive modeling and risk grouping of eligible beneficiaries.
- MCPs most often planned to use newsletters (nine of 16) and websites (nine) to communicate with eligible beneficiaries and developed plans on how often they would outreach to eligible beneficiaries.
- MCPs planned to use a mix of approaches to target individuals experiencing homelessness. These approaches included collaborating with CB-CMEs or community-based organizations that specialized in working with these individuals and leveraging existing infrastructure developed under Whole Person Care to provide outreach.

HHP Enrollment and Enrollment Patterns

- A total of 15,527 individuals enrolled in HHP between July 1, 2018 and September 30, 2019, with 14,380 enrolled in SPA 1 and 1,147 enrolled in SPA 2. The highest HHP enrollment in a given group and county was 4,791 corresponding to an earlier implementation.
- There was a steady growth in the number of homeless enrollees over time. As of September 2019, 510 HHP enrollees (3.5%) were reported as ever homeless at any point during HHP enrollment, 472 from SPA 1 (3.4%) and 38 from SPA 2 (3.5%). There was variation in the number of homeless enrollees by Group, with Group 2 having the largest proportion of homeless enrollees (4.4%) and Group 1

having the smallest proportion of homeless enrollees (less than 2%). Due to data limitations, these numbers are likely to underestimate the size of homeless enrollees in HHP.

- Group 1 MCPs began enrollment in July 2018, and enrolled 12% of potentially eligible beneficiaries from their respective TELs. Group 2 MCPs began enrollment in January 2019, and enrolled 18% of potentially eligible beneficiaries. Group 3 MCPs began enrollment in July 2019, and had enrolled 3% of potentially eligible beneficiaries by September 30, 2019.
- Ninety percent of HHP enrollees were continuously enrolled, 9.9% enrolled for a shorter time, and 0.1% enrolled multiple times in the program. The average length of enrollment in Group 1 was 7.5 months for SPA 1 enrollees and 5.1 months for SPA 2 enrollees. Overall, the average length of enrollment was 5 months for Group 2 and 1.6 months for Group 3 enrollees.
- Among the 245,330 potentially eligible beneficiaries identified in the TEL, MCPs reported excluding 9,442 beneficiaries because they were not MCP members, 6,340 because of unsuccessful engagement, and 5,229 because the eligible beneficiary declined to participate.

HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization

- The great majority of HHP enrollees (15,522) were enrolled for over 30 days.
- The majority of HHP enrollees were between 50 and 64 years old, female, and spoke English. Nearly 45% were Latino. SPA 2 enrollees were more often between 18 and 49 years old and more often female in comparison to SPA 1 enrollees.
- Prior to enrollment, the most common chronic conditions among all HHP enrollees and SPA 1 enrollees were hypertension (72.8%) and diabetes (53.4%). The most common condition among SPA 2 enrollees was depression (71.0%).
- MCPs enrolled Medi-Cal managed care beneficiaries with multiple chronic health conditions, consistent with HHP's requirements. For example, 60.5% had hypertension along with chronic obstructive pulmonary disease, diabetes, coronary artery disease, and/or chronic or congestive heart failure and 43.4% had a combination of very complex conditions such as chronic renal (kidney) disease, chronic liver disease, traumatic brain injury, and a more common condition.
- Consistent with HHP requirements, HHP enrollees had high levels of utilization of acute services, 1.2 hospitalizations and 4.1 emergency department (ED) visits in the 24 months prior to HHP enrollment on average. SPA 2 enrollees had more ED visits in the 24 months prior to HHP enrollment (5.1) compared to SPA 1

enrollees (4.0). SPA 1 enrollees had more primary care services visits in the 24 months prior to HHP enrollment than SPA 2 enrollees.

 UCLA examined the utilization levels of ED visits and hospitalizations for HHP enrollees 24 months prior to enrollment and identified three categories, one including those with the highest use of either service. The highest utilizers (25% of HHP enrollees) had 13.9 ED visits and 4.6 hospitalizations on average. These individuals also had the highest level of severity, estimated by using an independent measure risk called the Chronic Illness and Disability Payment System (CDPS) based on presence of high cost conditions.

HHP Service Utilization Among HHP Enrollees

- MCPs provided HHP engagement services, core HHP services, and other HHP services. Services were provided by clinical and non-clinical CB-CME providers. Core HHP services were provided in-person or through telehealth. Each service was reported in 15-minute increments or units of service (UOS). Multiple units of service per each claim were allowed and services from clinical and non-clinical staff in tandem were allowed.
- MCPs were required to report HHP services to DHCS in Medi-Cal claims data starting on July 1, 2018 using HCPCS codes. However, HCPCS codes were not present in claims data for many enrollees and appeared to be under-reported by CB-CMEs to MCPs. In discussions with DHCS, MCPs reported challenges in obtaining data on provision of all services including housing services from their CB-CMEs, which they were addressing by providing technical assistance to improve reporting. Sixteen percent of HHP enrollees lacked any HCPCS codes and 38.7% of HHP enrollees lacked HCPCS codes for some months during their enrollment. Rates of under-reporting varied by type of service with a higher rate for core services and a lower rate for engagement services. UCLA calculated HHP service use for the months that HCPCS codes were present as an estimate of type of services provided under HHP.
- Data showed an estimated total of 31,183 UOS, averaging to 1.9 UOS per HHP enrollee per month. SPA 2 enrollees had an average of 3.5 UOS per HHP enrollee per month, while SPA 1 had an average of 1.8. The estimated number of UOS per enrollee per month was higher for core HHP services (1.7), than engagement (1.3) and other HHP services (1.4). The estimated number of UOS per enrollee per month per type of service was higher for SPA 2 than SPA 1 enrollees for all three service types.
- SPA 2 enrollees were estimated to receive more telehealth services (2.2 UOS) compared to in-person services (1.4 UOS). Similarly, estimated number of services by non-clinical staff (2.9 UOS) were higher than clinical staff (1.5 UOS) for SPA 2 enrollees.

- MCPs reported that 3.8% of enrollees were homeless or at risk for homelessness between July 1, 2019, and September 30, 2019, and 38.0% of these enrollees received housing navigation and transition services. Due to data limitations, these numbers are likely to underestimate both the size of homeless enrollees in HHP and the quantity of housing services received.
- Data showed that estimated HHP supplemental payments by the end of Q3 2019 totaled \$30.8 million and that average monthly HHP expenditure was \$488 per enrollee.

HHP Outcomes

- HHP outcomes were only measured for Group 1 SPA 1 enrollees because this was the only group with complete claims data for the first year of HHP implementation. Changes in selected metrics for Group 1 SPA 1 enrollees in San Francisco were examined before and after each individual's enrollment in HHP.
- For Group 1 SPA 1 enrollees, Assessment and Engagement of Alcohol and Other Drug Abuse or Dependence Treatment increased significantly from a rate of 45% in Pre-HHP Year 1 (or 12 months prior to HHP enrollment) to 55% after HHP Year 1 (or 12 months of enrollment in HHP).
- For Group 1 SPA 1 enrollees, the rate of Emergency Department (ED) visits showed a steady increase 24 months prior to HHP enrollment. Pre-HHP Year 2 (or 24 months prior to HHP enrollment) the rate of ED visits was 315 per 1,000 enrollee months and increased to a rate of 404 in pre-HHP Year 1 (or 12 months prior to HHP enrollment). The ED visits rate decreased significantly after one year of HHP enrollment, or HHP Year 1, to a rate of 285.
- For Group 1 SPA 1 enrollees, inpatient utilization or the rate of hospitalizations, showed a steady increase 24 months prior to HHP enrollment. In pre-HHP Year 2, the rate was 92 inpatient visits per 1,000 enrollee months and increased to a rate of 134 in Pre-HHP Year 1. The rate of hospitalizations decreased significantly after one year of HHP enrollment, or HHP Year 1, to a rate of 91.

Conclusion and Next Steps

These findings provide evidence that MCPs had developed comprehensive plans to build the needed infrastructure and to deliver HHP services as required by HHP; successfully enrolled eligible Medi-Cal beneficiaries in participating counties; targeted appropriate beneficiaries based on their complexity of health status and very high use of ED and hospitalization prior to HHP enrollment; and delivered substantial HHP services to enrollees. This report highlights the interim progress made by MCPs under the first 15 months of HHP, including early and preliminary analyses of trends in key health outcomes and utilization metrics among HHP enrollees. This report was limited in reporting of HHP outcomes due to lags in comprehensive claims data and short length of enrollment for HHP enrollees in Groups 2 and 3. The next two evaluation reports will assess longer term outcomes and utilization trends using more recent enrollment and claims data. These reports will include data on changes in pre-defined outcomes and Medi-Cal payments for HHP enrollees and a comparable control group of Medi-Cal beneficiaries after an adequate period of enrollment. Pre-defined outcomes will include measures of health services utilization, such as emergency department visits and indicators of quality of care, such as all-cause readmissions and initiation and engagement of alcohol and other drug abuse or dependence treatment.

Introduction

Health Homes Program Overview

The Health Homes Program (HHP) was created and implemented under the statutory authority of California Assembly Bill (AB) 361. The legislation authorizes the California Department of Health Care Services (DHCS) to create HHP under Section 2703 of the 2010 Patient Protection and Affordable Care Act. Section 2703 allows states to create Medicaid health homes to coordinate the full range of physical health, behavioral health, and community-based long-term services and supports needed by Medi-Cal enrollees with chronic conditions.

Twelve California counties chose to implement HHP and all Medi-Cal Managed Care Plans (MCPs) in those participating counties were required to participate in HHP. HHP is focused on enrollees who meet certain chronic condition and acuity criteria. HHP has a phased implementation schedule, and individuals with chronic physical health conditions or substance use disorders (SUD) are included in State Plan Amendment (SPA) 1 (i.e., Phase 1) and those with severe mental illness (SMI) are included in SPA 2 (i.e., Phase 2).

The primary goals of HHP are to improve member outcomes through care coordination and reduce avoidable health care costs. MCPs are expected to deliver HHP services directly or through contracted community-based care management entities (CB-CMEs), which could include primary care providers (PCPs), Federally Qualified Health Centers (FQHCs), and other service providers. CB-CMEs work with Community Based Organizations (CBOs) to provide linkages to community and social support services, as needed.

HHP Implementation Plan

The HHP implementation schedule is displayed in Exhibit 3. The 12 counties implementing HHP were divided into four groups, with Group 1 scheduled to begin implementation on July 1, 2018, and Group 4 to implement the final phase on July 1, 2020. Each Group would first implement HHP for SPA 1 enrollees (those with chronic physical health conditions and/or SUD), followed six months later by SPA 2 enrollees (those with SMI).

Exhibit 3: Timeline of HHP Implementation by Group and SPA



Source: Adapted from <u>HHP Implementation Schedule</u>. HHP Managed Care Plans. Note: SPA is State Plan Amendment.

A total of 16 MCPs implemented HHP across the 12 counties (Exhibit 4). MCPs were responsible for the overall administration of HHP and expected to fulfill HHP requirements by leveraging existing infrastructure, communication, and reporting capabilities. MCP responsibilities included (1) perform regular auditing and monitoring activities; (2) train, support, and qualify CB-CMEs; (3) provide CB-CMEs with timely information on admissions, discharges, and other key utilization and health condition information; (4) connect members experiencing homelessness to housing navigation services and identify permanent housing solutions; and (5) fulfill HHP care management requirements.

Group	County	Managed Care Plan	
1	San Francisco	Anthem Blue Cross of California Partnership Plan, Inc.	
		San Francisco Health Plan	
2 Riverside		Inland Empire Health Plan	
		Molina Healthcare of California Partner Plan, Inc.	
	San Bernardino	Inland Empire Health Plan	
		Molina Healthcare of California Partner Plan, Inc.	
3	Alameda	Alameda Alliance for Health	
		Anthem Blue Cross of California Partnership Plan, Inc.	
	Imperial	California Health & Wellness	
		Molina Healthcare of California Partner Plan, Inc.	
	Kern	Health Net Community Solutions, Inc.	
		Kern Health Systems	
	Los Angeles	Health Net Community Solutions, Inc.	
		L.A. Care Health Plan	
	Sacramento	Aetna Better Health of California	
		Anthem Blue Cross of California Partnership Plan, Inc.	
		Health Net Community Solutions, Inc.	
		Kaiser Permanente	
		Molina Healthcare of California Partner Plan, Inc.	
	San Diego	Aetna Better Health of California	
		Blue Shield of California Promise Health Plan	
		Community Health Group Partnership Plan	
		Health Net Community Solutions, Inc.	
		Kaiser Permanente	
		Molina Healthcare of California Partner Plan, Inc.	
		UnitedHealthcare Community Plan of California, Inc.	
	Santa Clara	Anthem Blue Cross of California Partnership Plan, Inc.	
		Santa Clara Family Health Plan	
	Tulare	Anthem Blue Cross of California Partnership Plan, Inc.	
		Health Net Community Solutions, Inc.	
4	Orange	CalOptima	

Source: DHCS.

Notes: MCP is Managed Care Plan and DHCS is the California Department of Health Care Services.

HHP Services

The overarching goal of HHP was to achieve the "triple aim" of better care, better health, and lower costs. To achieve these goals, MCPs provided HHP services most

often through community-rooted CB-CMEs. These services included (1) comprehensive care management, (2) care coordination, (3) health promotion, (4) comprehensive transitional care, (5) individual and family support services, and (6) referrals to community and social support services. Exhibit 5 displays detailed descriptions of these services.

Service	Description		
Comprehensive care management	 Engage MCP members to participate in HHP Collaborate with HHP enrollees and their family/support persons to develop a Health Action Plan (HAP) within 90 days of enrollment that is comprehensive and person-centered Reassess HAP as needed and track referrals Case conferencing to support continuous and integrated care among all service providers 		
Care coordination	 Provide enrollee support to implement HAP and attain enrollee goals Coordinate referrals and follow-ups, share information to all involved parties, and facilitate communication Frequent, in-person contact between HHP enrollees and care coordinators Appointment with primary care physician within 60 days of enrollment encouraged Identify and address enrollee gaps in care Maintain an appointment reminder system for enrollees as appropriate Link eligible enrollees who are homeless or experiencing housing instability to permanent housing 		
Health promotion	 Encourage and support HHP enrollees to make lifestyle choices based on health behavior Encourage and support health education Assess and motivate enrollees and family/support person understanding of health condition and motivation to engage in self-management 		
Comprehensive transitional care	 Facilitate HHP enrollees' transition from and among treatment facilities Provide medication information and reconciliation Plan follow-up appointments and anticipate care or place to stay post-discharge 		

Exhibit 5: HHP Services Provided through MCPs and CB-CMEs

Service	Description
Individual and family support services	 Ensure HHP enrollees and family/support persons are educated about the enrollee's conditions to improve treatment and medical adherence
Referrals to community and social support services	 Determine appropriate services to meet HHP enrollee's needs Identify and refer enrollees to available community resources

Source: Adapted from Health Homes Program Guide.

Notes: MCP is Managed Care Plan and CB-CME is Community-Based Care Management Entity.

HHP Target Populations

The eligibility criteria defined by DHCS for HHP was based on the presence of specific chronic conditions and evidence of high acuity (Exhibit 6). These criteria aimed to identify the Medi-Cal population who may benefit the most from HHP services. DHCS identified a Targeted Engagement List (TEL) of Medi-Cal MCP enrollees in the 12 participating counties who were likely to be eligible for HHP services based on specific inclusion and exclusion criteria.

The exclusion criteria were designed to limit enrollment to eligible enrollees who were not receiving similar services in other programs and were more likely to benefit from HHP than other interventions, among other reasons. Due to data limitations, the TEL did not identify the inclusion criteria of chronic homelessness or some exclusion criteria, such as enrollees who would benefit from alternative care management programs. DHCS provided the TEL to MCPs as an initial list of potentially eligible HHP members, but MCPs had the responsibility of engaging and enrolling HHP eligible members and could use other eligibility identification strategies, subject to DHCS approval.

Eligibility Requirement	Criteria Details
Met at least one chronic condition criteria	 At least two of the following: chronic obstructive pulmonary disease, diabetes, traumatic brain injury, chronic or congestive heart failure, coronary artery disease, chronic liver disease, chronic renal (kidney) disease, dementia, substance use disorders Hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure One of the following: major depression disorders, bipolar disorder, psychotic disorders (including schizophrenia) Asthma

Exhibit 6: HHP Eligibility Inclusion and Exclusion Criteria

Eligibility Requirement	Criteria Details
Met at least one acuity/complexity criteria	 Has at least three or more of the HHP eligible chronic conditions At least one inpatient hospital stay in the last year Three or more emergency department (ED) visits in the last year Chronic homelessness
Did not meet one of the exclusion criteria	 Hospice recipient or skilled nursing home resident Enrolled in specialized MCPs (e.g., Program of All- Inclusive Care for the Elderly (PACE), Senior Care Action Network (SCAN) and AIDS Healthcare Foundation (AHF)) Fee-for-service rather than managed care Sufficiently well managed through self-management or another program More appropriate for alternative care management programs Behavior or environment is unsafe for CB-CME staff

Source: Adapted from Health Homes Program Guide.

Funding and Payment Methodology

Under federal rules, DHCS would receive a 90% enhanced Federal Medical Assistance Percentage (FMAP) for HHP services for the first two years of each phase of implementation. However, the federal portion will revert to the 50% FMAP after this period. DHCS used grant funds provided by The California Endowment to pay for the state's share of HHP services. MCPs received a supplemental per member per month (PMPM) payment for HHP services and reimbursed CB-CMEs based on claims for services under contractual agreements. DHCS also created an HHP-specified Healthcare Common Procedure Coding System (HCPCS) procedure code and modifiers to report HHP services. These codes are described later in this report in the HHP Service Utilization among HHP Enrollees chapter.

UCLA HHP Evaluation

AB 361 required an independent evaluation of HHP and submission of a report to the legislature after two years of implementation. Two interim evaluation reports will be developed after 18 and 30 months of implementation and a final evaluation report will be developed after 54 months of implementation. The UCLA Center for Health Policy Research (UCLA) was selected as the evaluator of the HHP program.

Conceptual Framework

UCLA developed a conceptual framework for the evaluation of HHP (Exhibit 7). Following the HHP program goals and structure, the framework indicated that better care is achieved when MCPs establish the necessary infrastructure and deliver HHP services. Delivery of HHP services will in turn lead to better health indicated by reduced utilization of health care services that are associated with negative health outcomes as well as improvements in population health indicators. Better care and better health will lead to lower overall health care expenditures.

Exhibit 7: HHP Evaluation Conceptual Framework



Evaluation Questions and Data Sources

Exhibit 8 displays the evaluation questions and data sources that were used to answer those questions. The evaluation questions were aligned with the components of the conceptual framework. Questions 1-7 examined the infrastructure established by MCPs including the composition of their networks, populations enrolled, and the services delivered. Questions 8-13 examined the impact of HHP service delivery on multiple indicators of health services utilization as well as patient health indicators. Questions 14 and 15 examined the impact of HHP on lowering costs of the Medi-Cal program.

Exhibit 8: Health Homes Program Evaluation Questions and Data Sources

-	Evaluation Questions Data Sources			
	Better Care			
_	Infrastructure			
1. 2. 3. 4.	What was the composition of HHP networks? Which HHP network model was employed? When possible, what types of staff provided HHP services? What was the data sharing approach? What was the approach to targeting patients for enrollment per HHP network?		MCP Readiness Documentation MCP Quarterly HHP Reports	
6.	occessWhat were the demographics of program enrollees? What was the acuity level of the enrollees including health and health risk profile indicators, such as aggregate inpatient, ED, and rehab skilled nursing facility (SNF) utilization? What proportion of eligible enrollees were enrolled? How did enrollment patterns change over time? What proportion of enrollees are homeless? Were Health Home services provided in- person or telephonically? Were Health Home services provided by clinical or non- clinical staff? How many enrollees received engagement services? How many homeless enrollees received housing services?	• N • 7 • N	MCP Enrollment Reports MCP Quarterly HHP Reports TEL Medi-Cal Enrollment and Encounter Data	
	Better Health			
He	ealth care utilization			

Evaluation Questions	Data Sources
 8. How did patterns of health care service use among HHP enrollees change before and after HHP implementation? 9. Did rates of acute care services, length of stay for hospitalizations, nursing home admissions and length of stay decline? 10. Did rates of other services such as substance use treatment or outpatient visits increase? 	Medi-Cal Enrollment and Claims Data
Patient outcomes	
 11. How did HHP core health quality measures improve before and after HHP implementation? 12. Did patient outcomes (e.g., controlled blood pressure, screening for clinical depression) improve before and after HHP implementation? 13. How many homeless enrollees were housed? 	 MCP Quarterly HHP Reports Medi-Cal Enrollment and Claims Data
Lower Costs	
Health care expenditures	1
 14. Did Medi-Cal expenditures for health services decline after HHP implementation? 15. Did Medi-Cal expenditures for needed outpatient services increase? 	Medi-Cal Enrollment and Claims Data

Note: TEL is Targeted Engagement List.

Detailed descriptions of the data sources and analytic methods used in the evaluations can be found in Appendix A: HHP Data Sources and Analytic Methods and Appendix B: UCLA HHP Evaluation Design.

HHP Implementation and Infrastructure

This section addresses the following HHP evaluation questions:

- 1. What was the composition of HHP networks?
- 2. Which HHP network model was employed?
- 3. When possible, what types of staff provided HHP services?
- 4. What was the data sharing approach?
- 5. What was the approach to targeting patients for enrollment per HHP network?

UCLA relied on two data sources to address these questions: (1) MCP Readiness Documents, which outlined MCPs' plans to develop and implement HHP under the guidelines set by DHCS, and (2) the MCP Quarterly HHP Reports, which detailed the networks developed by the MCP during each quarter of the program. Readiness documents may differ from the actual implementation approach employed by MCPs. Therefore, the information from these documents primarily reflect the intentions of MCPs at the start of HHP implementation and may not provide a comprehensive understanding of implementation to date.

A total of 16 MCPs implemented HHP across California, submitting both Readiness Documents and Quarterly HHP Reports. The time period of this report covers data through September 30, 2019 and includes implementations for MCPs in Groups 1, 2, and 3. Data from CalOptima, a Group 4 MCP was also available in Readiness Documents and is included here. UCLA aimed to answer the HHP evaluation questions by identifying and analyzing the strategies that each MCP planned to implement and by providing selected illustrative examples of these strategies. Further analytic approach details can be found in Appendix A: HHP Data Sources and Analytic Methods. Exhibit 9 displays the participating HHP counties by their respective implementation groups and the MCPs implementing HHP in each county. Of the 12 counties implementing HHP, four counties were in Northern California, two in Central California, and the remaining six were in Southern California. A total of 16 MCPs were operating across the state with six MCPs (Aetna, Anthem, Health Net, Inland Empire, Kaiser Permanente, and Molina) operating in multiple counties.

Exhibit 9: Distribution of California Counties by Health Homes Program Implementation Group and MCPs Implementing Health Homes Program by County



МСР	Counties	
Aetna Better Health of California	Sacramento, San Diego	
Alameda Alliance for Health	Alameda	
Anthem Blue Cross of California Partnership Plan, Inc.	Alameda, Sacramento, Santa Clara, Tulare, San Francisco	
Blue Shield of California Promise Health Plan	San Diego	
California Health & Wellness	Imperial	
CalOptima	Orange	
Community Health Group Partnership Plan	San Diego	
Health Net Community Solutions, Inc.	Kern, Los Angeles, Sacramento, San Diego, Tulare	
Inland Empire Health Plan	Riverside, San Bernardino	
Kaiser Permanente	Sacramento, San Diego	
Kern Health Systems	Kern	
L.A. Care Health Plan	Los Angeles	
Molina Healthcare of California Partner Plan, Inc.	Imperial, Riverside, San Bernardino, Sacramento, San Diego	
San Francisco Health Plan	San Francisco	
Santa Clara Family Health Plan	Santa Clara	
United Healthcare Community Plan of California, Inc.	San Diego	

Source: Adapted from <u>Health Homes Program Guide</u>. Note: MCP is Managed Care Plan.

HHP Delivery Models

MCPs could choose one or more of three HHP delivery models that were designed by DHCS. Each model varied in delegation of care management delivery responsibility to CB-CMEs, type of CB-CME, and geographic location. Exhibit 10 describes these three models. Model I was the DHCS preferred model. DHCS recommended that MCPs only use Models II and III in areas that were rural, had a low-volume of HHP eligible members, or low-volume of medical providers. The only MCP that did not use the delivery models designed by DHCS was Kaiser Permanente, which used its established integrated delivery system to house HHP staff with medical providers without contracting with external CB-CMEs.

	0. Realth Romes Program Delivery Mod		
Mode	Description	Use and Rationale	
1			
	HHP care management services were provided by care coordinators hired by the contracted CB-CMEs. The care coordinators acted as designated HHP staff and were embedded on-site in the CB-CME offices.	Utilized where most HHP enrollees were served by high-volume medical providers in urban areas with the capacity to hire and house HHP staff.	
11	HHP care management services were provided by either the staff of an external community-based organization or MCP acting as CB- CME, with care coordinators not always located on-site.	Utilized where most HHP enrollees received care from low-volume medical providers without capacity for hiring and housing HHP staff on-site.	
111	HHP care management services were provided by MCP acting as a CB-CME, which hired HHP staff and located them in regional offices that are geographically close to rural enrollees and enrollees assigned to solo practitioners with limited HHP enrollment and capacity to hire HHP staff.	Utilized where HHP enrollees lived in rural areas and were served by low- volume providers without capacity for hiring and housing HHP staff on-site.	

Exhibit 10: Health Homes Program Delivery Models

Source: Adapted from <u>Health Homes Program Guide</u>.

Notes: CB-CME is Community-Based Care Management Entity and MCP is Managed Care Plan.

Of the 15 MCPs using these models, all 15 indicated that they planned to use the Model I care management delivery model for the majority of their HHP enrollees in their Readiness Documents. However, MCPs planned to use the other models as needed, including 12 who planned to use Model II and three who planned to use Model III. Exhibit 11 displays the HHP delivery models employed by each MCP.

Managed Care Plan	Groups		Models
			Employed
Aetna Better Health of California	3	Sacramento, San Diego	1, 11
Alameda Alliance for Health	3	Alameda	I, II
Anthem Blue Cross of California Partnership Plan, Inc.	1, 3	Alameda, Sacramento, San Francisco, Santa Clara, Tulare	1, 11
Blue Shield of California Promise Health Plan	3	San Diego	1, 11, 111
California Health & Wellness	3	Imperial	
CalOptima	4	Orange	1
Community Health Group Partnership Plan	3	San Diego	1, 11
Health Net Community Solutions, Inc.	3	Kern, Los Angeles, Sacramento, San Diego, Tulare	1
Inland Empire Health Plan	2	Riverside, San Bernardino	I, II, III
Kaiser Permanente	3	Sacramento, San Diego	Kaiser's Integrated Medical Model
Kern Health Systems	3	Kern	,
L.A. Care Health Plan	3	Los Angeles	1, 11
Molina Healthcare of California Partner Plan, Inc.	2, 3	Imperial, Riverside, San Bernardino, Sacramento, San Diego	1, 11, 111
San Francisco Health Plan	1	San Francisco	I, II
Santa Clara Family Health Plan	3	Santa Clara	1, 11
UnitedHealthcare Community Plan of California, Inc.	3	San Diego	1, 11

Exhibit 11: Health Homes Program Delivery Models Employed and Primary Model Employed by MCP, Implementation Group, and Counties

Source: MCP Readiness Documents. Notes: MCP is Managed Care Plan. Exhibit 12 provides specific examples of how MCPs implemented each HHP delivery model. CB-CMEs in Model I were typically FQHCs, PCPs, and primary care clinics, which expanded their staff and/or developed additional partnerships (e.g., working with CBOs) to provide HHP services. Under Models II and III, MCPs often stepped in to fulfill responsibilities that providers couldn't provide on their own.

HHP Delivery Model	Managed Care Plan	Implementation Approach
Model I	Alameda Alliance for Health (AAH)	AAH embedded care coordinators in CB-CMEs to serve the majority of their members. Their CB-CMEs included a partnership with Alameda Health Systems (AHS) under Model I. AHS was comprised of three acute care hospitals, a psychiatric hospital, an acute rehabilitation facility, and an FQHC with four medical homes. This partnership leveraged AHS' resources (i.e., complex care management teams) to deliver HHP services for enrollees.
	San Francisco Health Plan (SFHP)	SFHP served the majority of its members with Model I. All CB-CMEs under Model I were located at primary care clinics and were responsible for providing care management activities such as counseling, access to substance use disorder treatment services, and chronic disease management.
	UnitedHealthcare Community Plan of California, Inc. (UnitedHealthcare)	UnitedHealthcare worked to integrate the two largest Whole Person Care providers in San Diego County to provide care management and housing support services through Model I. These providers employed their own staff to deliver HHP services. The remaining CB-CMEs under Model I were FQHCs and Accountable Care Organizations (ACO).
Model II	Kern Health Systems (KHS)	KHS employed Model II to cover enrollees who weren't assigned to a safety net or FQHC organization that used Model I. For enrollees under

Exhibit 12: Selected Illustrative Examples of Implementation of Health Homes Program Delivery Models by MCPs

HHP Delivery Model	Managed Care Plan	Implementation Approach
		Model II, Dignity Health and Premier Medical Group, which both have experience with providing HHP-like services, were contracted to act as the HHP CB-CME and provide care management services.
	Santa Clara Family Health Plan (SCFHP)	SCFHP allowed Model II to be used if a CB-CME couldn't provide sufficient care management services. An internal team was also formed to work with members who were previously assigned to an external CB-CME that later chose not to participate.
Model III	Blue Shield of California Promise Health Plan (BSCPHP)	BSCPHP used Model III for enrollees who were patients of low-volume providers in the rural areas of San Diego county. Enrollees received services from care coordinators where they lived.
	Inland Empire Health Plan (IEHP)	IEHP used Model III to create regional, MCP-staffed CB-CMEs that would deliver HHP services to HHP enrollees that were patients of typically three providers in a designated geographic area.

Source: MCP Readiness Documents.

Notes: CB-CME is Community-Based Care Management Entity and MCP is Managed Care Plan.
HHP Delivery Networks

HHP delivery networks were composed of CB-CMEs who either used their own staff or sub-contracted with other community-based organizations to deliver care management (CM) services. CB-CMEs were certified by the MCPs using DHCS general guidelines and requirements. CB-CMEs were required to maintain a strong and direct connection with the HHP enrollee and their primary care physician, the latter being applicable when CB-CMEs were not medical providers. An MCP's goals in developing their CB-CME network included: (1) ensuring CM delivery at point of care, (2) experience with high utilizing and homeless populations, and (3) building upon existing CM infrastructure within the county.

In their Quarterly HHP Reports, MCPs reported developing contracts with 212 CB-CMEs by September 2019. Using the CB-CME's National Provider Identifier (NPI) number, only 174 unique CB-CMEs were identified. There were 27 CB-CMEs that were reported more than once either because they overlapped between MPC networks or multiple sites under the same NPI were included separately. Of the 212 reported CB-CMEs, most (70%) were community health clinics or centers (Exhibit 13). Other common organization types included primary care or specialty practices (14%), care coordination or case management providers such as community-based organizations with case management accreditation, (13%), and managed care plans (7%).

Exhibit 13: Health Homes Program CB-CME Network by Organization Type as of September 2019



Source: MCP Quarterly HHP Reports from September 2019.

Note: CB-CME is Community-Based Care Management Entity, MCP is Managed Care Plan, and NPI is National Provider Identifier. A total of 212 CB-CMEs were reported and their primary taxonomy classifications associated with their NPI were used to categorize them into distinct organization types. CB-CMEs in the "Other" category included a charity and home health organization.

MCPs were required to report an estimated anticipated capacity for each CB-CME in their Quarterly HHP Reports. CB-CMEs were asked to estimate the maximum caseload of HHP enrollees that they could manage for either SPA 1 or SPA 2. DHCS encouraged

CB-CMEs to consider their ability to serve including the HHP care manager ratio requirements and certification requirements. For example, CB-CMEs had to have the ability to provide appropriate and timely in-person care coordination, telephonic communication, and accompany HHP enrollees to critical appointments.

As of September 2019, MCPs reported a total of 212 CB-CMEs and an anticipated capacity of approximately 47,010 HHP enrollees, with a median of 200 enrollees per CB-CME (Exhibit 14). The median anticipated capacity at an individual CB-CME was largest among hospitals and behavioral health providers (200 enrollees) and smallest at CB-CMEs in the community health centers or clinics (103 enrollees).

Exhibit 14: Total Health Homes Program Anticipated Capacity by CB-CME Organization Type

СВ-СМЕ Туре	N	Total Anticipated Enrollee Capacity	Median Anticipated Enrollee Capacity per CB-CME	Mean Anticipated Enrollee Capacity per CB-CME
Total	212	47,010	200	222
Community Health Center/Clinic	122	22,903	103	188
Primary Care or				
Specialty Practice	25	4,659	178	186
Care Coordination or Case Management				
Provider	23	4,771	179	207
Managed Care Plan	13	3,605	185	277
Hospital	11	6,530	200	594
Behavioral Health Provider	11	2,835	200	258
Other	7	1,707	125	244

Source: MCP Quarterly HHP Reports from September 2019.

Notes: CB-CME is Community-Based Care Management Entity, MCP is Managed Care Plan, and NPI is National Provider Identifier. A total of 212 CB-CMEs were reported and their primary taxonomy classifications associated with their NPI were used to categorize them into distinct organization type. CB-CMEs in the "Other" category included a charity and home health organization.

HHP Staffing

Staffing Requirements

DHCS required that MCPs ensure CB-CMEs have an HHP enrollee-to-care coordinator ratio of at least 60 for their overall enrolled population. In addition, DHCS required that

MCPs verify that contracted CB-CMEs had or could develop multidisciplinary teams with specific roles to provide HHP services. Exhibit 15 displays the required and recommended multidisciplinary team members including team staff titles, qualifications, and their roles and responsibilities at CB-CMEs. DHCS recommended that these team members be primarily located at the CB-CMEs but allowed flexibility in location of different team members to accommodate HHP delivery model and CB-CME capacity. DHCS allowed for some roles to be centralized at the MCP and utilized across multiple CB-CMEs. This approach was used mostly for low-volume CB-CMEs and for HHP director and clinical consultant roles. Additional team members, such as a pharmacist or nutritionist, could also be included on the multi-disciplinary care team in order to meet the HHP member's individual care coordination needs.

Title	Qualifications	Roles and Responsibilities
HHP Director	Ability to manage multidisciplinary care teams	 Overall responsibility for management and operations of the multidisciplinary team Responsible for quality measures and reporting for the team
Clinical Consultant	Primary care or specialist physician, psychiatrist, psychologist, pharmacist, registered nurse, advanced practice nurse, nutritionist, licensed clinical social worker, or other behavioral health care professional	 Review and inform health action plan Act as clinical resource for care coordinator Facilitate access to primary care and behavioral health providers
Care Coordinator	Paraprofessional or licensed care coordinator, social worker, or nurse	 Oversee provision of HHP services and implementation of health action plan Offer services where the HHP enrollee lives, seeks care, or finds most easily accessible and within MCP guidelines Connect HHP enrollee to needed social services Advocate on behalf of enrollee with health care professionals Work with hospital staff on the discharge plan

Exhibit 15: DHCS Recommendation for Health Homes Program Multidisciplinary Team Composition at CB-CMEs

Title	Qualifications	Roles and Responsibilities
		 Accompany HHP enrollee to office visits, as needed and according to MCP guidelines Monitor treatment adherence (including medication) Provide health promotion and self-management training Arrange transportation as needed Call HHP member to facilitate care coordination visits
Housing Navigator	Paraprofessional or other qualification based on experience and knowledge of the population and processes	 Form and foster relationships with housing agencies and permanent housing providers, including supportive housing providers Connect and assist the HHP member to get available permanent housing Coordinate with HHP member in the most easily accessible setting, within MCP guidelines
Community Health Workers (Optional)	Paraprofessional or peer advocate	 Provide administrative support to care coordinator Engage eligible HHP beneficiaries Arrange transportation and, when needed, accompany HHP enrollees to office visits Health promotion and self-management training Assist with linkage to social supports Distribute health promotion materials Call HHP enrollees to facilitate HHP visits Connect HHP enrollee to needed social services Advocate on behalf of enrollee with health care professionals Use motivational interviewing, trauma-informed care, and harm-reduction practices Monitor treatment adherence (including medications)

Source: Adapted from <u>Health Homes Program Guide</u>.

Notes: CB-CME is Community-Based Care Management Entity and MCP is Managed Care Plan.

HHP Team Composition

MCPs included information on team composition in their Readiness Documents. MCPs either planned to hire staff members internally or required CB-CMEs to hire HHP staff and follow certain qualifications. Eleven MCPs (data not shown) planned to hire internal

MCP staff for centralized roles overseeing multiple CB-CMEs. MCPs intended to hire staff when CB-CMEs had insufficient staff or were otherwise unable to fulfill HHP requirements, frequently in rural and other areas with low-volume providers. Reasons for planning to hire internal MCP staff varied between MCPs and included efficiency and effectiveness. All MCPs that implemented HHP in multiple counties (six MCPs; data not shown) planned to hire internal staff. These MCPs typically had larger HHP enrollment. Hiring internal staff could facilitate larger enrollments and, in some cases, allow for the MCP to focus on specific populations. For example, Kaiser Permanente intended to hire Pediatric Health Care Coordinators to focus on their pediatric population in addition to their Health Care Coordinators. Further information on specific staffing plans are described below.

Care Coordinators

Care coordinators were required staff for every CB-CME, and three MCPs hired care coordinators internally. Twelve MCPs reported specific qualifications for care coordinators (data not shown). Common qualifications across MCPs included a minimum education level such as a high school diploma, and 1 to 5 years of experience. Seven MCPs also required certification/licensure, such as registered nurse (RN) and licensed clinical social worker (LCSW). MCPs used different titles such as "health care coordinators" and "care coordinator extender" for individuals providing care coordination.

HHP Directors

All MCPs required CB-CMEs to hire an HHP director, with eight MCPs planning to hire these directors internally. Readiness Documents indicated that seven MCPs required a minimum education level of either Bachelor's or Master's, and five specified certification/licenses, with LCSW being most common. Nine MCPs indicated a minimum number of years of experience in Readiness Documents, which ranged from one to eight years (data not shown).

Housing Navigators, Clinical Consultants, and Optional Staff

According to Readiness Documents, all MCPs required CB-CMEs to hire housing navigators to serve members experiencing homelessness, and three MCPs intended to hire their housing navigators internally. All MCPs were required to hire clinical consultants. Two MCPs reported specific qualification requirements for clinical consultants, although submission of qualifications was not required by DHCS. Both MCPs required that CB-CMEs have a physician available and a licensed professional with expertise in behavioral health for clinical consult. These MCPs cited complexity of patient care needs as the primary motivator for imposing these additional requirements. MCPs also indicated in Readiness Documents whether the optional role of community health worker was included in the CB-CME's multidisciplinary teams. Ten (data not shown) intended to include community health workers, though in some cases only as outreach specialists, rather than in a care coordination role.

HHP Data Sharing

DHCS specifically required that MCPs ensure they had shared data with CB-CMEs, met certain data sharing criteria, and conducted specific activities to the extent possible. MCPs were expected to (1) attribute HHP enrollees to CB-CMEs, (2) ensure CB-CMEs could fulfill all required CB-CME duties, (3) notify CB-CMES of inpatient admission and ED visits, and (4) track and share enrollee health history. Through an examination of the MCP Readiness Documents, UCLA identified data sharing technologies utilized by MCPs to communicate and share data with their CB-CMEs; whether the latest updated HAPs were available; and whether CB-CMEs received real-time notifications of hospital admissions and ED visits.

Data Sharing Technologies for Care Management and Care Coordination

MCPs reported planning to use a variety of data sharing technologies with CB-CMEs, with various levels of detail. Overall, as indicated in Readiness Documents, MCPs said they would share a list of prioritized HHP eligible beneficiaries along with data on risk groupings and utilization with their CB-CMEs to be used for care management. MCPs also described data sharing technologies that could be used to facilitate care coordination. Seven MCPs (data not shown) indicated they would use a secure file transfer protocol (SFTP) and/or dedicated email to share data between the MCP and CB-CME. Six MCPs (data not shown) had established electronic health records (EHR), care management platforms or health information exchanges (HIE) that they planned to utilize by their CB-CMEs to share these data. Three MCPs (data not shown) indicated that data sharing would be determined by the capabilities and infrastructure in place at each CB-CME were sufficient during the CB-CME verification process. Exhibit 16 provides illustrative examples of these data sharing technologies used by MCPs.

Exhibit 16: Selected Illustrative Examples of Health Homes Program Data Sharing
Technologies between MCPs and CB-CMEs for Comprehensive Care Management and
Care Coordination

Data Sharing Approach	MCP	Example
Secure File Transfer Protocol (SFTP)/ Dedicated Email	California Health & Wellness (CHW)	CB-CMEs received their TEL assigned eligible beneficiaries along with assigned risk grouping of each individual monthly via provider portal or SFTP site from CHW. CB-CMEs developed and shared HAPs with CHW to track progress via the provider portal, SFTP, or by secure email depending on their capability.
Electronic Health Record/ Care Management Platform/ Health Information Exchange	Molina Healthcare of California Partner Plan, Inc. (MHC)	Contracted CB-CMEs accessed and documented all HHP activities and services in MHC's electronic care management platform, Clinical Care Advance (CCA). Direct access to the system allowed for efficient and timely updates to the enrollee's record, facilitated the sharing of information, such as the HAP, and enabled standardized reporting. CB-CMEs that did not have the IT infrastructure or capability to access CCA were assessed on an individual basis to establish the best method of data exchange. Alternate methods of data exchange included SFTP, secure email, and/or fax. Data exchanged by alternate methods were loaded to CCA.
CB-CME Dependent Approach	San Francisco Health Plan (SFHP)	SFHP employed multiple modes of health information technology to provide comprehensive care management. For CB-CMEs participating in Model I, SFHP assessed data sharing capacities via the CB-CME readiness assessment and site visits to understand CB-CME capabilities before specifying data sharing methods. Additionally, SFHP planned to use the web-based care management tool PreManage to facilitate data sharing.

Source: MCP Readiness Documents.

Notes: CB-CME is Community-Based Care Management Entity and MCP is Managed Care Plan.

Dynamic versus Static Health Action Plan

Dynamic HAPs are accessible in real-time and modifiable for key healthcare and service providers, typically as part of an EHR or care management platform. By having up-to-date information on the HAP available as soon as possible, providers can make the most informed decisions about enrollee's care. MCPs were required to ensure that CB-CMEs had the capability to share the HAP with the MCPs, but they did not have to share HAPs in real-time or allow the MCP to modify the HAP. As indicated in Readiness Documents, eight MCPs (50%; data not shown) provided evidence that the care management and care coordination teams, including both MCP and CB-CME staff, would have access to a dynamic HAP as compared to seven MCPs that indicated they would have access to a static HAP. One MCP did not provide sufficient information to determine if their HAP access would be dynamic or static. Static HAPs were sent to MCPs typically as a PDF through email, SFTP or similar data sharing technology, frequently at monthly or other set intervals.

Real-Time Notifications of Hospitalizations and ED Visits

Of the 16 MCPs, five MCPs indicated in Readiness Documents that they planned to have real-time and automated systems in place to notify CB-CMEs of when HHP enrollees were admitted to the hospital or emergency department. These real-time systems relied on specialized health information technology or were built into the EHR or care management platforms used by the MCPs. In addition, eight MCPs indicated that they would share admission and discharge data with CB-CMEs "in a timely manner" or "as soon as it was available" but did not indicate if these notifications would be in real-time or automated. Three MCPs indicated that such real-time notifications to CB-CMEs would not be possible with current data sharing infrastructure.

MCP Approach to Targeting Patients for HHP Enrollment

All MCPs received the TEL developed by DHCS to identify HHP-eligible beneficiaries. However, MCPs did not solely rely on their TELs because they had additional and more recent information on eligible beneficiaries in their own administrative data sources. More specifically, MCPs could identify eligible beneficiaries that met criteria not available in Medi-Cal enrollment and claims data such as homelessness or acuity data. Furthermore, MCPs could use provider referrals to identify eligible beneficiaries that were not identified using administrative data sources.

MCPs were required to develop a priority engagement group to ensure that those targeted for HHP services had the greatest potential for improvement in outcomes, such as reduction in avoidable utilization. Once eligible beneficiaries would provide their

consent to participate in HHP, MCPs also had to stratify enrollees into at least three risk groups, which would determine the appropriate level of intervention for each enrollee.

Predictive Modeling to Identify Enrollees and Risk Grouping

Predictive modeling includes methods to identify eligible HHP beneficiaries and/or predict intensity of care based on risk groups using administrative and historical data prior to acute events or high use of services during HHP. All MCPs were required to develop methods for risk grouping within their eligible population and ensure that services are provided based on level of risk. All MCPs outlined their risk grouping strategies in their Readiness Documents, and 12 MCPs specifically indicated using some form of predictive modeling with techniques and tools such as data mining and risk screening. MCPs used demographic, socioeconomic, medical and behavioral diagnoses, procedures, and prescription data in these models. Exhibit 17 provides illustrative examples of predictive modeling by MCPs for these purposes.

Approach to		
Approach to Predictive		
	Managad Caro Blan	Example
Modeling	Managed Care Plan	Example
Identifying	Aetna Better Health of	ABHCA used internal data mining to
Eligible	California (ABHCA)	estimate the amount of HHP eligible
Beneficiaries		beneficiaries among their members and
		applied geo-analysis to estimate the
		necessary capacity and staffing of CB-
		CMEs. ABHCA specified that key
		chronic conditions, including asthma,
		diabetes, and heart failure, were
		included in their modeling tools.
	Blue Cross of California	Anthem identified at-risk individuals
	Partnership Plan, Inc.	eligible for HHP with their initial risk
	(Anthem)	screening and predictive modeling
		tools. In addition to these, risk
		stratification tools were also used to
		group eligible members based on acuity
		levels. Members stratified by acuity
		levels allowed Anthem to better
		coordinate interventions in accordance
		with their chronic illnesses and
		likelihood of inpatient admission.
Risk Grouping	Blue Cross of California	Anthem's General Risk Model (GRM)
	Partnership plan, Inc.	identified members at risk for high cost
	(Anthem)	and/or high utilization based on
	. ,	medical, behavioral, laboratory and

Exhibit 17: Selected Illustrative Examples of Predictive Modeling Approaches Used by MCPs

Approach to		
Predictive		
Modeling	Managed Care Plan	Example
		pharmacy diagnoses, and claims data. Members were stratified by risk in order to prioritize high-risk members and deliver the information directly to health
		plans through their care management software.
	Blue Shield of California Promise Health Plan (BSCPHP)	BSCPHP utilized their predictive engine tool, ImpactPro, to categorize eligible members as high or low risk members based on repeating acuity factors through two years of prior health data. These factors included emergency room (ER) visits, hospital stays, and homelessness.
	Kaiser Permanente (Kaiser)	Kaiser utilized a risk stratification tool to identify eligible members based on utilization, diagnostic, and medication history. The tool is also used to stratify members into four levels of need based on utilization, risk, and complexity. The four levels identified the timing of enrollment outreach and predicted the intensity of care required for an eligible member.
	Kern Health Systems (KHS)	KHS relied on the John Hopkins Adjusted Clinical Groups risk assessment tool to generate a risk score of eligible members based on their risk of a hospitalization within the next six months. Members scoring above 50% were scored as high risk and members scoring below 50% were scored as low risk.

Source: MCP Readiness Documents.

Notes: CB-CME is Community-Based Care Management Entity and MCP is Managed Care Plan.

Communication with HHP Enrollees

MCPs outlined their plans for communicating in Readiness Documents, which included newsletters (nine of 16), websites (nine), letters (six), and welcome packets (six) to communicate with HHP eligible members and enrollees. MCPs planned to use

newsletters and websites to facilitate ongoing communication with enrollees regarding program eligibility criteria and HHP services. Letters and welcome packets were sent to potential enrollees identified as eligible for HHP as a part of the MCPs' initial outreach protocol.

Frequency of Outreach to Potential Enrollees

DHCS recommended that MCPs conduct at least five outreach attempts for HHP enrollment within 90 days. As indicated in Readiness Documents, nine MCPs (of 16) planned to follow this recommendation, four reported planning three attempts within 90 days, and three planned less frequent attempts (data not shown). The latter three planned alternative approaches in frequency of outreach attempts as shown in Exhibit 18.

Managed Care Plan	Approach	
Inland Empire Health Plan (IEHP)	 IEHP indicated that outreach attempts would be completed within 90 days. However, the minimum number of attempts for members differed by risk group. Tier 1: Weekly outreach attempts Tier 2: Biweekly outreach attempts Tier 3: Monthly outreach attempts 	
Molina Healthcare of California Partner Plan, Inc. (MHC)	MHC indicated outreach would consist of a minimum of five attempts. However, they did not specify a timeline for these attempts.	
San Francisco Health Plan (SFHP)		

Exhibit 18: Planned Alternative Approaches to Outreach Frequency by Health Homes Program MCPs

Managed Care Plan	Approach	
	 Week 6: SFHP recommended care managers review information from electronic medical records for additional or updated information before conducting additional outreach. 	

Source: MCP Readiness Documents. Notes: MCP is Managed Care Plan.

Outreach to Homeless HHP Eligible Beneficiaries

DHCS expected MCPs to develop policies and procedures for outreach to homeless eligible beneficiaries. As indicated in Readiness Documents, most MCPs relied on CB-CMEs with experience in serving homeless populations to identify these members through field-based outreach and partnerships with local agencies. CB-CMEs that could not locate individuals could reach out to MCPs for additional assistance. Specific examples of how MCPs planned to outreach to homeless/at-risk-of-homelessness members are outlined in Exhibit 19.

Approach to Homeless Individuals	Managed Care Plan	Example
Collaboration with Local Agencies	Blue Cross of California Partnership Plan, Inc. (Anthem)	Anthem's Housing Program Manager and Housing Specialist worked with CB- CMEs to develop partnerships with local housing/homeless service providers. These partnerships will utilize strategic field-based approaches to engage homeless individuals. This includes reaching out to individuals by visiting homeless shelters, jails/prisons, and community locations.
	Inland Empire Health Plan (IEHP)	IEHP worked with the IEHP Housing Initiative to assess homeless members for housing and tenancy support. The IEHP Housing Initiative also partnered with a subcontractor to provide tenancy support.
	Kern Health Systems (KHS)	The Kern County Homeless coalition, comprised of the Kern County's CBO and Kern County Housing Authority, will work with their Health Homes Social Worker to provide case management

Exhibit 19: Illustrative Examples of Planned Outreach Approaches to Health Homes Program Eligible Homeless or At-Risk-of-Homeless MCP Members

Approach to		
Homeless Individuals	Managed Care Plan	Example
	managed Gare Flan	services and match homeless members
	Canta Clara Family	with available resources.
Experienced CB- CMEs	Santa Clara Family Health Plan (SCFHP)	SCFHP assigned members to CB- CMEs based on their experience working with homeless individuals. CB- CMEs are also expected to have progressive community outreach experience and conduct on the ground outreach in locating members.
	UnitedHealthcare Community Plan of California, Inc. (UnitedHealthcare)	UnitedHealthcare partnered with community-based organizations that had experience in addressing the needs and challenges of their target populations. This included a collaboration with the Corporation for Supportive Housing (CSH) to identify members who were homeless or at risk of homelessness.
Integrating Community Entities	California Health & Wellness (CHW)	CHW planned to integrate community entities focused on addressing homelessness into their care model and their multi-disciplinary care team.
Leverage Existing Infrastructure	Aetna Better Health of California (ABHCA)	ABHCA expanded the structure of Whole Person Care pilots into HHP and utilized relationships established in Whole Person Care to work with more homeless and housing unstable members. CB-CMEs were expected to provide housing transition, tenancy support, and sustaining services for members.
	Alameda Alliance for Health (Alameda)	Alameda County's Health Care Services Agency (HCSA) approved a plan to create one network of community-based care management providers and one model of care for members enrolled in Whole Person Care and HHP. As a result, Alameda invested heavily in expanding health analytics, improving the management of encounter data, and deployed an enterprise data warehouse.

Approach to Homeless Individuals	Managed Care Plan	Example
	L.A. Care Health Plan (L.A. Care)	L.A. Care worked with CB-CMEs to ensure they're prepared to assist homeless members. These included partnering with local housing/homeless service providers, conduct collaborative learning sessions, and providing access to the Homeless Management Information System (HMIS).
	UnitedHealthcare Community Plan of California, Inc. (UnitedHealthcare)	UnitedHealthcare worked with the two largest Whole Person Care providers in San Diego County to provide care management and housing support services. They were appropriately staffed to deliver HHP services and become Model I providers in accordance with HHP requirements.

Source: MCP Readiness Documents.

Notes: CB-CME is Community-Based Care Management Entity and MCP is Managed Care Plan.

HHP Enrollment and Enrollment Patterns

This section addresses the following HHP evaluation questions:

- 1. How did enrollment patterns change over time?
- 2. What proportion of enrollees are homeless?
- 3. What proportion of eligible enrollees were enrolled?

From July 1, 2018 to July 31, 2019, MCPs reported data on individual-level enrollment in ad hoc Enrollment Reports requested by DHCS. Beginning in the third quarter of 2019, MCPs reported on individual enrollment data in their Quarterly HHP Reports. Both reports included monthly enrollment status by individual, along with individual level SPA data. Homeless status was only reported by MCPs at the member level in Quarterly HHP Reports beginning in Quarter 3 of 2019 (July 1, 2019 to September 30, 2019). Therefore, enrollment growth and patterns among homeless enrollees was not available for enrollees who had disenrolled prior to this time.

UCLA used these data from July 1, 2018, to September 30, 2019, to examine how enrollment changed over time for the overall HHP population, by SPA, and for homeless enrollees. Due to staggered HHP implementation over time, data was available for Group 1 (SPA 1 and 2), Group 2 (SPA 1 and 2), and Group 3 (SPA 1) counties at the time of this report. Further details can be found in Appendix A: HHP Data Sources and Analytic Methods.

A small number of HHP enrollees (246) were enrolled for less than 31 days and were excluded from these analyses. MCPs received PMPM payments for one month, but no longer received payments if those individuals could no longer be enrolled in the program. MCPs did not provide other services to this group. Comparison of these enrollees with those enrolled for longer than 30 days indicated the groups had similar demographics, health status, and health care utilization prior to HHP. Further details about this group can be found in Appendix C: HHP Enrollees Enrolled Less Than 31 Days.

Enrollment Size

Growth in HHP Enrollment by SPA

Enrollment in HHP began with Group 1, SPA 1 in San Francisco in July 2018 and expanded rapidly when Groups 2 and 3 began enrollment in January and July 2019, respectively. By the end of September 2019, a total of 15,527 members had ever enrolled in HHP with 2,356 new enrollees in that month.

Examining HHP enrollment by SPA showed rapid growth in SPA 1 enrollees (Exhibit 20) starting with Group 2 implementation in January 2019. By the end of September 2019, MCPs had enrolled 14,380 SPA 1 members and 1,147 SPA 2 members. The slower growth in SPA 2 enrollment was due to fewer eligible populations, later implementation compared to SPA 1, and lack of SPA 2 implementation from Group 3 MCPs as of September 2019.





Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: MCP is managed care plan. Those enrolled for less than 31 days were excluded from

this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Growth in HHP Enrollment among Homeless by SPA

MCPs began reporting homeless data per enrollee in Quarter 3 of 2019 (Q3; July 1 to September 30) HHP Quarterly Reports. UCLA used the identifier indicating enrollees who were ever homeless and the enrollment dates of these enrollees to show the patterns of enrollment over time. However, these data underestimate the size of homeless enrollees in HHP because they exclude those who had disenrolled in previous quarters and did not reenroll in HHP.

Data showed a steady growth in the number of homeless enrollees over time (Exhibit 21). As of September 2019, 510 HHP enrollees (3.5%) were reported as ever homeless, including 472 from SPA 1 (3.4%) and 38 from SPA 2 (3.5%).

There was variation in number of homeless enrollees by Group, which can be seen in Appendix D: Supplemental Data Tables, Exhibit 61. Data showed a steady growth in the number of homeless enrollees over time for Group 2. As of September 2019, 345 HHP enrollees were reported as homeless from Group 2 and 159 from Group 3.



Exhibit 21: Unduplicated Monthly and Cumulative Enrollment of HHP Homeless Enrollees by SPA, July 1, 2018 to September 30, 2019

Source: MCP Quarterly HHP Reports. Enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: MCP is Managed Care Plan. Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Monthly enrollment of less than 11 was recorded as 11. Excludes HHP enrollees that were designated as homeless and were disenrolled prior to Q3. Includes homeless enrollees that were included in Q3 HHP Quarterly Reports.

Enrollment Size by Group and County

Exhibit 22 shows enrollment by group and county as of September 2019. Enrollment varied by county. Riverside and San Bernardino in Group 2 had implemented on January 1, 2019 and had the largest enrollment with 4,791 enrollees and 3,614 enrollees, respectively. Group 3 counties had implemented on July 1, 2019 and the numbers enrolled varied by County.





Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019.

Notes: MCP is Managed Care Plan. Those enrolled for less than 31 days were excluded from this analysis. Group 1 implemented HHP on July 1, 2018, Group 2 implemented HHP on January 1, 2019, and Group 3 implemented HHP on July 1, 2019.

Enrollment Size Compared to Eligible Beneficiary Population

UCLA measured the proportion of all potentially eligible HHP beneficiaries who were enrolled from the TEL, calculated using total HHP enrollees over the total potentially eligible beneficiaries identified in the TEL. The data was measured as of September 30, 2019, and showed variation between groups. Group 2 MCPs had the highest rate of enrollment from their respective TELs (18%), followed by Group 1 (12%) and Group 3 (3%; data not shown). Group 3 implementation began in July 2019, limiting the available data to a three-month period that only included SPA 1 enrollees who were enrolled by September 2019.

Enrollment Patterns

Enrollment Churn

The majority of HHP enrollees were continuously enrolled as of September 2019 (Exhibit 23). Overall, 9.9% of HHP enrollees disenrolled from the program and remained disenrolled and 0.1% of members re-enrolled after disenrollment. When comparing churn by SPA, there was less churn among SPA 2 enrollees, but this was likely due to the limited length of observation and recent enrollment in this group.

	Total Enrollment	Continuously Enrolled	Disenrolled Once	Enrolled Multiple Times
Overall	15,527	90.0%	9.9%	0.1%
SPA 1	14,380	89.4%	10.4%	0.1%
SPA 2	1,147	96.6%	3.4%	0.0%

Exhibit 23: Enrollment and Disenrollment Patterns in HHP as of September 30, 2019

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019.

Notes: MCP is Managed Care Plan. Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Length

The average length of enrollment as of September 2019 is provided in Exhibit 24 and was commensurate with the Group and SPA implementation dates. In other words, the length of enrollment was shorter for Groups 2 and 3 compared to Group 1 and shorter for SPA 2 compared to SPA 1.

Exhibit 24: Average Length of Enrollment in Months in HHP by Group as of September 30, 2019



Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019.

Notes: MCP is managed care plan. Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

MCP Exclusions of Specific HHP Eligible Populations

MCPs were able to use standardized criteria to exclude some of the 245,330 eligible beneficiaries identified on their respective TELs and were required to report the reason for such exclusions in their Quarterly HHP Reports in the aggregate. Exhibit 25 displays the total number of eligible beneficiaries that were excluded by MCPs by reasons for such exclusions. The most common reason for exclusion was that the eligible beneficiary was not an MCP member (9,442). At the time the TEL was constructed, these individuals may have been members of the MCP, but were no longer members when the MCP began enrollment either due to enrollment in another MCP or disenrollment from Medi-Cal. Other common reasons for exclusion were unsuccessful engagement (6,340) and eligible enrollee declined to participate (5,229; Exhibit 25).

Exhibit 25: Number of Eligible Beneficiaries Excluded by Exclusion Rationale as of September 30, 2019



Source: MCP Quarterly HHP Reports from September 1, 2018 to September 30, 2019. Notes: MCP is Managed Care Plan and TEL is Targeted Engagement List. A total of 245,330 eligible beneficiaries were identified on MCP TELs from May 28, 2019. Those enrolled for less than 31 days were excluded from this analysis.

HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization

This section addresses the following HHP evaluation questions:

- 1. What were the demographics of program enrollees?
- 2. What was the acuity level of the enrollees including health and health risk profile indicators, such as aggregate inpatient, ED, and rehab SNF utilization?
- 3. What proportion of enrollees are homeless?

UCLA used demographic information from the Medi-Cal enrollment data, homeless status from MCP Quarterly HHP Reports, and Medi-Cal claims data to construct measures of health status and healthcare utilization prior to enrollment in HHP. Medi-Cal data included both managed care and fee-for-service encounters. UCLA used a look-back period of 24 months for these measures in line with the <u>HHP Program Guide</u>. The exception to this was calculation of enrollee demographics, which was based on an enrollee's HHP enrollment date. Measures of chronic conditions and acuity eligibility criteria were created based on definitions in the <u>HHP Program Guide</u> and the Centers for Medicare and Medicaid Service's <u>Chronic Condition Warehouse condition</u> <u>categories</u>, using primary and secondary diagnosis codes in each Medi-Cal claim. Further details can be found in Appendix A: HHP Data Sources and Analytic Methods.

UCLA reported demographics, health status, and healthcare utilization for (1) all enrollees, (2) SPA 1 enrollees, (3) SPA 2 enrollees, and when appropriate, (4) by prior healthcare utilization. Enrollees fell into one of three tiers of prior healthcare utilization; the top 15% at the highest level of either emergency department (ED) visits or hospitalizations (IP), the bottom 50% at the lowest level of both ED visits and hospitalizations, and the middle 35% with varying combinations of utilization. Of the 15,527 HHP enrollees (see HHP Enrollment and Enrollment Patterns), five enrollees were missing Medi-Cal data prior to HHP enrollment and were not included in these analyses. HHP enrollees enrolled for less than 31 days (246 enrollees) were excluded from these analyses.

DHCS defined inclusion and exclusion eligibility criteria for HHP enrollees and used these criteria to identify eligible Medi-Cal beneficiaries to be included in the TEL, which was then distributed to MCPs in six-month intervals. However, DHCS did not have access to all eligibility criteria in Medi-Cal enrollment and claims data. Specifically, DHCS lacked information on "chronic homelessness" acuity criteria and three exclusion criteria including "sufficiently well managed through self-management or another program", "more appropriate for alternative care management programs," and "behavior or environment is unsafe for CB-CME staff" (Exhibit 25). In addition to lack of data, the TEL was based on retrospective claims data used to define acuity criteria of "at least one inpatient hospital stay in the last year" and "three or more emergency department (ED) visits in the last year". Nearly all the exclusion criteria were also retrospective and may have changed prior to enrollment by the MCPs. For example, individuals in a skilled nursing facility, enrolled in specialized MCPs, or enrolled in fee-for-service Medi-Cal may have been discharged back to the community, disenrolled from a specialized MCP, or enrolled in managed care outside of the TEL defined timeline, respectively.

In addition, DHCS issued the TEL every six months based on adjudicated Medi-Cal claims data, while MCPs had and used more recent data on diagnoses and service utilization. MCPs were likely to have access to electronic medical records that contain more comprehensive diagnoses and information on health problems and needs of patients. Furthermore, MCPs had the option to enroll members that were referred by providers that may not have matched the HHP eligibility criteria in Medi-Cal data. Ultimately, MCPs prioritized some TEL enrollees based on severity, complexity, or risk-status using information not available to DHCS.

Demographics of HHP Enrollees at Time of Enrollment

As of September 2019, MCPs had enrolled 15,522 individuals for over 30 days, with 14,375 in SPA 1 and 1,147 in SPA 2. Overall, HHP enrollees were most often 50 to 64 years old, female and Hispanic. When comparing SPA 1 and SPA 2 enrollees, the former group were more often older, less likely to be White, and less likely to speak English. 3.5% of HHP enrollees were ever homeless during HHP enrollment (Exhibit 26), and rates varied by group with under 2% for Group 1, 4.4% for Group 2, and over 2.4% for Group 3 (data not shown).

Exhibit 26: HHP E	Enrollee Demographics,	Overall, and by	SPA, at the	Time of HHP
Enrollment				

LITOIMEN		Total	SPA 1 Enrollees	SPA 2 Enrollees
Enrollment	N	15,522	14,375	1,147
Age (at time of	% 0-17	5.4%	5.6%	3.7%
enrollment)	% 18-34	11.8%	11.1%	20.1%
	% 35-49	22.5%	22.1%	27.3%
	% 50-64	54.0%	54.8%	45.0%
	% 65+	6.3%	6.5%	3.8%
Gender	% male	40.5%	40.8%	37.2%
Race/Ethnicity	% White	23.2%	22.8%	27.4%
	% Hispanic	44.3%	44.7%	39.5%
	% African American	17.2%	17.4%	14.7%
	% Asian American and Pacific Islander	5.4%	5.4%	
	% American Indian and Alaska Native	0.4%	0.4%	
	% other	2.4%	2.2%	
	% unknown	7.2%	7.1%	7.5%
Language	% speak English	75.1%	74.7%	80.3%
Enrolled in Medi-Cal full- scope during the year prior	Average number of months			
to enrollment		11.9	11.9	11.8
Homelessness	Proportion ever homeless during HHP enrollment	3.5%	3.4%	3.5%

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019, and homelessness is only reported for enrollees who were active as of July 2019. Demographics at the time of HHP enrollment were obtained from Medi-Cal enrollment data from July 1, 2016 to June 30, 2019.

Notes: MCP is Managed Care Plan. "--" indicates unreported data due to samples of less than 11 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Homeless data was not reported for 720 enrollees.

Health Status of HHP Enrollees Prior to Enrollment

UCLA examined the proportion of enrollees with the top ten most frequent physical health and mental health conditions in the 24 months prior to enrollment. Data showed high rates of hypertension (72.8%) and diabetes (53.4%) among HHP enrollees (Exhibit 27). When comparing SPA 1 and SPA 2, SPA 2 enrollees were more likely to have mental health conditions, including depression (71.0%), anxiety (49.2%), and bipolar disorder (27.3%) compared to SPA 1.

Total	SPA 1 Enrollees	SPA 2 Enrollees
N=15,522	N=14,375	N=1,147
Hypertension (72.8%)	Hypertension (74.1%)	Depression (71.0%)
Diabetes (53.4%)	Diabetes (55.2%)	Depressive Disorders (66.4%)
Hyperlipidemia (45.9%)	Hyperlipidemia (46.9%)	Hypertension (56.3%)
Obesity (41.7%)	Obesity (42.3%)	Anxiety (49.2%)
Chronic Kidney Disease	Chronic Kidney Disease	Fibromyalgia, Chronic Pain
(39.9%)	(40.8%)	and Fatigue (35.7%)
Depression (37.5%)	Depression (34.8%)	Obesity (35.0%)
Depressive Disorders (34.6%)	Depressive Disorders (32.1%)	Hyperlipidemia (33.2%)
Fibromyalgia, Chronic Pain and Fatigue (32.0%)	Fibromyalgia, Chronic Pain and Fatigue (31.7%)	Diabetes (30.5%)
Anxiety (30.6%)	Asthma (30.0%)	Chronic Kidney Disease (27.7%)
Asthma (28.8%)	Anxiety (29.1%)	Bipolar Disorder (27.3%)

Exhibit 27: Top Ten Most Frequent Physical and Mental Health Conditions among HHP Enrollees, 24 Months Prior to HHP Enrollment

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Chronic and other chronic health, mental health, and potentially disabling condition categories were identified using the <u>Chronic Condition Warehouse</u> <u>methodology</u> using Medi-Cal claims data from July 1, 2016 to September 30, 2019. Notes: MCP is managed care plan. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

In order to further examine the level of complexity of health status of HHP enrollees, UCLA examined the proportion of HHP enrollees that met each of the four HHP eligibility criteria outlined in the HHP Program Guide in the 24 months prior to enrollment. Exhibit 28 shows that 60.5% of HHP enrollees had hypertension along with chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure (Criteria 2). Nearly equal proportions of enrollees had serious mental health conditions (Criteria 3) or a combination of very complex conditions such as chronic renal (kidney) disease, chronic liver disease, traumatic brain injury and a more common condition (Criteria 1). A smaller proportion of HHP enrollees (28.8%) had asthma (Criteria 4). Consistent with HHP program goals, more SPA 2 enrollees had major depression disorder, bipolar disorder, or psychotic disorders (Criteria 3) than SPA 1 enrollees (84.7% versus 38.6%).

Exhibit 28: Complexity of HHP Enrollees' Health Status by SPA, 24 Months Prior t	to
HHP Enrollment	

	Total	SPA 1 Enrollees	SPA 2 Enrollees
Number of HHP Enrollees	N=15,522	N=14,375	N=1,147
Two specific conditions (Criteria 1)	43.4%	44.8%	25.7%
Hypertension and another specific			
condition (Criteria 2)	60.5%	62.7%	33.3%
Serious Mental Health Conditions (Criteria			
3)	42.0%	38.6%	84.7%
Asthma (Criteria 4)	28.8%	30.0%	13.4%

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: Criteria 1 includes any two of the following conditions: chronic obstructive pulmonary disease, diabetes, traumatic brain injury, chronic or congestive heart failure, coronary artery disease, chronic liver disease, chronic renal (kidney) disease, dementia, substance use disorders. Criteria 2 includes hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure. Criteria 3 includes one of the following: major depression disorders, bipolar disorder, psychotic disorders including schizophrenia. Criteria 4 includes asthma. HHP enrollees may meet multiple criteria.

Health Care Utilization of HHP Enrollees Prior to Enrollment

Exhibit 29 displays average health care utilization 24 months prior to enrollment for all HHP enrollees and by SPA. HHP enrollees had on average 1.2 hospitalizations and 4.1 ED visits in the 24 months prior to HHP enrollment. SPA 2 enrollees had 5.1 ED visits on average compared to 4.0 for SPA 1 enrollees. HHP enrollees received on average 19.9 primary care and 11.6 specialty services in the 24 months prior to enrollment, and SPA 1 enrollees had more primary care services while SPA 2 enrollees had slightly more specialty services.

Exhibit 29: Average Health Care Utilization by SPA, 24 Months Prior to HHP Enrollment

	Total	SPA 1 Enrollees	SPA 2 Enrollees
Number of HHP Enrollees	N=15,522	N=14,375	N=1,147
Number of hospitalizations	1.2	1.2	1.3

	Total	SPA 1 Enrollees	SPA 2 Enrollees
Number of emergency			
department visits	4.1	4.0	5.1
Number of long-term skilled			
nursing facility stays	TBD	TBD	TBD
Number of short-term skilled			
nursing facility stays	TBD	TBD	TBD
Number of primary care services	19.9	20.1	17.4
Number of specialty services	11.6	11.6	12.2

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: TBD indicated data that was unavailable at the time of this report. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Primary care and specialty services include visits and procedures.

UCLA examined the utilization levels of HHP enrollees 24 months prior to enrollment by identifying those at the highest level of either emergency department (ED) visits or hospitalizations (15th percentile or higher), those at the lowest level of both ED visits and hospitalizations (up to 50th percentile) and those in the middle with varying combinations of utilization (between 50th and 15th percentile; Exhibit 30). Data showed that 25% of enrollees were the highest utilizers of either ED visits or hospitalizations and 32% were the lowest utilizers of both ED and hospital care. The remaining 43% of enrollees were in the middle with varying levels of use of these services.

These levels of utilization were aligned with an independent measure of severity called the <u>Chronic Illness and Disability Payment System</u> (CDPS). CDPS is constructed using ICD diagnoses in Medi-Cal claims data and creates a score for each beneficiary based on specific chronic condition categories and their association with future health care expenditures. Therefore, higher CDPS scores represent higher risk for health expenditures. The distribution of the score is specific to the population of interest. Exhibit 30 shows that the highest utilizers had 13.9 ED visits and 4.6 hospitalizations on average. These rates corresponded to an average CDPS score of 3.8. In contrast, lowest utilizers had 1.1 ED visits, 0 hospitalizations, and a CDPS score of 1.5 on average.

	Percent of Enrollees		Average Number of Hospitalizations	Average CDPS Score
Highest Utilization	25%	13.9	4.6	3.8
Middle Utilization	43%	4.2	0.9	2.0
Lowest Utilization	32%	1.1	0.0	1.5

Exhibit 30: Utilization Levels of HHP Enrollees, 24 Months Prior to HHP Enrollment

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: CDPS is <u>Chronic Disability Payment System</u>. "Highest utilization" refers to HHP enrollees who had the highest (15th percentile or higher) level of either emergency department (ED) visits or hospitalizations; "Middle utilization" refers to HHP enrollees who were in the middle (between 15th and 50th percentile) with varying levels of these services; "Lowest utilization" refers to HHP enrollees who had the lowest (up to 50th percentile) level of both ED visits and hospitalizations.

Exhibit 31 shows the intersection of health status complexity and high utilization of ED visits or hospitalizations among HHP enrollees. Data showed that highest utilization was more prevalent (31.7%) among enrollees who had very complex conditions such as chronic renal (kidney) disease, chronic liver disease, traumatic brain injury, or substance use disorders along with more common conditions such as chronic or congestive heart failure (Criteria 1). In contrast, enrollees with hypertension and another condition such as diabetes (Criteria 2) frequently had lowest level of utilization (35.5%).

	All Enrollees	Enrollees with two specific conditions (Criteria 1)	Enrollees with hypertension and another specific condition (Criteria 2)	Enrollees with serious mental health conditions (Criteria 3)	Enrollees with asthma (Criteria 4)
	N=15,522	N=6,729	N=9,394	N=6,522	N=4,464
Highest					
Utilization	25%	31.7%	25.2%	28.4%	28.1%
Middle					
Utilization	43%	36.8%	39.3%	39.9%	47.8%
Lowest					
Utilization	32%	31.5%	35.5%	31.7%	24.1%

Exhibit 31: Utilization Level of HHP Enrollees by Specific Chronic Condition Criteria, 24 Months Prior to HHP Enrollment

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1,

2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: "Highest utilization" refers to HHP enrollees who had the highest (15th percentile or higher) level of either emergency department (ED) visits or hospitalizations; "Middle utilization" refers to HHP enrollees who were in the middle (between 15th and 50th percentile) with varying levels of these services; "Lowest utilization" refers to HHP enrollees who had the lowest (up to 50th percentile) level of both ED visits and hospitalizations. Criteria 1 includes any two of the following conditions: chronic obstructive pulmonary disease, diabetes, traumatic brain injury, chronic or congestive heart failure, coronary artery disease, chronic liver disease, chronic renal (kidney) disease, dementia, substance use disorders. Criteria 2 includes hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure. Criteria 3 includes one of the following: major depression disorders, bipolar disorder, psychotic disorders including schizophrenia. Criteria 4 includes asthma. HHP enrollees may meet multiple criteria.

Payments Associated with Health Care Utilization Prior to HHP Enrollment

Data on payments for health care utilization of HHP enrollees prior to enrollment were not available at the time of this report. Future HHP reports will include this information.

HHP Service Utilization among HHP Enrollees

This section addresses the following HHP evaluation questions:

- 1. Were HHP services provided in-person or telephonically?
- Were HHP services provided by clinical or non-clinical staff?
- 3. How many homeless enrollees received housing services?

MCPs were required to report HHP services to DHCS in Medi-Cal claims data starting on July 1, 2018. Two different procedure codes with unique modifiers that further indicated type and modality of services as well as type of providers were used. DHCS required HCPCS code G0506 from July 1, 2018 to September 30, 2018, but discontinued it because it led to denial of claims where a provider had submitted more than one unit of service per date of service. Therefore, DHCS adopted HCPCS code G9008 starting on October 1, 2018. Both codes were used to report HHP services in this report. HCPCS code G0506 was only reported by two MCPs who implemented HHP as part of Group 1, SPA 1.

Prior to Q3 2019, MCPs reported on the number of HHP enrollees that were homeless or at risk of homelessness and the provision of housing services to these beneficiaries in the aggregate and per quarter. This data could not be used to assess trends since it lacked information on each individual member and changes in their status. MCPs began reporting this data at the member level starting in Q3 2019, representing July 1 through September 30, 2019. Therefore, this report describes the size of enrollment and receipt of housing services for homeless and at-risk-of-homelessness beneficiaries in HHP during this quarter. Trends in this data will be reported in future reports.

UCLA used all available data to examine the type and frequency of HHP services received by enrollees at the SPA level. Due to the phased implementation schedule of HHP, only four MCPs (Inland Empire Health Plan, San Francisco Health Plan, Anthem Blue Cross Partnership Plan, and Molina Healthcare Plan of California) in three counties (San Francisco, San Bernardino, and Riverside) were included in the HHP services analysis in this report. Further details can be found in Appendix A: HHP Data Sources and Analytic Methods.

HHP Services

MCPs were required to report HHP services, defined as "coordinated care fee, physician coordinated care oversight services." MCPs were required to use HCPCs code modifiers to represent three unique services including type of service, provider, and service modality (Exhibit 32). MCPs were expected to use at least one modifier per claim to define an HHP service. For example, a single visit where an enrollee receives HHP core services in-person by both clinical and non-clinical staff would use two modifiers (U1 and U4). Multiple units of service (UOS) were allowed, where one UOS was equivalent to 15 minutes of time to provide the service.

Clinical staff included licensed medical professionals such as physicians, nurse practitioners, LCSWs, and medical assistants, while non-clinical staff included employees working in administrative or technical roles.

In-person visits could occur at a variety of locations (e.g., home, office, or clinic). Telehealth allowed for remote patient monitoring (e.g., vitals and blood pressure), allowing enrollee care, reminders, and education to occur through telephone and electronic communications.

David Law						
Provider Type	Modifier	Modality	Definition			
Engagement S	Engagement Services					
Provider Type Not Specified	U7	Not specified	Active outreach such as direct communications with member (e.g., face-to- face, mail, electronic, and telephone), follow- up if the member presents to another partner in the HHP network or using claims data to contact providers the member is known to use. Providers must show active, meaningful, and progressive attempts at member engagement each month until the member is engaged. Examples of acceptable engagement include: (1) letter to member followed by phone call to member; (2) phone call to member, outreach to care delivery partners and social service partners; (3) and street level outreach, including, but not limited to, where the member lives or is accessible.			

Exhibit 32: HHP Services

Provider Type	Modifier	Modality	Definition
Core Services	;		
Provided by Clinical Staff	U1	In-person	Comprehensive care management, care coordination, health promotion,
	U2	Telehealth	comprehensive transitional care, individual and family support services, and referral to
Provided by Non-Clinical	U4	In-person	community and social supports
Staff	U5	Telehealth	
Other Services	S		
Provided by Clinical Staff	U3	Not specified	Case notes, case conferences, tenant supportive services, and driving to
Provided by Non-Clinical Staff	U6	Not specified	appointments

Source: Adapted from Health Homes Program Guide.

Notes: HCPCS is Healthcare Common Procedure Coding System, MCP is Managed Care Plan, and UOS is Unit of Service. Service use was reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Modifiers U1-U7 accompanied both HCPCS code G0506 (July 1, 2018 to September 30, 2018) and HCPCS code G9008 (October 1, 2018 to June 30, 2019) to specify the service. Telehealth includes phone and other forms of remote communication.

Housing navigation and transition services included activities such as conducting tenant screenings, developing an individualized housing plan, assisting with move-in, and assisting with the housing search and application process.

UCLA's examination of claims data revealed that HCPCS codes were missing for some enrollees. DHCS reported identifying deficiencies in reporting of data both in claims and MCP reports. In discussions with DHCS, MCPs reported challenges in reporting of HHP service provided in claims data by CB-CMEs. The same problem was also observed by MCPs for provision of housing services to enrollees who were homeless or at-risk of homelessness, which were only available in MCP reports to DHCS. DHCS provided technical support to MCPs to address these problems. MCPs also reported to DHCS that they were providing technical assistance to CB-CMEs to improve reporting for all data.

This was likely due to under-reporting of this data by CB-CMEs to MCPs, a problem that MCPs are working to address. An examination of the extent of this under-reporting showed that 16.1% of HHP enrollees lacked any HCPCS codes and 38.7% of HHP

enrollees lacked HCPCS codes for some months during their enrollment (data not shown). Further analysis showed that the rate of under-reporting varied by type of service with a higher rate for core services and a lower rate for engagement services.

Therefore, UCLA calculated the average number of HHP services during months when HCPCS codes were present for each enrollee rather than calculating HHP services across all months of enrollment. The latter methodologies would have been based on the incorrect assumption that HHP enrollees did not receive HHP services when HCPCS codes were missing. Due to the limitations of data on HHP services and the methodology employed by UCLA, the data presented in this chapter are considered estimates of HHP services.

Under-reporting of HCPCS codes did not impact MCPs' PMPM payments because these payments were based on capitation and independent of the volume of HHP encounters provided to program enrollees.

Estimated Overall HHP Service Delivery to HHP Enrollees

Exhibit 33 shows estimated service utilization for any HHP service (modifiers U1-U7), regardless of provider type and modality between July 1, 2018 and June 30, 2019. Among MCPs who had implemented HHP within this period, available data showed that a total of 31,183 UOS (in 15-minute increments) were received during this time period, averaging to 1.9 UOS per enrollee per month.

Comparison of services received by HHP enrollees by SPA showed enrollees in SPA 2 had more UOS than SPA 1 (3.5 UOS versus 1.8 UOS per month per enrollee in months that HHP services were received) on average. The higher number of total UOS delivered to SPA 1 enrollees corresponded to a higher number of enrollees in this SPA.

	All HHP Enrollees (n=7,023)	SPA 1 Enrollees (n=6,856)	SPA 2 Enrollees (n=167)
Total number of units of			
service received	31,183	29,585	1,598
Average number of units of			
service per enrollee per			
month	1.9	1.8	3.5
Median number of units of			
service per enrollee per			
month	1	1	2

Exhibit 33: Estimated Overall HHP Services Received by HHP Enrollees by SPA, July 1, 2018 to June 31, 2019

Source: Medi-Cal Claims data from June 1, 2018 to June 30, 2019.

Notes: HCPCS is Healthcare Common Procedure Coding System, MCP is Managed Care Plan, and UOS is Unit of Service. Service use was under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Modifiers U1-U7 accompanied both HCPCS code G0506 (July 1, 2018 to September 30, 2018) and HCPCS code G9008 (October 1, 2018 to June 30, 2019) to specify the service. Data are based on the number of months during HHP enrollment where HCPCS codes were present. MCPs and SPAs included in HHP service analysis between July 1, 2018 and June 30, 2019 include: Inland Empire Health Plan – Riverside – SPA 1; Inland Empire Health Plan – San Bernardino – SPA 1; San Francisco Health Plan – San Francisco – SPA 1 and 2; Anthem Blue Cross Partnership Plan – San Francisco – SPA 1 and 2; Molina Healthcare of California Partner Plan – Riverside – SPA 1 and 2; and Molina Healthcare of California Partner Plan – San Bernardino – SPA 1 and 2;

Estimated Types of HHP Services Received

Exhibit 34 shows estimated average number of units of service for HHP services by type of service from July 1, 2018 to June 30, 2019. The average number of UOS received per enrollee per month was higher for core HHP services (1.7) than engagement (1.3) and other HHP services (1.4). The average number of UOS per enrollee per month per type of service was higher for SPA 2 than SPA 1 enrollees for all three service types.

Service Type	All HHP Enrollees (n=7,023)	SPA 1 Enrollees (n=6,856)	SPA 2 Enrollees (n=167)
Engagement Services			
(U7)	1.3	1.3	1.8
Core HHP Services			
(U1, U2, U4, or U5)	1.7	1.7	2.5
Other Health Homes			
Services (U3 or U6)	1.4	1.3	2.1

Exhibit 34: Estimated Average Number of HHP Services Provided to HHP Enrollees by Service Type and SPA, July 1, 2018 to June 30, 2019

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019. Notes: Data show estimated average number of units of services per enrollee during months that specific service was received.

HCPCS is Healthcare Common Procedure Coding System, MCP is Managed Care Plan, and UOS is Unit of Service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Core HHP services include claims with HCPCS code G0506 (July 1, 2018 to September 30, 2018), HCPCS code G9008 (October 1, 2018 to June 30, 2019), and modifier U1, U2, U4, or U5. HHP engagement service includes claims with HCPCS code G0506 (July 1, 2018 to September 30, 2018), HCPCS code G9008 (October 1, 2018 to June 30, 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 1, 2018 to September 30, 2018), HCPCS code G9008 (October 1, 2018 to June 30, 2019), and modifier U3 or U6. Data are based on the number of months during HHP enrollment where HCPCS codes were present. MCPs and SPAs included in HHP service analysis between July 1, 2018 and June 30, 2019 include: Inland Empire Health Plan – Riverside – SPA 1; Inland Empire

September 2020

Health Plan – San Bernardino – SPA 1; San Francisco Health Plan – San Francisco – SPA 1 and 2; Anthem Blue Cross Partnership Plan – San Francisco – SPA 1 and 2; Molina Healthcare of California Partner Plan – Riverside – SPA 1 and 2; and Molina Healthcare of California Partner Plan – San Bernardino – SPA 1 and 2.

Estimated HHP Core Services by Modality and Staff Type

MCPs were required to report the modality of HHP core services including in-person or through telehealth. However, DHCS did not require reporting modality for other HHP services or engagement services. Exhibit 35 shows the average number of telehealth services received per enrollee during months that telehealth services were received (1.5 UOS) was higher than the average number of in-person services received per enrollee during months that in-person services were received (1.3 UOS). SPA 2 enrollees received more telehealth services (2.2 UOS) compared to in-person services (1.4 UOS) in the months where each modality of service was received.

MCPs were required to report the types of staff that provided core and other HHP services. The average number of services received from non-clinical staff (2.9 UOS) were higher than clinical staff (1.5 UOS) for SPA 2 in the months where services from each staff type were received.

	All HHP Enrollees (n=7,023)	SPA 1 Enrollees (n=6,856)	SPA 2 Enrollees (n=167)		
Modality					
In-Person					
(U1 or U4)	1.3	1.3	1.4		
Telehealth					
(U2 or U5)	1.5	1.5	2.2		
Staff Type					
Clinical Staff					
(U1, U2, or U3)	1.6	1.6	1.5		
Non-Clinical Staff					
(U4, U5, or U6)	1.5	1.5	2.9		

Exhibit 35: Estimated Average Number of HHP Core Service Provided to HHP Enrollees by Modality and SPA, July 1, 2018 to June 30, 2019

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Data show estimated average number of units of services per enrollee during months that service was received.

HCPCS is Healthcare Common Procedure Coding System, MCP is Managed Care Plan, and UOS is Unit of Service. Service use was under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Modifiers U1-U7 accompanied both HCPCS code G0506 (July 1, 2018 to September 30, 2018) and HCPCS code G9008 (October 1, 2018 to June 30, 2019) to specify the service. Data are based on the number of months during HHP enrollment where HCPCS codes were present. MCPs and SPAs included in HHP service analysis between July 1, 2018 and June 30, 2019 include: Inland Empire Health Plan – Riverside – SPA 1; Inland Empire

Health Plan – San Bernardino – SPA 1; San Francisco Health Plan – San Francisco – SPA 1 and 2; Anthem Blue Cross Partnership Plan – San Francisco – SPA 1 and 2; Molina Healthcare of California Partner Plan – Riverside – SPA 1 and 2; and Molina Healthcare of California Partner Plan – San Bernardino – SPA 1 and 2.

HHP Housing Services

MCPs began reporting enrollee level data on homeless status and delivery of housing services in Q3 2019 (July 1 through September 30, 2019). In this period, MCPs reported those who were homeless or at risk of homelessness during Q3 2019, those who were no longer homeless during Q3 2019, and those who received housing services in Q3 2019. CB-CMEs had 90 days to assess an enrollee's homeless status, which may lead to smaller estimates in the data reported below. As noted earlier in this chapter, data were also likely to have been underreported.

Using this information, UCLA estimated that 3.8% of enrollees were homeless or at riskof homelessness in Q3 and 38.0% of these enrollees received housing navigation and transition services (Exhibit 36). Examination of this data by SPA indicated a larger proportion of SPA 2 than SPA 1 enrollees were homeless or at risk-of homelessness in Q3 but a slightly smaller proportion of the former group had received housing services by September 2019.

	All HHP Enrollees (n=14,769)	SPA 1 Enrollees (n=13,695)	SPA 2 Enrollees (n=1,074)	
Proportion of HHP Enrollees that were homeless or at risk of				
homelessness	3.8%	3.8%	4.2%	
Among those who were homeless or at risk of homelessness:				
	All HHP	SPA 1	SPA 2	
	Enrollees (n=566)	Enrollees (n=521)	Enrollees (n=45)	
Proportion of above HHP	(11-000)	(=•=1)	(11-10)	
enrollees that received housing				
services	38.0%	38.0%	37.8%	

Exhibit 36: Housing Services among HHP Enrollees by SPA and Group, HHP Q3 from July 1 to September 30, 2019

Source: MCP Quarterly Reports from September 2019. Notes: MCP is managed care plan.

Seven MCPs had sufficient data for examination of this information by county. These data showed that Inland Empire Health Plan in Riverside had the largest number of homeless or at risk for homelessness with 180 HHP enrollees, and provided housing services to 40.6% of these enrollees. Three months into their HHP implementation, LA
Care had the second largest enrollment with 66 enrollees who were homeless or at risk for homelessness. Detailed MCP data can be found in Appendix E: MCP- Level Data.

HHP Expenditure

UCLA examined per-member per-month (PMPM) HHP supplemental payments to participating MCPs and calculated the estimated total and average per-enrollee HHP expenditures per month from quarter three of 2018 to quarter three of 2019. PMPM payments varied by MCP and county and changed each fiscal year, and per-enrollee expenditures were dependent on the number of months each member was enrolled. Rates were also lower for enrollees who were covered by both Medicare and Medi-Cal, referred to as dually eligible. Using the rates and the number of enrolled months per member, UCLA calculated estimated total expenditures and the average per-enrollee monthly expenditures for all HHP enrollees and by group and dual status.

Data showed that total estimated HHP expenditures by end of Q3 of 2019 were \$30,818,333 and average monthly per enrollee expenditure was \$488 (Exhibit 37). The overall estimated expenditures for duals were lower (\$494,472) than non-duals (\$30,323,861), as were average monthly per person expenditures.

		Total Cumulative Expenditures	Average Monthly Per Enrollee Expenditure
	Overall	\$30,818,333	\$488
Total HHP	Group 1	\$2,507,871	\$498
	Group 2	\$20,909,613	\$446
	Group 3	\$7,400,849	\$541
	Overall	\$494,472	\$134
Dual	Group 1	\$76,880	\$123
Duai	Group 2	\$323,674	\$138
	Group 3	\$93,918	\$123
Non-dual	Overall	\$30,323,861	\$522
	Group 1	\$2,430,991	\$549
	Group 2	\$20,585,939	\$464
	Group 3	\$7,306,932	\$566

Exhibit 37: Estimated HHP Supplemental Expenditures by Enrollee Type and Group, July 1, 2018 to September 30, 2019

Source: Medi-Cal HHP Rate Range Summary.

Outcomes

UCLA calculated selected pre- and post-metrics for Group 1 SPA 1 HHP enrollees with the most complete claims data for the first year of HHP implementation (July 1, 2018 to June 30, 2019). Group 1 included Anthem Blue Cross – San Francisco (Anthem) and San Francisco Health Plan (SFHP) in San Francisco County. These preliminary findings do not include control group comparisons and whether the findings are solely due to HHP enrollment.

The following evaluation questions will be addressed by UCLA in future reports:

- 1. How did patterns of health care service use among HHP enrollees change before and after HHP implementation?
- 2. Did rates of acute care services, length of stay for hospitalizations, nursing home admissions and length of stay decline?
- 3. Did rates of other services such as substance use treatment or outpatient visits increase?
- 4. How did HHP core health quality measures improve before and after HHP implementation?
- 5. Did patient outcomes (e.g., controlled blood pressure, screening for clinical depression) improve before and after HHP implementation?
- 6. How many homeless enrollees were housed?

All metrics were reported in the aggregate and included data for two years prior to and one year following each individual's enrollment in HHP. HHP metrics were calculated based on HHP metric specifications in CMS's <u>Core Set of Health Care Quality</u> <u>Measures for Medicaid Health Home Programs</u>. HHP metrics were grouped by whether they measured process of care delivery or patient outcomes.

Process Metrics

The exhibits below display process metrics, including adult BMI assessment, initiation of alcohol and other drug abuse or dependence treatment, and engagement of alcohol and other drug abuse or dependence treatment. Significant changes over time were observed for BMI screenings prior to HHP enrollment and for engagement of alcohol and other drug abuse or dependence treatment after HHP enrollment.

Exhibit 38: Proportion of HHP Enrollees Who Were Assessed for Body Mass Index, Preand Post-HHP, Group 1 SPA 1



Source: UCLA analysis of Medi-Cal enrollment and claims data from July 2016 to June 2019. Note: * Change from Pre-HHP Year 2 to Pre-HHP Year 1 was significant at p<0.05, otherwise change was not significant. Group 1 includes San Francisco Health Plan and Anthem Blue Cross – San Francisco.

Exhibit 39: Proportion of HHP Enrollees with Initiation of Alcohol and Other Drug Abuse or Dependence Treatment, Pre- and Post-HHP, Group 1 SPA 1



Source: UCLA analysis of Medi-Cal enrollment and claims data from July 2016 to June 2019. Note: Changes from Pre-HHP Year 2 to Pre-HHP Year 1 and from Pre-HHP Year 1 to HHP Year 1 were not significant at p<0.05. Group 1 includes San Francisco Health Plan and Anthem Blue Cross – San Francisco. Exhibit 40: Proportion of HHP Enrollees with Engagement of Alcohol and Other Drug Abuse or Dependence Treatment, Pre- and Post-HHP, Group 1 SPA 1



Source: UCLA analysis of Medi-Cal enrollment and claims data from July 2016 to June 2019. Note: * Change from Pre-HHP Year 1 to HHP Year 1 was significant at p<0.05, otherwise change was not significant. Group 1 includes San Francisco Health Plan and Anthem Blue Cross – San Francisco.

Outcome Metrics

The exhibits below display changes in outcome metrics over time. Significant changes were observed for PQI prior to HHP enrollment, ED visits and inpatient utilization prior to and after HHP enrollment, and inpatient length of stay prior to HHP enrollment.





Source: UCLA analysis of Medi-Cal enrollment and claims data from July 2016 to June 2019.

September 2020

Note: Changes from Pre-HHP Year 2 to Pre-HHP Year 1 and from Pre-HHP Year 1 to HHP Year 1 were not significant at p<0.05. Group 1 includes San Francisco Health Plan and Anthem Blue Cross – San Francisco.





Source: UCLA analysis of Medi-Cal enrollment and claims data from July 2016 to June 2019. Notes: * Change from Pre-HHP Year 2 to Pre-HHP Year 1 was significant at p<0.05, otherwise change was not significant. PQI is Prevention Quality Indicator. Group 1 includes San Francisco Health Plan and Anthem Blue Cross – San Francisco.

Exhibit 43: Number of Ambulatory Care: Emergency Department Visits per 1,000 Enrollee Months, Pre- and Post-HHP, Group 1 SPA 1



Source: UCLA analysis of Medi-Cal enrollment and claims data from July 2016 to June 2019. Note: * Changes from Pre-HHP Year 2 to Pre-HHP Year 1 and from Pre-HHP Year 1 to HHP Year 1 were significant at p<0.05. Group 1 includes San Francisco Health Plan and Anthem Blue Cross – San Francisco.





Source: UCLA analysis of Medi-Cal enrollment and claims data from July 2016 to June 2019. Note: * Changes from Pre-HHP Year 2 to Pre-HHP Year 1 and from Pre-HHP Year 1 to HHP Year 1 were significant at p<0.05. Group 1 includes San Francisco Health Plan and Anthem Blue Cross – San Francisco.

Exhibit 45: Average Inpatient Length of Stay in Number of Days, Pre- and Post-HHP, Group 1 SPA 1



Source: UCLA analysis of Medi-Cal enrollment and claims data from July 2016 to June 2019. Note: * Change from Pre-HHP Year 2 to Pre-HHP Year 1 was significant at p<0.05, otherwise change was not significant. Group 1 includes San Francisco Health Plan and Anthem Blue Cross – San Francisco.

Exhibit 46: Number of Short-Term Nursing Facility Admissions per 1,000 Enrollee Months, Pre- and Post-HHP, Group 1 SPA 1



Source: UCLA analysis of Medi-Cal enrollment and claims data from July 2016 to June 2019. Note: Changes from Pre-HHP Year 2 to Pre-HHP Year 1 and from Pre-HHP Year 1 to HHP Year 1 were not significant at p<0.05. "Short-term" is defined less than 101 days. Group 1 includes San Francisco Health Plan and Anthem Blue Cross – San Francisco.

HHP Costs

The following evaluation questions will be addressed by UCLA in future reports:

- 1. Did Medi-Cal expenditures for health services decline after HHP implementation?
- 2. Did Medi-Cal expenditures for needed outpatient services increase?
- 3. When possible, did HHP have the opportunity during the time period studied to achieve cost neutrality in the delivery of HHP services, in that the overall Medi-Cal expenditures after HHP implementation remained in line with the expected patterns of growth in utilization and cost prior to HHP program implementation?
- 4. When possible, did HHP program operations lead to cost savings?
- 5. When possible, what was the ratio of program expenditures to cost savings?

Conclusions

This interim report presented the findings of HHP evaluation in California for the first 15 months of implementation. The report describes: (1) the MCP's proposed HHP implementation plans; (2) HHP enrollment patterns; (3) HHP enrollee demographics, health status, and health care utilization prior to enrollment; and (4) HHP services delivered by MCPs and contracted CB-CMEs.

We found evidence that MCPs had developed comprehensive plans to build the needed infrastructure and to deliver HHP services as well as some evidence of adhering to these plans. This included frequently placing HHP staff within CB-CMEs that were health care providers, requiring specific staffing and qualifications, and establishing and using functional data sharing across MCP networks. In addition, we found evidence of plans to utilize effective strategies, such as predictive modeling and risk grouping methods to target and prioritize members for HHP enrollment and use multiple communication methods and frequent outreach attempts to successfully communicate and engage eligible members. Various aspects of these plans promoted goals of HHP. For example, placing HHP staff with providers should promote efficient care integration and access to needed social services. Functional data sharing capacity should promote proactive management of patients and the ability for timely interventions when patients visit emergency departments or are hospitalized. Our assessment of HHP implementation was limited by lack of data on approaches MCPs ultimately used in implementing these plans.

We found an enrollment of 15,527 in HHP primarily in SPA 1, attributable to lower prevalence of SMI among eligible enrollees and later implementation of SPA 2, which was for those who met SMI eligibility criteria. Enrollment size also varied by MCP and County, attributable to phased implementation of HHP in groups of counties and enrollment capacity of MCP networks. For example, the lower enrollment in Group 1 reflected HHP implementation only in San Francisco and the larger enrollment in Group 2 reflected HHP implementation in several larger counties including San Bernardino, Riverside, Kern, and Los Angeles Counties by large MCPs such as Inland Empire Health Plan, Kern Health Systems, and LA Care.

Our findings indicated that HHP enrollees had high rates of common chronic conditions, which were often complicated by the presence of additional very complex conditions or mental health diagnoses prior to enrollment. Our findings also indicated very high rates of ED visits and hospitalizations and corresponding high rates of severity among some enrollees prior to HHP enrollment. Our assessment of health status and utilization levels of HHP enrollees had some limitations. We lacked additional detail on health status and utilization of HHP enrollees available in specific administrative MCP data, such as

factors that disqualified beneficiaries from enrollment and complete information on homeless status. We also lacked more recent information on health status and utilization available to MCPs during and after enrollment.

The assessment of HHP services received during this early HHP enrollment period indicated extensive delivery of services commensurate with the needs of HHP enrollees and indicated by SPA. HHP enrollees received the core HHP services from a mix of clinical and non-clinical providers, where most of the care was provided by non-clinical services and using telehealth modalities. Further assessment also indicated that the more complex SPA 2 enrollees received more core services but also more engagement and other HHP services. Data also showed a small proportion of HHP enrollees were homeless and that many of these enrollees received housing support services. Our assessment of receipt of HHP services were restricted to enrollees that had adequate information in their claims in each month of enrollment. We identified significant underreporting of this data during early HHP implementation. Our assessment of homelessness status and homeless support services was also limited by availability of individual level data prior to Q3 in 2019. Preliminary analyses of HHP metrics for Group 1, SPA 1 enrollees showed improvements in selected process and outcome metrics after HHP enrollment. However, further analyses and inclusion of control group data are required to determine if these changes were attributable solely to HHP.

Next Steps

This report highlights the interim progress made by MCPs in the first 15 months of HHP implementation by 15 MCPs in 11 counties (i.e., data does not include Orange County due to a later implementation schedule). Additionally, at the time of this report, only San Francisco, Riverside, and San Bernardino had implemented for both SPA 1 and SPA 2. By the end of this program, a total of 16 MCPs in 12 counties will have implemented HHP in both SPA 1 and SPA 2 for an adequate period of time when the program impact on a number of pre-defined outcomes and Medi-Cal payments could be measured. The interim findings of this report indicated substantial enrollment of eligible Medi-Cal beneficiaries and delivery of HHP services to those enrollees. Further data on changes in pre-defined outcomes and Medi-Cal payments of pre-defined outcomes and Medi-Cal beneficiaries dutcomes and Medi-Cal payments will be provided in the next two evaluation reports. These include comparison of patterns of pre-defined outcomes among HHP enrollees and a control group of Medi-Cal beneficiaries before and after HHP enrollment. These outcomes will include:

- Emergency department visits,
- Hospitalizations,
- All-Cause Readmissions,
- Skilled nursing facility stays,

- Adult Body Mass Index Assessment,
- Controlled High Blood Pressure,
- Screening for Clinical Depression and Follow-Up,
- Initiation and Engagement of Alcohol and Other Drug Abuse or Dependent Treatment,
- Prevention Quality Indicator 92: Chronic Conditions Composite
- Frequency of HHP enrollees receiving Health Action Plans within 90 days of enrollment,
- Proportion of homeless enrollees that were housed, and
- Medi-Cal payments for health services for HHP enrollees and the control group.

Appendix A: HHP Data Sources and Analytic Methods

Readiness Documents

UCLA used the Readiness Documents from 16 MCPs submitted to DHCS to report on MCP implementation of HHP. In these readiness documents, MCPs reported on topics including organizational model, staffing, health information technology, HHP services, HHP network, and HHP operations.

Enrollment Reports and MCP Quarterly HHP Reports

UCLA used MCP Enrollment Reports and Quarterly HHP Reports to analyze HHP enrollment. Enrollee-level HHP enrollment data was only available in MCP Enrollment Reports prior to July 2019. All four MCPs (Anthem Blue Cross of California Partnership Plan, San Francisco Health Plan, Inland Empire Health Plan, and Molina Healthcare of California Partner Plan) that implemented HHP by July 2019 submitted an Enrollment Report to DHCS in August 2019, covering the period of July 1, 2018 to June 30, 2019. All MCPs except CalOptima submitted Quarterly HHP Reports during the time they had implemented HHP from July 1, 2018 to September 30, 2019. Starting in July 2019, MCP Quarterly HHP Reports included enrollee-level data on both enrollment, homelessness, and housing status. CalOptima had not implemented HHP as of September 2019 and did not submit a report. Additionally, UCLA used MCP Quarterly HHP Reports to report on MCP and CB-CME characteristics in this report.

These two data sources had some differences, which resulted in UCLA only being able to analyze enrollment at a monthly level. Staggered implementation of the program by county resulted in MCPs with different reporting lengths. Therefore, data was often limited to one quarter, July 1 to September 30, 2019, that included MCPs with any HHP enrollment at the time of the report.

Medi-Cal Enrollment and Claims

UCLA used Medi-Cal enrollment and claims data from July 1, 2016 to September 30, 2019 to create demographic health status indicators, health care utilization indicators, and preliminary metrics used in this report. Claims data included both managed care and fee-for-service encounters.

Medi-Cal Health Homes Program Rate Range Summary

UCLA used the Medi-Cal Health Homes Program Rate Range Summary, which provided per member per month (PMPM) HHP rates, to calculate total expenditures per quarter and average per enrollee expenditures. Rates varied by MCP and County, and whether the enrollee was dual (covered by Medi-Cal and Medicare) or non-dual (covered only by Medi-Cal).

Analytic Methods

Readiness Documents

UCLA reviewed all Readiness Documents to answer the UCLA evaluation questions detailed in Exhibit 47. MCPs varied in the level of detail in their documents. UCLA identified and tabulated relevant information to the extent possible given this variation by MCP. Information from Readiness Documents were cross-checked with other data including MPC Quarterly HHP Reports to improve accuracy when possible.

Evaluation Question	Location in Readiness
	Documents
1. Which HHP network model was employed?	Organizational Model
2. What was the composition of HHP networks?	Organizational Model
	MCP Duties/Responsibilities
3. What types of staff provide HHP services?	Organizational Model
	Staffing
4. What was the data sharing approach?	Health Information
	Technology/Data and Information
	Sharing
5. What was the approach to targeting patients	Member Engagement
for enrollment into HHP?	Member Notices
	Risk Grouping
	Housing Services

Source: UCLA Health Homes Program Evaluation Design, 2019.

Enrollment Reports and MCP Quarterly HHP Reports

Exhibit 48 shows the enrollment data obtained from these reports. Monthly enrollment data from the MCP Enrollment Reports and Quarterly HHP Reports were combined to determine monthly enrollment status by individual enrollee. If there were conflicting data for individual enrollees between the two data sources, UCLA used the more recent data from the Quarterly HHP Reports. Nineteen enrollees that switched counties or plans during their enrollment were excluded from further analysis. Beneficiaries who were enrolled on any date during a given month were considered enrolled for the whole month. Beneficiaries that were disenrolled for less than 30 days in between enrolled

months were considered enrolled in the program for that month. However, 246 beneficiaries who were only enrolled for less than 31 days were excluded from the analyses of enrollment patterns.

UCLA used the MCP Quarterly HHP Reports to analyze data on enrollee's housing status and housing service utilization as of September 2019. Enrollee-level housing services data were included in the Quarterly HHP Reports starting in July 2019, which limited the analysis of housing services to July 1 through September 30, 2019.

Data Elements	Definitions		
SPA	Enrolled in SPA 1 vs. SPA 2.		
Dual Status	Enrollee in both Medicare and Medi-Cal during HHP enrollment.		
County	County in which enrollee is enrolled.		
Monthly Enrollment Status	Indicator for HHP enrollment status for a particular month.		
Enrollment Date	The date an enrollee starts to enroll in HHP. Enrollment date reported prior to 2019 Quarter 3 always begins on the first day of the initially enrolled month. Enrollment date reported after June 30, 2019 is the exact date.		
Disenrollment Date	The date an enrollee disenrolled from HHP. Disenrollment date reported prior to July 1, 2019 is the last day of the month. Disenrollment date reported after June 30, 2019 is an exact date.		
Number of Times Disenrolled	The number of times each enrollee disenrolled from the MCP throughout their enrollment.		
Length of Enrollment	The differences between disenrollment date and enrollment date. If an enrollee enrolls in and disenrolls from HHP on the same date, the length of enrollment will be one day. Day count was divided by 30 to estimate length of enrollment in months.		
Ever Homeless during HHP	Data only available from Quarterly HHP Reports. Indicates whether enrollee was ever homeless during HHP enrollment.		
Homeless or at Risk for Homelessness	Data only available from Quarterly HHP Reports. Enrollee is homeless or at risk for homelessness from July 1, 2019 to September 30, 2019.		
Received Housing Services	Data only available from Quarterly HHP Reports. Enrollee received housing services from July 1, 2019 to September 30, 2019.		
Housed by September 2019	Data only available from Quarterly HHP Reports. Indicator of whether enrollee was housed by September 30, 2019.		

Exhibit 48: Beneficiary-Level Variables

Notes: Data from MCP Enrollment Reports from July 1, 2018 to June 30, 2019 and MCP Quarterly HHP Reports from July 1, 2019 to September 30, 2019.

From the MCP Quarterly HHP Reports, UCLA reported on CB-CME networks by county and aggregate excluded eligible beneficiary counts by county as of September 2019. The <u>HHP Program Guide</u> provided specifications of the elements from in the Quarterly HHP Reports. Briefly, UCLA reported on the number of eligible beneficiaries excluded from HHP for seven exclusion rationales defined by DHCS. MCPs reported individual CB-CMEs, identified by the National Plan and Provider Enumeration System (NPPES) NPI, serving HHP enrollees and the estimated anticipated enrollment of each CB-CME. UCLA used the NPI Registry to identify characteristics of unique CB-CMEs in MCP networks. The anticipated enrollment was reported as of September 30, 2019, although only limited variation by quarter was reported by CB-CME.

Medi-Cal Enrollment and Claims

Demographic Indicators

Exhibit 49 displays demographic indicators created by UCLA using Medi-Cal monthly enrollment data. UCLA calculated age based on an enrollee's HHP enrollment date. On the rare occasion enrollment data included more than one birthday for an enrollee, UCLA used the latest birthday reported. While not common, if the Medi-Cal enrollment data contained conflicting data for gender, race, or language for an HHP enrollee, UCLA used the most frequently reported category.

Indicators	Definitions		
Age	Enrollee's final age in years at the time of HHP enrollment.		
Gender	Indicates whether an enrollee is male or female.		
Race	The race label for an enrollee: White, Hispanic, African American,		
	Asian American and Pacific Islander, American Indian and Alaska		
	Native, other, or unknown.		
Speaks English	Indicating whether an enrollee is an English speaker or not.		
Number of	Full scope coverage is defined as at enrollment in at least one		
Months with Full	dental MCP and another non-dental MCP during the eligible date		
Scope Coverage	period. The number of months that an enrollee is full scope is		
	reported for the year prior to the enrollee's initial enrollment in		
	HHP.		

Exhibit 49: Demographic Indicators

Health Status Indicators

UCLA used Medi-Cal claims data from July 1, 2016 to September 30, 2019 to assess health status of HHP enrollees prior to their enrollment in HHP. UCLA followed chronic condition and acuity eligibility criteria developed by DHCS for HHP as described in the <u>HHP Program Guide</u> (Exhibit 50). According to these criteria, chronic conditions were present if an enrollee had two or more services on different dates for the specified condition during the two years prior to HHP enrollment. UCLA also used the criteria set by CMS's <u>Chronic Condition Warehouse</u> to obtain a complete list of chronic condition and potentially chronic or disabling condition categories.

Indicators Definition			
Chronic Conditions	Demition		
Chronic Condition	The percentage of enrollees that meet chronic condition		
Criteria 1: Two	criteria 1. An enrollee satisfies chronic condition criteria 1 if the		
specific conditions	enrollee has at least two of the following HHP eligible chronic		
and SUD	conditions: chronic obstructive pulmonary disease (COPD),		
	chronic kidney disease (CKD), diabetes, traumatic brain injury,		
	chronic or congestive heart failure, coronary artery disease,		
	chronic liver disease, dementia, substance use disorder.		
Chronic Condition	The percentage of enrollees that meet chronic condition		
Criteria 2:	criteria 2. An enrollee satisfies chronic condition criteria 2 if the		
Hypertension and	enrollee has hypertension and one of the following HHP		
another specific	eligible chronic conditions: chronic obstructive pulmonary		
comorbidity	disease, diabetes, coronary artery disease, chronic or		
controllolaty	congestive heart failure.		
Chronic Condition	The percentage of enrollees that meet chronic condition		
Criteria 3: Serious	criteria 3. An enrollee satisfies chronic condition criteria 3 if the		
Mental Illness (SMI)	enrollee has one of the following HHP eligible chronic		
	conditions: major depression disorders, bipolar disorder,		
	psychotic disorders (including schizophrenia.		
Chronic Condition	The percentage of enrollees that meet chronic condition		
Criteria 4: Asthma	criteria 4. An enrollee satisfies chronic condition criteria 4 if the		
	enrollee has the HHP eligible chronic condition asthma.		
Acuity			
Acuity Criteria 1:	The percentage of enrollees that meet acuity criteria 1. An		
Three or more	enrollee satisfies acuity criteria 1 if the enrollee has at least		
chronic conditions	three of the following HHP eligible chronic conditions: chronic		
	obstructive pulmonary disease (COPD), chronic kidney		
	disease (CKD), diabetes, traumatic brain injury, chronic or		
	congestive heart failure, coronary artery disease, chronic liver		
	disease, dementia, substance use disorder.		
Acuity Criteria 2:	The percentage of enrollees that meet acuity criteria 2. An		
One or more	enrollee satisfies acuity criteria 2 if the enrollee has at least		
Hospitalizations	one inpatient hospital stay during one year prior to HHP		
	enrollment.		
Acuity Criteria 3:	The percentage of enrollees that meet acuity criteria 3. An		
Three or more ED	enrollee satisfies acuity criteria 3 if the enrollee has at least		
Visits	three or more emergency department visits during one year		
	prior to HHP enrollment.		

Exhibit 50: Health Status Indicators

Indicators	Definition
Chronic Condition	The percentage of enrollees meeting each of the CCW
Warehouse (CCW)	condition category criteria in the period prior to HHP
Conditions	enrollment.
CDPS (Chronic	The mean, median, and standard deviation of CDPS among all
Illness and Disability	enrollees. The CDPS is calculated based on the International
Payment System	Classification of Diseases (ICD) diagnosis codes in Medi-Cal
Risk Score)	claims data.

Healthcare Utilization Indicators

UCLA also created healthcare utilization indicators using <u>Healthcare Effectiveness Data</u> and Information Set (HEDIS) 2019 Volume 2 definitions. Exhibit 51 displays these indicators.

Indicators	Definitions
Number of Hospitalizations	The number of inpatient hospitalization visits during
	the service month.
Length of hospitalization	The total lengths measured in number of total days of
(days)	all hospitalizations during the service month.
Number of ED Visits	The number of ED visits during the service month.
Number of Primary Care	The number primary care provider services during the
Services	service month.
Number of Specialty Services	The number of specialty services during the service month.
Number of Evaluation and	The number of evaluation and management services
Management Visits	during the service month.

Exhibit 51: Healthcare Utilization Indicators

HHP Services

HHP Services were only reported for four plans in limited counties and SPAs due to the phased implementation schedule of HHP. Plans and counties that were included were Anthem Blue Cross Partnership Plan – San Francisco – SPA 1 and 2, Inland Empire Health Plan – Riverside- SPA 1, Inland Empire Health Plan – San Bernardino – SPA 1, Molina Healthcare of California Partner Plan – Riverside – SPA 1 and 2, Molina Healthcare of California Partner Plan – San Bernardino – SPA 1 and 2, and San Francisco Health Plan – San Francisco – SPA 1 and 2. Exhibit 52 displays indicators of utilization of HHP services reported by MCPs in Medi-Cal claims data.

Exhibit 52: HHP Service Utilization Indicators

Indicators	Definitions
Proportion of enrollees that ever received	The percent of enrollees that ever
an HHP service	received the service.
Proportion of enrolled months that	The percent months with services
services were provided per enrollee	received out of the number of months
	enrolled in HHP among HHP enrollees
	that have ever received the service.
Average number of units of service per	The average of each HHP enrollee's
enrollee per month during months that	monthly average number of service units
services were provided	for the received service each month
	among HHP enrollees that have ever
	received the service. Units of service are
	defined as 15-minutes of service; multiple
	units of service are possible.
Median number of units of service per	The median of each HHP enrollee's
enrollee during months that service was	monthly number of service units for the
provided	received service each month among HHP
	enrollees that have ever received the
	service. Units of service are defined as
	15-minutes of service; multiple units of
	service are possible.

UCLA used the HHP designated HCPCS codes and modifiers to identify encounters that included HHP services, defined in Exhibit 53. HCPCS code G0506 and modifier codes U1 to U7 were used July 1, 2018 through September 30, 2018, and HCPCS code G9008 and modifier codes U1 to U7 were used October 1, 2018 through June 30, 2019.

Provider	Modifier	Modality	Definition		
Туре		y			
Engagement Services					
Provider Type Not Specified	U7	Not specified	Active outreach such as direct communications with member (e.g., face-to- face, mail, electronic, and telephone), follow- up if the member presents to another partner in the HHP network or using claims data to contact providers the member is known to use. Providers must show active, meaningful, and progressive attempts at member engagement each month until the member is engaged. Examples of acceptable engagement include: (1) letter to member followed by phone call to member; (2) phone call to member, outreach to care delivery partners and social service partners; (3) and street level outreach, including, but not limited to, where the member lives or is accessible.		
Core Services					
Provided by Clinical Staff	U1 U2	In-person Telehealth	Comprehensive care management, care coordination, health promotion,		
	02	Teleffealui	comprehensive transitional care, individual and family support services, and referral to		
Provided by Non-Clinical	U4	In-person	community and social supports		
Staff	U5	Telehealth			
	Other Services				
Provided by Clinical Staff	U3	Not specified	Case notes, case conferences, tenant supportive services, and driving to		
Provided by Non-Clinical Staff	U6	Not specified	appointments		

Exhibit 53: HHP Services

HHP Preliminary Metrics

Preliminary metrics were presented for Anthem Blue Cross – San Francisco (Anthem) and San Francisco Health Plan (SFHP) only. Metrics were restricted to Group 1 SPA 1 because more comprehensive and adjudicated claims data were available for the entire year (July 1, 2018 to June 30, 2019).

All metrics were reported in the aggregate and included data for two years prior to and one year following each individual's enrollment in HHP. Control group data were not available for this report. Therefore, changes from pre- to post-HHP may be due to factors other than HHP enrollment and cannot be attributed to HHP solely.

HHP metrics were calculated based on HHP metric specifications in CMS's <u>Core Set of</u> <u>Health Care Quality Measures for Medicaid Health Home Programs</u>. HHP metrics were grouped by whether they measured process of care delivery or patient outcomes.

Exhibit 54 includes descriptions of all HHP metrics, how changes in the metric are to be interpreted, and whether they were included in this report.

Metric	Description	Improvement Measured by Increase or Decrease	Reporting Status and Limitations
Adult Body Mass Index (BMI) Assessment	Percentage of Health Home enrollees ages 18 to 74 who had an outpatient visit and whose body mass index (BMI) was documented during the measurement year or the year prior to the measurement year.	Increase	Reported
Follow-Up After Hospitalization for Mental Illness within 30 days	Percentage of discharges for Health Home enrollees age 6 and older who were hospitalized for treatment of selected mental illness diagnoses and who had a follow-up visit with a mental health practitioner within 30 days.	Increase	Not reported due to under- reporting of related codes
Follow-Up After Hospitalization	Percentage of discharges for Health Home enrollees age 6 and older	Increase	Not reported

Exhibit 54: HHP Metrics, Definitions, and Reporting Status

Metric	Description	Improvement Measured by Increase or Decrease	Reporting Status and Limitations
for Mental Illness within 7 days	who were hospitalized for treatment of selected mental illness diagnoses and who had a follow-up visit with a mental health practitioner within 7 days.		due to under- reporting of related codes
Screening for Depression and Follow-Up Plan	Percentage of Health Home enrollees age 12 and older screened for clinical depression on the date of the encounter, and if positive, a follow-up plan is documented on the date of the positive screen	Increase	Not reported due to use of alternative codes
Initiation of Alcohol and Other Drug Abuse or Dependence Treatment	Percentage of enrollees who initiate treatment through within 14 days of the diagnosis	Increase	Reported
Engagement of Alcohol and Other Drug Abuse or Dependence Treatment	Percentage of enrollees who initiate treatment and who had two or more additional AOD services or MAT within 34 days of the initiation visit.	Increase	Reported
Controlling High Blood Pressure	Percentage of Health Home enrollees ages 18 to 85 who had a diagnosis of hypertension (HTN) and whose blood pressure (BP) was adequately controlled during the measurement year.	Increase	Not reported due to under- reporting of codes

Metric	Description	Improvement Measured by Increase or Decrease	Reporting Status and Limitations
Plan All-Cause Readmissions	For Health Home enrollees ages 18 to 64, the number of acute inpatient stays during the measurement year that were followed by an unplanned acute readmission for any diagnosis within 30 days and the predicted probability of an acute readmission.	Decrease	Reported
Prevention Quality Indicator (PQI) 92: Chronic Conditions Composite	Number of inpatient hospital admissions for ambulatory care sensitive chronic conditions per 100,000 enrollee months for Health Home enrollees age 18 and older. This measure includes adult hospital admissions for diabetes with short-term complications, diabetes with long-term complications, uncontrolled diabetes without complications, diabetes with lower extremity amputation, chronic obstructive pulmonary disease, asthma, hypertension, or heart failure without a cardiac procedure.	Decrease	Reported
Ambulatory Care: Emergency Department (ED) Visits	Rate of emergency department (ED) visits per 1,000 enrollee months among Health Home enrollees.	Decrease	Reported
Inpatient Utilization	Rate of acute inpatient care and services (total, maternity, mental and behavioral disorders, surgery, and medicine) per 1,000 enrollee	Decrease	Reported

Metric	Description	Improvement Measured by Increase or Decrease	Reporting Status and Limitations
	months among Health Home enrollees		
Inpatient Length of Stay	All approved days from admission to discharge.	Decrease	Reported
Long-Term Nursing Facility Utilization	The number of admissions to a nursing facility from the community that result in a long-term stay (greater than or equal to 101 days) during the measurement year per 1,000 enrollee months.	Decrease	Not reported; will appear in subsequent reports
Short-Term Nursing Facility Utilization	The number of admissions to a nursing facility from the community that result in a short term (less than 101 days) stays during the measurement year per 1,000 enrollee months.	Decrease	Reported

Source: Detailed information for each metric is available in <u>HHP Metric Specifications.</u>

Limitations

Readiness Documents

The MCP readiness documents represented MCP plans for HHP implementation and may not reflect the final implementation approach by MCPs. Several MCPs submitted periodically revised readiness documents during HHP implementation. These documents included drafts, revisions, and communications with DHCS regarding further revisions and/or clarifications. In addition, MCPs provided variable amounts of detail on planned implementation, which may have led to a limited understanding of MCPs' final approach.

The MCPs maximum estimated HHP enrollment overall and by CB-CME in readiness documents and their responsibilities are unlikely to align with actual quarterly enrollment data.

Enrollment Reports and MCP Quarterly HHP Reports

UCLA analyzed the enrollment data provided by MCPs. Given that enrollee-level data in the MCP Quarterly Report were not required until July 2019, UCLA had to combine these data with MCP Enrollment Reports from July 1, 2018 to June 30, 2019 to examine enrollment and enrollment patterns. These two data sources had some differences, which resulted in UCLA only being able to analyze enrollment at a monthly level. Staggered implementation of the program by county resulted in MCPs with different reporting lengths. Therefore, data was often limited to one quarter, July 1, 2019 to September 30, 2019, that included MCPs with any HHP enrollment at the time of the report.

Medi-Cal Enrollment and Claims

One of the acuity criteria set by DHCS in the HHP Program Guide was chronic homelessness. However, Medi-Cal Enrollment and Claims data do not provide sufficient data to identify individuals that are chronically homelessness. As a result, UCLA could not report on this acuity criteria. Medi-Cal claims data takes at least six months to mature, resulting in the incomplete reporting of claims if the data is collected less than six months after the relevant date of service. UCLA collected data for this report at the end of January 2020, which resulted in potentially incomplete claims for the period of August to September 2019. The identification of chronic conditions relied on the primary and secondary diagnoses associated with each service. Any error in reporting of these diagnoses could result in under or over reporting of chronic conditions.

The HCPCS code G0506 with modifiers that was initially used to identify HHP services was found to be in conflict with National Correct Coding Initiative rules (i.e., if a provider submitted more than one unit per date of service, the claim would be denied), and not all MCPs reported encounters using the HHP HCPCS code. These factors resulted in probable under reporting of HHP services. MCPs that did not report any encounters with the HHP HCPCS code included Aetna Better Health of California, UnitedHealthcare Community Plan of California, Community Health Group Partnership Plan, and Kaiser Permanente.

Appendix B: UCLA HHP Evaluation Design

Introduction

The Health Homes Program (HHP) is created and implemented under the statutory authority of California AB 361. The legislation authorizes the California Department of Health Care Services (DHCS) to create HHP under the Section 2703 of the 2010 Patient Protection and Affordable Care Act. Section 2703 allows states to create Medicaid health homes to coordinate the full range of physical health, behavioral health, and community-based long-term services and supports needed by members with chronic conditions. The program is subject to cost-neutrality requirements regarding the State General Funds and federal financial participation. AB 361 requires an evaluation of the program. AB 361 also required that DHCS submit a report to the Legislature within two years after implementation of the program.

The overarching goal of HHP is to achieve the Triple Aim of Better Care, Better Health, and Lower Costs. These goals are to be achieved by providing (1) comprehensive care management, (2) care coordination, (3) health promotion, (4) comprehensive transitional care, (5) individual and family support services, and (6) referrals to community and social support services. The program is implemented by Medi-Cal managed care plans (MCPs) to their members. MCPs form contractual or non-contractual relationships with Community-Based organizations or entities, forming an HHP network for delivery of services. HHP is scheduled to be implemented in 14 California counties, with four groups of counties implanting HHP in five consecutive time periods. In addition to staggered implementation by county, MCPs incorporate the subset of patients with serious mental illness (SMI) and serious emotional disturbance (SED) six months after the program start date (phase 2) for other eligible populations with program criterion of physical health/substance use disorder (SUD) (phase 1). The first county has implemented the first phase of the program in July 2018 and the last counties will implement the second phase in July 2020.

The target population of the program is a small subset (3-5%) of the state's Medi-Cal population. This subset requires an intensive set of services and the highest levels of care coordination. Eligibility for HHP includes having chronic conditions that fit one of several predetermined categories and evidence of high acuity/complexity. There are program exclusions criteria for those receiving care management such as: (1) hospice recipients and skilled nursing home residents, (2) enrollees in specialized MCPs (e.g., Program of All-Inclusive Care for the Elderly (PACE), Senior Care Action Network (SCAN) and AIDS Healthcare Foundation (AHF)), (3) MCP members sufficiently well managed through self-management or another program, and (4) members determined to be more appropriate for alternative care management programs, etc.

HHP Evaluation Conceptual Framework and Questions

The UCLA Center for Health Policy Research (UCLA) is the evaluator of the HHP program. UCLA has developed a conceptual framework for the evaluation of HHP (Exhibit 1). According to the framework, better care is achieved when HHP network providers establish the necessary infrastructure and deliver HHP services. Delivery of HHP services will in turn lead to better health indicated by reduced utilization of health care services that are associated with negative health outcomes as well as improvements in population health indicators. Better care and better health will lead to lower overall health care expenditures.

Exhibit 55: Evaluation Conceptual Framework



Exhibit 56 displays the evaluation questions and data sources that will be used to answer those questions. The evaluation questions are aligned with the components of the conceptual framework. Questions 1-7 examine the infrastructure established by HHP networks, population enrolled, and the services delivered. Questions 8-13 examine the impact of HHP service delivery on multiple indicators of healthcare service utilization as well as patient health indicators. Question 14-17 examine the impact of HHP on lowering costs or cost savings for the Medi-Cal program.

Exhibit 56: Evaluation Questions and Data Sources

Evaluation Questions	Data Sources		
Better Care			
Infrastructure			
 16. What was the composition of HHP networks? 17. Which HHP network model was employed? 18. When possible, what types of staff provided HHP services? 19. What was the data sharing approach? 20. What was the approach to targeting patients for excellment per likely patients. 	<u>MCP Reports</u>		
for enrollment per HHP network? Process			
 21. What were the demographics of program enrollees? What was the acuity level of the enrollees including health and health risk profile indicators, such as aggregate inpatient, ED, and rehab SNF utilization? What proportion of eligible enrollees were enrolled? How did enrollment patterns change over time? What proportion of enrollees are homeless? 22. Were Health Home services provided inperson or telephonically? Were Health Home services provided inperson or telephonically? Were Health Home services? How many homeless enrollees received housing services? 	MCP Reports <u>TEL</u> : demographic and eligibility criteria of targeted MCP members <u>Medi-Cal Claims and Encounter</u> <u>Data</u> : demographics and service use <u>Quarterly HHP Enrolled CIN File</u> : HHP enrollees		
Better Health			
Health care utilization			
 23. How did patterns of health care service use among HHP enrollees change before and after HHP implementation? 24. Did rates of acute care services, length of 	<u>TEL</u> : demographic and eligibility criteria of targeted MCP members <u>Medi-Cal Claims and Encounter</u> <u>Data</u> : demographics and service		
stay for hospitalizations, nursing home admissions and length of stay decline? 25. Did rates of other services such as	use		
substance use treatment or outpatient visits increase?			
Patient outcomes			

Evaluation Questions	Data Sources
26. How did HHP core health quality measures	MCP Reports: core measures
improve before and after HHP	Medi-Cal Claims and Encounter
implementation?	Data: conditions and service use
27. Did patient outcomes (e.g., controlled blood	
pressure, screening for clinical depression)	
improve before and after HHP	
implementation?	
28. How many homeless enrollees were	
housed?	
Lower Costs	
Health care expenditures	
29. Did Medi-Cal expenditures for health	Medi-Cal Claims and Encounter
services decline after HHP implementation?	Data: conditions and service use
30. Did Medi-Cal expenditures for needed	HHP Payment Files: HHP services
outpatient services increase?	and payments for those services
Cost neutrality	
31. When possible, did HHP have the	Medi-Cal Claims and Encounter
1 <i>i</i>	
opportunity during the time period studied to achieve cost neutrality in the delivery of	Data: Service use and expenditures HHP Payment Files: HHP services
HHP services, in that the overall Medi-Cal	and payments for those services
expenditures after HHP implementation	and payments for those services
remained in line with the expected patterns	
of growth in utilization and cost prior to HHP	
program implementation?	
Return on Investment	
32. When possible, did HHP program	Medi-Cal Claims and Encounter
operations lead to cost savings? What was	Data: Service use and expenditures
the ratio of program expenditures to cost	HHP Payment Files: HHP services
savings?	and payments for those services

Notes: TEL is Targeted Engagement List.

Data Sources

As indicated in Exhibit 56, UCLA will receive four data sources from DHCS including (1) reports filed by each MCP, (2) TEL (Targeted Engagement List) created every six months by DHCS, (3) Medi-Cal Claims and Encounter Data for all program beneficiaries and comparison group, and (4) monthly HHP payments files submitted by MCPs. These data sources allow for a qualitative and quantitative approach to the HHP evaluation. The ability of UCLA to address the evaluation questions is dependent on the content of these datasets and the type of analyses will be dependent on availability of data.

MCP reports include the readiness deliverables and required quarterly reporting. The readiness deliverables include HHP policies and procedures describing infrastructure,

September 2020

services, network and operations, engagement plans, and HHP network composition. The quarterly reporting will include aggregate semi-annual and annual health outcome measures. The quarterly reports will also identify enrollees that are experiencing homelessness and whether or not they received housing services and were successfully housed.

TEL is created every six months by DHCS to identify enrollees of participating MCPs who are potentially eligible for enrollment in HHP based on the HHP inclusion and exclusion criteria. These data include patient demographics and health status indicators.

Medi-Cal fee-for-service (FFS) claims and managed care encounter data include comprehensive information on use of services by eligible and enrolled HHP patients. UCLA will receive two years of data prior to implementation of HHP to establish baseline trends, and a minimum of one year of data during HHP implementation. These data include diagnoses, service use, and provider payments for fee-for-service (FFS) claims.

HHP payment files will be submitted monthly by the MCPs to DHCS. They are expected to include enrollment lists, the enrollee's State Plan Amendment (SPA) assignment, enrollee's status as a dual-enrollee and monthly DHCS payments to MCPs.

UCLA will maintain all data in a secure environment. UCLA anticipates receiving a preliminary enrollment and encounter data from DHCS within six months of program implementation to evaluate the data for completeness and accuracy and to conduct preliminary analyses. The final and complete data for the first year of the program are anticipated no later than six months after the end of the first year of program implementation.

Methods

UCLA will analyze all available data to evaluate HHP impact. The evaluation will include a quantitative assessment of program impact on enrollment, health care utilization, and cost indicators. In addition, the evaluation will also include a qualitative assessment of HHP infrastructure and implementation process through analysis of the HHP readiness deliverables.

The quantitative analyzes will range from more descriptive analyses of enrollees, enrollment trends, self-reported metrics, and health outcomes, to advanced methods to assess changes in utilization and costs. The descriptive analyses will use descriptive statistics to examine basic enrollee demographics, health conditions and acuity, and healthcare utilization both historically and during the period of the program. The advanced methods include use of regression models and quasi-experimental analytic design including pre-post, intervention-comparison group design and difference-indifference (DD) methodology when possible. The quasi-experimental design is desirable due to its rigor in isolating the impact of HHP services. In order to study the impact of the HHP by county and MCP, the evaluation will use small area estimation to stratify all relevant outcomes by county and MCP combinations. This will be accomplished by including MCP and county as random effects in the models, thereby allowing for the measurement of these factors on the overall estimate even among small counties and MCPs. The final measures will be presented for the overall program and stratified by these groups.

Selection of the comparison group is necessary for the quasi-experimental design and allows for elimination of the impact of contextual determinants of health care utilization and costs. UCLA has identified two possible methods of identifying a comparison group including: 1) participating MCP members that are on the TEL but either were not targeted or yet to be targeted by MCPs or did not opt-in; and 2) MCP members in counties not implementing HHP that fit the TEL criteria. As enrollment in HHP will change over the course of the program and inclusion on the TEL will also change over time, the comparison group will have to be created during multiple time points during the course of the evaluation. If needed to create a sufficiently large enough group, the comparison group may be composed of individuals from both methods.

Both methods to identify the comparison group have significant limitations. HHP enrollment among the eligible beneficiaries is not random as MCPs target beneficiaries based on additional criteria and their knowledge of patient utilization and costs. In addition, HHP enrollees have to choose to opt-in and those who do not are likely to have different characteristics. Therefore, the first comparison group is subject to selection bias. UCLA will be unable to identify which members on the TEL chose not to opt-in versus those that were not contacted. The second comparison group is not subject to selection bias, but there are potential differences in health system characteristics, population demographics, and patterns of health care utilization in other counties. For both comparison groups, HHP eligible patients may be enrolled in the Whole Person Care pilot programs which provides a number of similar services to HHP. Enrollment in WPC will not be known among either the treatment or comparison group members. UCLA will create these comparison groups and will closely examine the size and characteristics of each group to assess the utility of each group for the DD analyses, in addition to exploring modeling tools that account for selection bias.

If an appropriate comparison group is not possible, an alternative strategy to assess the impact of HHP is to compare pre- and post-trends in health care utilization and expenditures for HHP enrollees, using regression models to project trends in the post

September 2020

period assuming no HHP services are provided (counterfactual trends), and measure the change between the observed and projected trends in the post period. The difference in these trends will estimate the potential reduction in utilization or expenditures that can be attributed to HHP.

The Medi-Cal managed care encounter data used for assessing HHP impact does not have enough information on expenditures, which will be needed to demonstrate potential savings, cost neutrality and return-on-investment. Possible methods that UCLA will use to attribute expenditures to managed care encounters include using FFS expenditure data and the Medi-Cal Fee Schedule. If possible, the Medi-Cal fee schedule will be used to attribute a fee to each service provided during managed care encounters. UCLA will also compare the fee schedule to the FFS claims to assess the accuracy of using the fee schedule. If the fee schedule does not have sufficient information, ULCA will examine the patterns of care among FFS beneficiaries and managed care HHP enrollees to assess whether the FFS claims will be suitable for estimating expenditures. UCLA anticipates population and health care use differences between the two groups. UCLA's ability to estimate cost neutrality and return-oninvestment is dependent on being able to estimate expenditures for managed care encounters. If the FFS data and fee schedule do not provide all necessary estimated expenditures, UCLA will calculate the individual acuity factors over time based on the prospective Medicaid Rx model for the HHP enrollees and derive change over time to draw inference on how HHP works. UCLA will collaborate with DHCS to examine the HHP encounter submissions.

UCLA will use the DD analytic technique when available to measure potential reduction in total expenditures that can be attributed to HHP. Total expenditures will include the HHP payments. The potential reduction in expenditures will represent the savings associated with delivery of HHP services. UCLA will then calculate the return on investment by assessing the amount of savings per each dollar spent on the HHP program.

In addition to calculating changes in HHP enrollee utilization and expenditures, UCLA will independently assess changes in self-reported HHP metrics during the program when possible. UCLA will also independently assess the CMS recommended Core Set of health care quality measures for HHP using Medi-Cal data whenever possible. These measures include both health outcome and utilizations measures that are endorsed by organizations such as National Quality Forum (NQF), Agency for Healthcare Research and Quality (AHRQ), National Committee for Quality Assurance (NCQA), and/or CMS that have detailed measure specifications.

The evaluation will further focus on creating metrics and utilization measures that are likely to be the outcome of HHP services. For example, care coordination and wrap around services are likely to reduce hospital and emergency department visits because of availability of timely and appropriate outpatient care. Therefore, UCLA will assess the changes in the annual rates of emergency department and hospital visits in the pre- and post-periods and compare these changes to the comparison groups or the counterfactual trends. Alternatively, care coordination services are likely to increase use of outpatient medical and substance use services for some enrollees. Therefore, UCLA will examine the change in delivery of these services using the same methodology. HHP interventions to improve care transitions are expected to increase the rate of post-admission outpatient follow up and reduce readmissions. Thus, UCLA will assess the delivery of outpatient follow up post-discharge, number of hospital readmissions, and potential association of outpatient follow ups on readmissions.

UCLA will also create additional measures that are specific to common subpopulations in HHP when possible. For example, many of the HHP enrollees will have common chronic conditions such as diabetes or asthma or will be homeless. UCLA will use Medi-Cal data to create measures that evaluate the program impact on subgroups with conditions such as asthma or diabetes or the homeless. Examples of the measures may include frequency of HbA1c lab tests among patients with diabetes and the rate of asthma prescriptions filled among patients with asthma. UCLA will also create metrics and measures for homeless patients including the most common conditions and service use patterns among the homeless. Other subpopulations of interest may include pediatric patients, SPA groups and recent Medi-Cal enrollees.

Limitations

External contextual factors may impact individual MCP results, such as other local or state initiatives that were ongoing or newly embarked on in the geographic areas that are served by HHP networks. These challenges will be met through use of DD analyses and comparing the HHP enrollee results with selected comparison groups or the counterfactual trends.

There are limitations to UCLA's ability to independently assess all HHP self-reported metrics. UCLA anticipates that metrics such as all-cause hospitalizations and emergency department visits can be independently assessed using Medi-Cal enrollment and claims data. However, measures of use of some services such as screening for clinical depression are only available in self-reported data. Similarly, information on implementation of care coordination policies and procedures are limited to self-reported data.

UCLA anticipated some error in attributing expenditures to managed care encounters due to anticipated differences in characteristics of FFS and managed care enrollees, systematic differences in health care delivery, and potential lack of detailed encounter data or fee schedule data. These limitations will lead to under or overestimates of actual expenditures attributed to encounter data but do not negatively impact estimates of changes in utilizations or savings. This is because the error in attributing expenditures is consistently and systematically applied to all encounters.

Due to the staggered rollout of the program, with the majority of counties implementing SPA 2 in January 2020, UCLA anticipates that enrollment numbers will be low for the initial June 2020 report and that there will be insufficient time to observe the comprehensive impact of the program. Furthermore, due to a lag of at least six months in adjudicated Medi-Cal claims data, the data available for the first evaluation report will be limited to the first county to implement the program, San Francisco County. Two additional reports will follow this first report (Exhibit 57), which allows for all counties to implement HHP and an adequate time period to observe an impact of HHP on health and utilization trends and outcomes. For some of the outcomes of interest, UCLA anticipates that HHP's impact may not be realized during the evaluation timeframe.

Timeline

Exhibit 57 indicates the evaluation deliverables and anticipated dates.

Deliverable	Description	Due Date(s)
Draft evaluation design and methods	Draft evaluation methodology for managed care plan/stakeholder review and comment	September 30, 2018
Revised evaluation design and methods	Revised evaluation methodology	November 16, 2018
Final evaluation design and methods	Final evaluation methodology	December 31, 2018
First draft interim evaluation report	First draft interim evaluation report to be completed after the first 18 months of HHP implementation	May 22, 2020
Final first interim evaluation report	Final first interim evaluation report	June 20, 2020
Second draft interim evaluation report	Second draft interim evaluation report to be completed after 30 months of HHP implementation	August 22, 2021
Final second interim evaluation report	Final second interim evaluation report	September 30, 2021
Draft Final Evaluation Report	Draft final evaluation report	May 1, 2023
Final Evaluation Report	Final evaluation report	June 23, 2023

Appendix C: HHP Enrollees Enrolled Less Than 31 Days

There were 246 HHP enrollees enrolled for less than 31 days due to unsuccessful engagement among other unknown factors. This group was reported exclusively in this appendix. MCPs received PMPM payments for one month for these enrollees, but payments ceased if those individuals could no longer be enrolled in the program. MCPs did not provide other services to this group. Comparison of these enrollees with those enrolled for longer than 30 days indicated these groups had similar demographics, health status, and health care utilization prior to HHP.

Demographics for those enrolled longer than 30 days and those enrolled less than 31 days showed similar trends. Enrollees from both groups were most often 50-64 years old, female, and Hispanic (Exhibit 58).

		Enrolled less than 31 days
		Total
Enrollment	N	
		246
Age (at time of	% 0-17	8.5%
enrollment)	% 18-34	13.4%
	% 35-49	18.3%
	% 50-64	50.8%
	% 65+	8.9%
Gender	% male	49.2%
Race/Ethnicity	% White	21.5%
	% Hispanic	48.0%
	% African American	17.1%
	% Asian American and Pacific Islander	
	% American Indian	
	and Alaska Native	
	% other	
	% unknown	8.1%
Language	% speak English	73.2%
Enrolled in Medi-Cal	Average number of	
full-scope during the	months	
year prior to enrollment		11.9

Exhibit 58: HHP	Enrollee	Demographics	at the Time	of HHP	Enrollment
		Donnographico		O I I I I I	

		Enrolled less than 31 days
		Total
Homelessness	Proportion ever homeless during HHP	
	enrollment	

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019, and homelessness is only reported for enrollees who were active as of July 2019. Demographics at the time of HHP enrollment were obtained from Medi-Cal enrollment data from July 1, 2016 to June 30, 2019.

Notes: MCP is Managed Care Plan. "--" indicates unreported data due to less than 11 enrollees.

The top ten most frequent conditions among those enrolled less than 31 days were similar to the top ten conditions for those enrolled over 30 days, with hypertension and diabetes as the most common conditions (Exhibit 59).

	Enrolled less than 31 days	
Top Ten Conditions	Total	
Condition 1 (%)	Hypertension (67.9%)	
Condition 2 (%)	Diabetes (44.3%)	
Condition 3 (%)	Hyperlipidemia (42.7%)	
Condition 4 (%)	Obesity (36.2%)	
Condition 5 (%)	Chronic Kidney Disease (35.8%)	
Condition 6 (%)	Depression (34.1%)	
Condition 7 (%)	Depressive Disorders (32.1%)	
Condition 8 (%)	Rheumatoid Arthritis / Osteoarthritis (27.2%)	
Condition 9 (%)	Fibromyalgia, Chronic Pain and Fatigue (26.8%)	
Condition 10 (%)	Anxiety (24.8%)	

Exhibit 59: Top Ten Most Frequent Physical Health and Mental Health Conditions among HHP Enrollees

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Chronic and other chronic health, mental health, and potentially disabling condition categories were identified using the <u>Chronic Condition Warehouse</u> <u>methodology</u> using Medi-Cal claims data from July 1, 2016 to September 30, 2019. Notes: MCP is managed care plan.

Similarly to enrollees enrolled longer than 30 days, among those enrolled less than 31 days Criteria 2 (hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure) was the most common, followed by Criteria 1, Criteria 3, and Criteria 4 (Exhibit 60).
Exhibit 60: Proportion of HHP Enrollees that met Eligibility Criteria, Overall and by SPA, at the Time of HHP Enrollment

	Enrolled less than 31 days
	Total
Two specific conditions (Criteria 1)	41.5%
Hypertension and another specific condition	
(Criteria 2)	55.3%
Serious Mental Health Conditions (Criteria 3)	38.6%
Asthma (Criteria 4)	23.6%

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Medi-Cal claims data from July 1, 2016 to September 30, 2019 was used to identify eligibility criteria defined in the <u>HHP Program Guide</u>.

Notes: MCP is Managed Care Plan. Criteria 1 includes any two of the following conditions: chronic obstructive pulmonary disease, diabetes, traumatic brain injury, chronic or congestive heart failure, coronary artery disease, chronic liver disease, chronic renal (kidney) disease, dementia, substance use disorders. Criteria 2 includes hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure. Criteria 3 includes one of the following: major depression disorders, bipolar disorder, psychotic disorders including schizophrenia. Criteria 4 includes asthma. HHP enrollees may meet multiple criteria.

Appendix D: Supplemental Data Tables

Homeless Enrollment by Group

Exhibit 61 displays the date of HHP enrollment for individuals reported as ever homeless during HHP by Group, using data available in the Q3 2019 Quarterly Report.

Exhibit 61: Unduplicated Monthly and Cumulative Enrollment of HHP Homeless
Enrollees by Group, July 1, 2018 to September 30, 2019

	Group 1	Group 2	Group 3
18-Jul			
Group 1 Implementation	0	0	0
18-Aug	0	0	0
18-Sep	0	0	0
18-Oct	0	0	0
18-Nov	0	0	0
18-Dec	0	0	0
19-Jan			
Group 2 Implementation	0	76	0
19-Feb	0	110	0
19-Mar	0	153	0
19-Apr	0	192	0
19-May	0	229	0
19-Jun	0	271	0
19-Jul			
Group 3 Implementation	< 11	302	59
19-Aug	< 11	327	117
19-Sep	< 11	345	159

Source: MCP Quarterly HHP Reports. Enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: MCP is Managed Care Plan. Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Excludes HHP enrollees that were designated as homeless and were disenrolled prior to Q3. Includes homeless enrollees that were recorded in Q3 HHP Quarterly Report as "ever homeless during HHP".

Appendix E: MCP- Level Data

Aetna Better Health of California

This appendix provides information about the implementation and evaluation findings of HHP by Aetna Better Health of California (Aetna), which began operating as a Medi-Cal managed care plan in January 2018. This section outlines Aetna's implementation schedule and infrastructure, as well as Aetna enrollment trends, demographics, health status, and HHP service utilization as of September 2019. The information in this appendix is organized and presented similarly to data provided in the main body of the report. The primary difference is presentation of data at the group, county, and SPA levels for Aetna enrollees.

Aetna carried out HHP implementation in Sacramento and San Diego counties in Group 3, with SPA 1 beginning July 2019 and SPA 2 beginning January 2020.

The data in the following exhibits are obtained from MCP Readiness Documents, MCP Enrollment Reports, MCP Quarterly HHP Reports, and Medi-Cal enrollment and claims data. Varied implementation timelines led to zero enrollment in tables. Similarly, enrollment lower than 11 is not reported. The analytic methods used to create the exhibits are found in Appendix A: HHP Data Sources and Analytic Methods.

HHP Implementation and Infrastructure

HHP Schedule

Exhibit 62: Aetna's HHP Schedule by Group and County

Group	Counties	SPA 1 Implementation Dates	SPA 2 Implementation Dates
Group 3	Sacramento	7/1/2019	1/1/2020
Group 3	San Diego	7/1/2019	1/1/2020
0 11 11			

Source: Health Homes Program Guide.

HHP Enrollment and Enrollment Patterns

Growth in Enrollment

Exhibit 63: Cumulative Total Enrollment in Aetna, July 1, 2018 to September 30, 2019

	Group 3			
	Sacramento		San	Diego
	SPA 1	SPA 2	SPA 1	SPA 2
18-Jul	0	0	0	0
18-Aug	0	0	0	0
18-Sep	0	0	0	0
18-Oct	0	0	0	0
18-Nov	0	0	0	0
18-Dec	0	0	0	0
19-Jan	0	0	0	0
19-Feb	0	0	0	0
19-Mar	0	0	0	0
19-Apr	0	0	0	0
19-May	0	0	0	0
19-Jun	0	0	0	0
19-Jul	20	0	17	0
Group 3 SPA 1 Implementation	20	v	17	U
19-Aug	30	0	23	0
19-Sep	38	0	30	0

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. Enrollment of less than 11 enrollees was censored. When enrollment in one SPA was less than 11 enrollees, an enrollment range was reported for the overall population. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Size Compared to Eligible Beneficiary Population

Exhibit 64: Proportion of HHP Total Eligible Beneficiaries from Targeted Engagement List (TEL) in Aetna by Group and County, as of September 30, 2019

	Group 3		
	Sacramento	San Diego	
Enrollment as of September 2019	38	30	
Potential Eligible Beneficiaries on TEL	267	257	
% of TEL Enrolled	14.2%	11.7%	

Source: Enrollment data from Managed Care Plan Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019 limited to available data for the period between July 2018 and September 2019. Estimate of eligible beneficiaries from May 2019 TEL. Notes: MCP is managed care plan. Those enrolled for less than 31 days were excluded from this analysis.

Enrollment Patterns

Enrollment Continuity

Exhibit 65: HHP Continuous Enrollment in Aetna as of September 30, 2019 by Group and County

	Group 3			
	Sacramento San D		n Diego	
	1 1		SPA 1	SPA 2
Total Enrollment	38	0	30	0
% of Enrollees Continuously Enrolled	100.0%	0.0%	100.0%	0.0%

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Length

Exhibit 66: HHP Length of Enrollment (in Months) for Aetna Enrollees as of September 30, 2019 by Group and County

	Group 3				
	Sacramento San Diego				
	SPA 1	SPA 2	SPA 1	SPA 2	
	(n=38)	(n=0)	(n=30)	(n=0)	
Average	2		2		

Source: Managed Care Plan (MCP) Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. "--" indicates unreported data due to less than 11 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Exclusions of Specific HHP Eligible Populations

Exhibit 67: Number of HHP Eligible Beneficiaries Excluded in Aetna by Reason for Exclusion as of September 30, 2019

	Group 3	
	Sacramento	San Diego
Reason for Exclusion	(n=38)	(n=30)
Excluded because unsafe behavior or environment		
Externally referred but excluded		
Excluded because not eligible - well-managed	27	11
Excluded because duplicative program		
Excluded because declined to participate	25	55
Excluded because of unsuccessful engagement	14	
Excluded because not enrolled in Medi-Cal at MCP	66	60

Source: Managed Care Plan (MCP) Quarterly HHP Reports from September 2018 to September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. "--" indicates unreported data due to less than 11 enrollees.

HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization

HHP Enrollee Demographics

Exhibit 66. Aetha HHP Ehroliee Demographics by SPA at the time of HHP Ehroliment					
		Group 3			
		Sacramento		San	Diego
		SPA 1	SPA 2	SPA 1	SPA 2
Enrollment	Ν	38	0	30	0
Ago (at time of	% 0-17		0		0
Age (at time of enrollment)	% 18-64		0		0
enionmenty	% 65+		0		0
Gender	% male	50.0%	0	40.0%	0
	% White		0		0
Deee/Ethreicitur	% Hispanic		0		0
Race/Ethnicity	% African American		0		0
	% other/unknown		0		0
Language	% speak English		0	100.0%	0
Medi-Cal full-scope during the year prior to enrollment	Average number of months	11.8	0	11.5	0
Homelessness	Proportion ever homeless during HHP enrollment		0		0

Exhibit 68: Aetna HHP Enrollee Demographics by SPA at the time of HHP Enrollment

Source: Enrollment and homelessness data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Demographics at the time of HHP enrollment were obtained from Medi-Cal enrollment and claims data from July 2016 to June 2019. Homelessness data was limited to available data for the period between July 2019 and September 2019.

Notes: "--" indicates unreported data due to less than 11 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

HHP Enrollee Health Status

Exhibit 69: Top Ten Most Frequent Physical Health and Mental Health Conditions by	
SPA among Aetna's HHP Enrollees	

	Group 3			
	Sacra	mento	San I	Diego
	SPA 1	SPA 2	SPA 1	SPA 2
Top Ten Conditions	(n=38)	(n=0)	(n=30)	(n=0)
Condition 1 (%)		0		0
Condition 2 (%)		0		0
Condition 3 (%)		0		0
Condition 4 (%)		0		0
Condition 5 (%)		0		0
Condition 6 (%)		0		0
Condition 7 (%)		0		0
Condition 8 (%)		0		0
Condition 9 (%)		0		0
Condition 10 (%)		0		0

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Chronic and other chronic health, mental health and potentially disabling condition categories were identified using the <u>Chronic Condition</u> <u>Warehouse methodology</u> using Medi-Cal claims data from July 2016 to September 2019. Notes: -- indicates unreported data due to samples of less than 100 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Exhibit 70: Complexity of Aetna's HHP Enrollees' Health Status by SPA, 24 Months	
Prior to HHP Enrollment	

	Group 3				
	Sacramento		Sacramento San Die		Diego
	SPA 1	SPA 1 SPA 2		SPA 2	
	(n=38)	(n=0)	(n=30)	(n=0)	
Two specific conditions (Criteria 1)	31.6%	0	40.0%	0	
Hypertension and another specific condition					
(Criteria 2)	39.5%	0	50.0%	0	
Serious Mental Health Conditions (Criteria 3)	60.5%	0	46.7%	0	
Asthma (Criteria 4)	34.2%	0		0	

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: -- indicates unreported data due to samples of less than 100 enrollees. Criteria 1 includes any two of the following conditions: chronic obstructive pulmonary disease, diabetes, traumatic brain injury, chronic or congestive heart failure, coronary artery disease, chronic liver

disease, chronic renal (kidney) disease, dementia, substance use disorders. Criteria 2 includes hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure. Criteria 3 includes one of the following: major depression disorders, bipolar disorder, psychotic disorders including schizophrenia. Criteria 4 includes asthma. HHP enrollees may meet multiple criteria.

Health Care Utilization of HHP Enrollees Prior to Enrollment

Exhibit 71: Average Health Care Utilization by SPA of Aetna's HHP Enrollees in the 24 Months Prior to HHP Enrollment

	Group 3			
	Sacramento		San	Diego
	SPA 1	SPA 2	SPA 1	SPA 2
	(n=38)	(n=0)	(n=30)	(n=0)
Number of hospitalizations per enrollee	0.7	0	1.1	0
Number of emergency department visits per enrollee	4.2	0	3.0	0
Number of long-term skilled nursing facility stays per enrollee	TBD	0	TBD	0
Number of short-term skilled nursing facility stays per enrollee	TBD	0	TBD	0
Number of primary care services per enrollee	11.7	0	9.8	0
Number of specialty services per enrollee	6.4	0	7.9	0

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Utilization data was calculated using Medi-Cal claims data from July 2016 to September 2019.

Notes: -- indicates unreported data due to samples of less than 100 enrollees. TBD indicates data that was unavailable at the time of this report. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness

Payments Associated with Health Care Utilization Prior to HHP Enrollment

Data on payments for health care utilization of HHP enrollees prior to enrollment were not available at the time of this report. Future HHP reports will include this information.

HHP Service Utilization among HHP Enrollees

Overall HHP Service Delivery to HHP Enrollees

Exhibit 72: Estimated Overall HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 3				
	Sacramento		Sacramento San Die		Diego
	SPA 1	SPA 2	SPA 1	SPA 2	
	(n=0)	(n=0)	(n=0)	(n=0)	
Total number of units of service provided	0	0	0	0	
Average number of units of service per enrollee	0	0	0	0	
Median number of units of service per enrollee	0	0	0	0	

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use was under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Modifiers U1-U7 accompanied both HCPCS code G0506 (July 2018 to September 2018) and HCPCS code G9008 (October 2018 to June 2019) to specify the service. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

Types of HHP Services Delivered

SPA, July 1, 2018 to June 30, 2019				
	Group 3			
	Sacramento San Diego			Diego
	SPA 1 SPA 2		SPA 1	SPA 2
Service Type	(n=0)	(n=0)	(n=0)	(n=0)
Engagement Services (U7)	0	0	0	0
Core HHP Services (U1, U2, U4 or U5)	0	0	0	0
Other Health Homes Services (U3 or U6)	0	0	0	0

Exhibit 73: Estimated Average Number of HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Core HHP services include claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U1, U2, U4, or U5. HHP engagement service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U3 or U6. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Core Services by Modality and Staff Type

Exhibit 74: Estimated Average Number of HHP Core Service Provided to HHP Enrollees by Modality and SPA, July 1, 2018 to June 30, 2019

	Group 3				
	Sacra	mento	San Diego		
	SPA 1	SPA 2	SPA 1	SPA 2	
Modality	(n=0)	(n=0)	(n=0)	(n=0)	
In-Person (U1 or U4)	0	0	0	0	
Phone/Telehealth (U2 or U5)	0	0	0	0	
Staff Type					
Clinical Staff (U1, U2 or U3)	0	0	0	0	
Non-Clinical Staff (U4, U5 or U6)	0	0	0	0	

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Includes services provide by both clinical and non-clinical staff. HHP in-person service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 June 2019), and modifier U1 or U4. HHP telehealth service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2019), and modifier U2 or U5. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Housing Services

Exhibit 75: Housing Services among HHP Enrollees, July 1 to September 30, 2019

	Group 3			
	Sacramento		San Diego	
	SPA 1	SPA 1 SPA 2		SPA 2
	(n=0)	(n=0)	(n=0)	(n=0)
Proportion of HHP Enrollees that were homeless				
or at risk for homelessness	0	0	0	0
Among those who were homeless or at risk for				
homelessness:				
Proportion of HHP enrollees that received				
housing services	0	0	0	0

Source: MCP Quarterly Reports from September 2019. Notes: MCP is managed care plan.

Alameda Alliance for Health

This appendix provides information about the implementation and evaluation findings of HHP by Alameda Alliance for Health (Alameda Alliance) as of September 2019. It outlines Alameda Alliance's implementation schedule and infrastructure, as well as their enrollment trends, demographics, health status, and HHP service utilization. The information in this appendix is organized and presented similarly to data provided in the main body of the report. The primary difference is presentation of data at the group, county, and SPA levels for Alameda Alliance enrollees.

Alameda Alliance carried out HHP implementation in Alameda County in Group 3, with SPA 1 beginning July 2019 and SPA 2 beginning January 2020.

The data in the following exhibits are obtained from MCP Readiness Documents, MCP Enrollment Reports, MCP Quarterly HHP Reports, and Medi-Cal enrollment and claims data. Varied implementation timelines led to zero enrollment in tables. Similarly, enrollment lower than 11 is not reported. The analytic methods used to create the exhibits are found in Appendix A: HHP Data Sources and Analytic Methods.

HHP Implementation and Infrastructure

HHP Schedule

Group	Counties	SPA 1 Implementation Dates	SPA 2 Implementation Dates
Group 3	Alameda	7/1/2019	1/1/2020

Exhibit 76: Alameda Alliance's HHP Schedule by Group and County

Source: <u>Health Homes Program Guide</u>.

HHP Enrollment and Enrollment Patterns

Growth in Enrollment

Exhibit 77: Cumulative Total Enrollment in Alameda Alliance, July 1, 2018 to September 30, 2019

	Group 3		
	Alameda		
	SPA 1	SPA 2	
18-Jul	0	0	
18-Aug	0	0	
18-Sep	0	0	
18-Oct	0	0	
18-Nov	0	0	
18-Dec	0	0	
19-Jan	0	0	
19-Feb	0	0	
19-Mar	0	0	
19-Apr	0	0	
19-May	0	0	
19-Jun	0	0	
19-Jul	48	0	
Group 3 SPA 1 Implementation	40	U	
19-Aug	93	0	
19-Sep	126	0	

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. Enrollment of less than 11 enrollees was censored. When enrollment in one SPA was less than 11 enrollees, an enrollment range was reported for the overall population. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Size Compared to Eligible Beneficiary Population

Exhibit 78: Proportion of HHP Total Eligible Beneficiaries from Targeted Engagement List (TEL) in Alameda Alliance by Group and County, as of September 30, 2019

	Group 3
	Alameda
Enrollment as of September 2019	126
Potential Eligible Beneficiaries on TEL	11,614
% of TEL Enrolled	1.1%

Source: Enrollment data from Managed Care Plan Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019 limited to available data for the period between July 2018 and September 2019. Estimate of eligible beneficiaries from May 2019 TEL. Notes: MCP is managed care plan. Those enrolled for less than 31 days were excluded from this analysis.

Enrollment Patterns

Enrollment Continuity

Exhibit 79: HHP Continuous Enrollment in Alameda Alliance as of September 30, 2019 by Group and County

	Group 3	
	Alameda	
	SPA 1	SPA 2
Total Enrollment	126	0
% of Enrollees Continuously Enrolled	98.4%	0.0%

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. Percent of enrollees continuously enrolled could not be calculated for counties with one or more SPAs with enrollment less than 11 and were recorded as "N/A." SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Length

Exhibit 80: HHP Length of Enrollment (in Months) for Alameda Alliance Enrollees as of September 30, 2019 by Group and County

	Group 3		
	Alameda		
	SPA 1 SPA 2		
	(n=26)	(n=0)	
Average	2		

Source: Managed Care Plan (MCP) Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. "--" indicates unreported data due to less than 11 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Exclusions of Specific HHP Eligible Populations

Exhibit 81: Number of HHP Eligible Beneficiaries Excluded in Alameda Alliance by Reason for Exclusion as of September 30, 2019

	Group 3 Alameda
Reason for Exclusion	(n=126)
Excluded because unsafe behavior or environment	0
Externally referred but excluded	
Excluded because not eligible - well-managed	11
Excluded because duplicative program	216
Excluded because declined to participate	42
Excluded because of unsuccessful engagement	
Excluded because not enrolled in Medi-Cal at MCP	386

Source: Managed Care Plan (MCP) Quarterly HHP Reports from September 2018 to September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. "--" indicates unreported data due to less than 11 enrollees.

HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization

HHP Enrollee Demographics

Exhibit 82: Alameda Alliance HHP Enrollee Demographics by SPA at the time of HHP Enrollment

		Group 3	
		Alan	neda
		SPA 1	SPA 2
Enrollment	N	126	0
	% 0-17	0.0%	0
Age (at time of enrollment)	% 18-64	78.6%	0
	% 65+	21.4%	0
Gender	% male	38.9%	0
	% White	11.1%	0
Paco/Ethnicity	% Hispanic	30.2%	0
Race/Ethnicity	% African American	29.4%	0
	% other/unknown	29.4%	0
Language	% speak English	65.1%	0
Medi-Cal full-scope during the year prior to enrollment	Average number of months	11.9	0
Homelessness	Proportion ever homeless during HHP enrollment	16.7%	0

Source: Enrollment and homelessness data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Demographics at the time of HHP enrollment were obtained from Medi-Cal enrollment and claims data from July 2016 to June 2019. Homelessness data was limited to available data for the period between July 2019 and September 2019.

Notes: "--" indicates unreported data due to less than 11 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

HHP Enrollee Health Status

Exhibit 83: Top Ten Most Frequent Physical Health and Mental Health Conditions by SPA among Alameda Alliance's HHP Enrollees

	Group 3					
	Alar	neda				
	SPA 1	SPA 2				
Top Ten Conditions	(n=126)	(n=0)				
Condition 1 (%)	Hypertension (78.6%)	0				
Condition 2 (%)	Diabetes (47.6%)	0				
Condition 3 (%)	Chronic Kidney Disease (46.0%)	0				
Condition 4 (%)	Depression (42.1%)	0				
Condition 5 (%)	Depressive Disorder (36.5%)	0				
Condition 6 (%)	Obesity (33.3%)	0				
Condition 7 (%)	Hyperlipidemia (32.5%)	0				
Condition 8 (%)	Heart Failure (29.4%)	0				
Condition 9 (%)	Ischemic Heart Disease (29.4%)	0				
Condition 10 (%)	Anemia (27.8%)	0				

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Chronic and other chronic health, mental health and potentially disabling condition categories were identified using the <u>Chronic Condition</u> <u>Warehouse methodology</u> using Medi-Cal claims data from July 2016 to September 2019. Notes: "--" indicates unreported data due to less than 11 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Exhibit 84: Complexity of Alameda Alliance's HHP Enrollees' Health Status by SPA, 24 Months Prior to HHP Enrollment

	Group 3	
	Alameda	
	SPA 1 SPA 2	
	(n=126)	(n=0)
Two specific conditions (Criteria 1)	55.6%	0
Hypertension and another specific condition (Criteria 2)	67.5%	0
Serious Mental Health Conditions (Criteria 3)	42.9%	0
Asthma (Criteria 4)	20.6%	0

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: Criteria 1 includes any two of the following conditions: chronic obstructive pulmonary disease, diabetes, traumatic brain injury, chronic or congestive heart failure, coronary artery disease, chronic liver disease, chronic renal (kidney) disease, dementia, substance use

disorders. Criteria 2 includes hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure. Criteria 3 includes one of the following: major depression disorders, bipolar disorder, psychotic disorders including schizophrenia. Criteria 4 includes asthma. HHP enrollees may meet multiple criteria.

Health Care Utilization of HHP Enrollees Prior to Enrollment

Exhibit 85: Average Health Care Utilization by SPA of Alameda Alliance's HHP Enrollees in the 24 Months Prior to HHP Enrollment

	Grou	ıp 3	
	Alameda		
	SPA 1	SPA 2	
	(n=126)	(n=0)	
Number of hospitalizations per enrollee	1.3	0	
Number of emergency department visits per enrollee	5.2	0	
Number of long-term skilled nursing facility stays per enrollee	TBD	0	
Number of short-term skilled nursing facility stays per enrollee	TBD	0	
Number of primary care services per enrollee	16.0	0	
Number of specialty services per enrollee	17.0	0	

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Utilization data was calculated using Medi-Cal claims data from July 2016 to September 2019.

Notes: TBD indicates data that was unavailable at the time of this report. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Payments Associated with Health Care Utilization Prior to HHP Enrollment

Data on payments for health care utilization of HHP enrollees prior to enrollment were not available at the time of this report. Future HHP reports will include this information.

HHP Service Utilization among HHP Enrollees

Overall HHP Service Delivery to HHP Enrollees

Exhibit 86: Estimated Overall HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 3		
	Alameda		
	SPA 1	SPA 2	
	(n=0)	(n=0)	
Total number of units of service provided	0	0	
Average number of units of service per enrollee	0	0	
Median number of units of service per enrollee	0	0	

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use was under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Modifiers U1-U7 accompanied both HCPCS code G0506 (July 2018 to September 2018) and HCPCS code G9008 (October 2018 to June 2019) to specify the service. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

Types of HHP Services Delivered

Exhibit 87: Estimated Average Number of HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

Group 3				
	Alan	Alameda		
	SPA 1	SPA 2		
Service Type	(n=0)	(n=0)		
Engagement Services (U7)	0	0		
Core HHP Services (U1, U2, U4 or U5)	0	0		
Other Health Homes Services (U3 or U6)	0	0		

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019. Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Core HHP services include claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U1, U2, U4, or U5. HHP engagement service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018) to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U3 or U6. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Core Services by Modality and Staff Type

Exhibit 88: Estimated Average Number of HHP Core Service Provided to HHP Enrollees by Modality and SPA, July 1, 2018 to June 30, 2019

	Group 3			
	Alan	Alameda		
	SPA 1	SPA 2		
Modality	(n=0)	(n=0)		
In-Person (U1 or U4)	0	0		
Phone/Telehealth(U2 or U5)	0	0		
Staff Type				
Clinical Staff (U1, U2 or U3)	0	0		
Non-Clinical Staff (U4, U5 or U6)	0	0		

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Includes services provide by both clinical and non-clinical staff. HHP in-person service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 June 2019), and modifier U1 or U4. HHP telehealth service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2019), and modifier U2 or U5. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Housing Services

Exhibit 89: Housing Services among HHP Enrollees, July 1 to September 30, 2019

	Group 3		
	Alameda		
	SPA 1	SPA 2	
	(n=126)	(n=0)	
Proportion of HHP Enrollees that were homeless			
or at risk for homelessness	24.6%	0	
Among those who were homeless			
or at risk for homelessness:			
Proportion of HHP enrollees that received			
housing services		0	

Source: MCP Quarterly Reports from September 2019. Notes: MCP is managed care plan.

Anthem Blue Cross of California Partnership Plan, Inc.

This appendix provides information about the implementation and evaluation findings of HHP by Anthem Blue Cross of California Partnership Plan, Inc. (Anthem) as of September 2019. It outlines Anthem's implementation schedule and infrastructure, as well as Anthem enrollment trends, demographics, health status, and HHP service utilization. The information in this appendix is organized and presented similarly to data provided in the main body of the report. The primary difference is presentation of data at the group, county, and SPA levels for Anthem enrollees.

Anthem operates in five counties and began HHP implementation in San Francisco County with Group 1, launching SPA 1 in July 2018 and SPA 2 in January 2019. Implementation in Alameda, Sacramento, Santa Clara, and Tulare counties followed in Group 3, with SPA 1 beginning July 2019 and SPA 2 beginning January 2020.

The data in the following exhibits are obtained from MCP Readiness Documents, MCP Enrollment Reports, MCP Quarterly HHP Reports, and Medi-Cal enrollment and claims data. Varied implementation timelines led to zero enrollment in tables. Similarly, enrollment lower than 11 is not reported. The analytic methods used to create the exhibits are found in Appendix A: HHP Data Sources and Analytic Methods.

HHP Implementation and Infrastructure

HHP Schedule

Group	Counties	SPA 1 Implementation Dates	SPA 2 Implementation Dates	
Group 1	San Francisco	7/1/2018	1/1/2019	
Group 3 Group 3 Alameda Sacramento Santa Clara Tulare	Alameda	to7/1/2019		
	Sacramento		1/1/2020	
	Santa Clara	771/2019	1/1/2020	
	Tulare			

Exhibit 90: Anthem's HHP Schedule by Group and County

Source: <u>Health Homes Program Guide</u>.

HHP Enrollment and Enrollment Patterns

Growth in Enrollment

Exhibit 91: Cumulative Total Enrollment in Anthem, July 1, 2018 to September 30, 2019

	Group 1		Group 3							
	San Francisco		ancisco Alameda Sacramento			Santa Clara		Tulare		
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2
18-Jul Group 1 SPA 1 Implementation	0	0	0	0	0	0	0	0	0	0
18-Aug	-	0	0	0	0	0	0	0	0	0
18-Sep	11	0	0	0	0	0	0	0	0	0
18-Oct	23	0	0	0	0	0	0	0	0	0
18-Nov	26	0	0	0	0	0	0	0	0	0
18-Dec	32		0	0	0	0	0	0	0	0
19-Jan Group 1 SPA 2 Implementation	46		0	0	0	0	0	0	0	0
19-Feb	51		0	0	0	0	0	0	0	0
19-Mar	54		0	0	0	0	0	0	0	0
19-Apr	55		0	0	0	0	0	0	0	0
19-May	59		0	0	0	0	0	0	0	0
19-Jun	63		0	0	0	0	0	0	0	0
19-Jul Group 3 SPA 1 Implementation	66		0	0	0	0	0	0		
19-Aug	71			0					33	29
19-Sep	74			0	79	67	12		64	71

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. "--" indicates unreported data due to samples of less than 11 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.

Enrollment Size Compared to Eligible Beneficiary Population

Exhibit 92: Proportion of HHP Total Eligible Beneficiaries from Targeted Engagement List (TEL) in Anthem by Group and County, as of September 30, 2019

	Group 1	Group 3				
	San Francisco	Alameda	Sacramento	Santa Clara	Tulare	
Enrollment as of September 2019	85*	11*	146	23*	135	
Potential Eligible Beneficiaries on TEL	940	2,447	7,814	1,981	2,701	
% of TEL Enrolled	9.0%	0.4%	1.9%	1.2%	5.0%	

Source: Enrollment data from Managed Care Plan Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019 limited to available data for the period between July 2018 and September 2019. Estimate of eligible beneficiaries from May 2019 TEL.

Notes: MCP is managed care plan. Those enrolled for less than 31 days were excluded from this analysis. *Total enrollment in counties with less than 11 enrollees in one or more SPA groups were calculated using 11 enrollees for those SPA groups.

Enrollment Patterns

Enrollment Continuity

Exhibit 93: HHP Continuous Enrollment in Anthem as of September 30, 2019 by Group and County

	Gro	Group 1		Group 3										
	San Fra	ancisco	Alan	neda	Sacramento		Santa Clara		Tulare					
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2				
Total Enrollment	74			0	79	67	12		64	71				
% of Enrollees Continuously Enrolled	64.0%			0	100.0%	100.0%	100.0%		100.0%	100.0%				

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. "--" indicates unreported data due to samples of less than 11 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.

Enrollment Length

Exhibit 94: HHP Length of Enrollment (in Months) for Anthem Enrollees as of September 30, 2019 by Group and County

	Gro	oup 1		Group 3							
	San Fr	rancisco	Alam	eda	Sacra	mento	Santa Clara		Tulare		
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	
	(n=74)	(n=<11)	(n=<11)	(n=0)	(n=79)	(n=67)	(n=12)	(n=<11)	(n=64)	(n=71)	
Average	7	4	2	0	0	0	1	1	1	1	

Source: Managed Care Plan (MCP) Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.

Enrollment Exclusions of Specific HHP Eligible Populations

Exhibit 95: Number of HHP Eligible Beneficiaries Excluded in Anthem by Reason for Exclusion as of September 30, 2019

	Group 1		Gro	up 3	
	San Francisco	Alameda	Sacramento	Santa Clara	Tulare
Reason for Exclusion	(n=85*)	(n=11*)	(n=146)	(n=23*)	(n=135)
Excluded because unsafe behavior or environment	0	0	0	0	
Externally referred but excluded				0	
Excluded because not eligible - well-managed	39	0		0	0
Excluded because duplicative program		0		0	0
Excluded because declined to participate	164		132	38	61
Excluded because of unsuccessful engagement	28	0	0		0
Excluded because not enrolled in Medi-Cal at MCP	18	0			0

Source: Managed Care Plan (MCP) Quarterly HHP Reports from September 2018 to September 2019.

Notes: "--" indicates unreported data due to samples of less than 11 enrollees. Those enrolled for less than 31 days were excluded from this analysis. *Total enrollment in counties with less than 11 enrollees in one or more SPA groups were calculated using 11 enrollees for those SPA groups.

HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization

HHP Enrollee Demographics

		Gro	Group 1				Gro	up 3			
		San Fra	ancisco	Alan	neda	Sacra	mento		Clara	Tul	are
		SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2
Enrollment	Ν	74	<11	<11	0	79	67	12	<11	64	71
Age (et time of	% 0-17				0						
Age (at time of enrollment)	% 18-64	68.9%			0	67.1%	92.5%				
enronnent)	% 65+				0						
Gender	% male	68.9%			0	50.6%	25.4%			29.7%	28.2%
	% White	20.3%			0	24.1%	19.4%				39.4%
	% Hispanic				0	26.6%	31.3%				47.9%
Race/Ethnicity	% African				0						
	American					25.3%	20.9%				2.8%
	% other/				0						
	unknown					24.1%	28.4%				9.9%
Language	% speak English	71.6%			0	74.7%	73.1%			73.4%	81.7%
Medi-Cal full- scope during the year prior to enrollment	Average number of months	12.0			0	11.8	11.9	12.0		12.0	11.9
Homelessness	Proportion ever homeless during HHP enrollment	0			0						

Exhibit 96: Anthem HHP Enrollee Demographics by SPA at the time of HHP Enrollment

enrollment
0
- 0
- -

Demographics at the time of HHP enrollment were obtained from Medi-Cal enrollment and claims data from July 2016 to June 2019. Homelessness data was limited to available data for the period between July 2019 and September 2019. Notes: "--" indicates unreported data due to samples of less than 11 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.

HHP Enrollee Health Status

	Gro	oup 1				Gro	up 3			
	San Fr	ancisco	Alam	eda	Sacra	mento	Santa	a Clara	Tul	are
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2
Top Ten Conditions	(n=74)	(n=<11)	(n=<11)	(n=0)	(n=79)	(n=67)	(n=12)	(n=<11)	(n=64)	(n=71)
Condition 1 (%)				0						
Condition 2 (%)				0						
Condition 3 (%)				0						
Condition 4 (%)				0						
Condition 5 (%)				0						
Condition 6 (%)				0						
Condition 7 (%)				0						
Condition 8 (%)				0						
Condition 9 (%)				0						
Condition 10 (%)				0						

Exhibit 97: Top Ten Most Frequent Physical Health and Mental Health Conditions by SPA among Anthem's HHP Enrollees

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Chronic and other chronic health, mental health and potentially disabling condition categories were identified using the <u>Chronic Condition Warehouse</u> <u>methodology</u> using Medi-Cal claims data from July 2016 to September 2019.

Notes: "--" indicates unreported data due to samples of less than 11 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.

Exhibit 30. Complexity 0					by 0171,					
	Gro	up 1				Gro	up 3			
	San Fra	ancisco	Alameda		Sacramento		Santa Clara		Tulare	
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2
	(n=74)	(n=<11)	(n=<11)	(n=0)	(n=79)	(n=67)	(n=12)	(n=<11)	(n=64)	(n=71)
Two specific										
conditions (Criteria 1)	50.0%			0	31.6%	35.8%			51.6%	45.1%
Hypertension and										
another specific										
condition (Criteria 2)	55.4%			0	36.7%	31.3%			62.5%	60.6%
Serious Mental Health										
Conditions (Criteria 3)	43.2%			0		70.1%				76.1%
Asthma (Criteria 4)	21.6%			0	43.0%	17.9%			32.8%	21.1%

Exhibit 98: Complexity of Anthem's HHP Enrollees' Health Status by SPA, 24 Months Prior to HHP Enrollment

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: Criteria 1 includes any two of the following conditions: chronic obstructive pulmonary disease, diabetes, traumatic brain injury, chronic or congestive heart failure, coronary artery disease, chronic liver disease, chronic renal (kidney) disease, dementia, substance use disorders. Criteria 2 includes hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure. Criteria 3 includes one of the following: major depression disorders, bipolar disorder, psychotic disorders including schizophrenia. Criteria 4 includes asthma. HHP enrollees may meet multiple criteria. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.

Health Care Utilization of HHP Enrollees Prior to Enrollment

Exhibit 99: Average Health Care Utilization by SPA of Anthem's HHP Enrollees in the 24 Months Prior to HHP Enrollment

Exhibit 66.7 trolago frea		Group 1				Gro	up 3			
	San Fra	ancisco	Alam	eda	Sacra	mento	Santa	a Clara	Tu	lare
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2
	(n=74)	(n=<11)	(n=<11)	(n=0)	(n=79)	(n=67)	(n=12)	(n=<11)	(n=64)	(n=71)
Number of										
hospitalizations per										
enrollee	1.3			0	1.3	2.5	0.3		1.3	1.8
Number of emergency										
department visits per										
enrollee	4.3			0	5.2	8.3	6.3		3.4	3.9
Number of long-term										
skilled nursing facility										
stays per enrollee	TBD	TBD	TBD	0	TBD	TBD	TBD	TBD	TBD	TBD
Number of short-term										
skilled nursing facility										
stays per enrollee	TBD	TBD	TBD	0	TBD	TBD	TBD	TBD	TBD	TBD
Number of primary										
care services per										
enrollee	9.9			0	7.7	8.8	12.3		15.4	17.9
Number of specialty										
services per enrollee	13.4			0	8.2	12.2	11.7		8.9	11.3

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Utilization data was calculated using Medi-Cal claims data from July 2016 to September 2019.

Notes: "--" indicates unreported data due to samples of less than 11 enrollees. TBD indicates data that was unavailable at the time of this report. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.

Payments Associated with Health Care Utilization Prior to HHP Enrollment

Data on payments for health care utilization of HHP enrollees prior to enrollment were not available at the time of this report. Future HHP reports will include this information.

HHP Service Utilization among HHP Enrollees

Overall HHP Service Delivery to HHP Enrollees

Exhibit 100. Estimate		Overall HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019									
	Gro	up 1				Gro	oup 3				
	San Fra	ancisco	Alar	neda	Sacra	mento	Santa	Clara	Tul	are	
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	
	(n=63)	(n=<11)	(n=0)								
Total number of											
units of service											
provided	206	9	0	0	0	0	0	0	0	0	
Average number											
of units of service											
per enrollee per											
month	1.3	1.0	0	0	0	0	0	0	0	0	
Median number of											
units of service											
per enrollee per											
month	1	1	0	0	0	0	0	0	0	0	

Exhibit 100: Estimated Overall HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use was underreported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Modifiers U1-U7 accompanied both HCPCS code G0506 (July 2018 to September 2018) and HCPCS code G9008 (October 2018 to June 2019) to specify the service. "--" indicates unreported data due to samples of less than 11 enrollees. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

Types of HHP Services Delivered

Exhibit 101: Estimated Average Number of HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Gro	up 1				Gro	up 3			
	San Fra	ancisco	Alan	neda	Sacra	mento	Santa Clara		Tulare	
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2
Service Type	(n=63)	(n=<11)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)
Engagement Services										
(U7)	1.2	1.0	0	0	0	0	0	0	0	0
Core HHP Services										
(U1, U2, U4 or U5)	1.2	1.0	0	0	0	0	0	0	0	0
Other Health Homes										
Services (U3 or U6)	1.0	0.0%	0	0	0	0	0	0	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is underreported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Core HHP services include claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U1, U2, U4, or U5. HHP engagement service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U3 or U6. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Core Services by Modality and Staff Type

Exhibit 102: Estimated Average Number of HHP Core Service Provided to HHP Enrollees by Modality SPA, July 1, 2018 to June 30, 2019

	Gro	Group 1				Gro	up 3			
	San Fra	ancisco	Alan	neda	Sacra	mento	Santa	Clara	Tul	are
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2
Modality	(n=63)	(n=<11)	(n=0)							
In-Person										
(U1 or U4)	1.3	0.0	0	0	0	0	0	0	0	0
Phone/Telehealth										
(U2 or U5)	1.1	1.0	0	0	0	0	0	0	0	0
Staff Type										
Clinical Staff										
(U1, U2 or U3)	1.2	1	0	0	0	0	0	0	0	0
Non-Clinical Staff										
(U4, U5 or U6)	1.2	1	0	0	0	0	0	0	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is underreported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Includes services provide by both clinical and non-clinical staff. HHP in-person service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 June 2019), and modifier U1 or U4. HHP telehealth service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U2 or U5. "--" indicates unreported data due to samples of less than 11 enrollees. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

September 2020

HHP Housing Services

Exhibit 103: Housing Services among HHP Enrollees, July 1 to September 30, 2019

	Gro	up 1				Gro	up 3			
	San Fra	ancisco	Alan	neda	Sacra	mento	Santa	Clara	Tu	are
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2
	(n=47)	(n=<11)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)
Proportion of										
HHP Enrollees										
that were										
homeless or at										
risk for										
homelessness	0.0%		0	0	0	0	0	0	0	0
Among those wh	no were ho	omeless or	^r at risk fo	r homeles	ssness:					
Proportion of										
HHP enrollees										
that received										
housing										
services	0.0%		0	0	0	0	0	0	0	0

Source: MCP Quarterly Reports from September 2019.

Notes: MCP is managed care plan. "--" indicates unreported data due to samples of less than 11 enrollees.

Blue Shield of California Promise Health Plan

This appendix provides information about the implementation and evaluation findings of HHP by Blue Shield of California Promise Health Plan (Blue Shield) as of September 2019. It outlines Blue Shield's implementation schedule and infrastructure, as well as their enrollment trends, demographics, health status, and HHP service utilization. The information in this appendix is organized and presented similarly to data provided in the main body of the report. The primary difference is presentation of data at the group, county, and SPA levels for Blue Shield enrollees.

Blue Shield carried out HHP implementation in San Diego County in Group 3, with SPA 1 beginning July 2019 and SPA 2 beginning January 2020.

The data in the following exhibits are obtained from MCP Readiness Documents, MCP Enrollment Reports, MCP Quarterly HHP Reports, and Medi-Cal enrollment and claims data. Varied implementation timelines led to zero enrollment in tables. Similarly, enrollment lower than 11 is not reported. The analytic methods used to create the exhibits are found in the Appendix A: HHP Data Sources and Analytic Methods.

HHP Implementation and Infrastructure

HHP Schedule

Group	Counties	SPA 1 Implementation Dates	SPA 2 Implementation Dates
Group 3	San Diego	7/1/2019	1/1/2020

Exhibit 104: Blue Shield's HHP Schedule by Group and County

Source: <u>Health Homes Program Guide</u>.
HHP Enrollment and Enrollment Patterns

Growth in Enrollment

Exhibit 105: Cumulative Total Enrollment in Blue Shield, July 1, 2018 to September 30, 2019

	Group 3	
	San Diego	
	SPA 1	SPA 2
18-Jul	0	0
18-Aug	0	0
18-Sep	0	0
18-Oct	0	0
18-Nov	0	0
18-Dec	0	0
19-Jan	0	0
19-Feb	0	0
19-Mar	0	0
19-Apr	0	0
19-May	0	0
19-Jun	0	0
19-Jul	34	0
Group 3 SPA 1 Implementation	54	U
19-Aug	101	0
19-Sep	132	0

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. Enrollment of less than 11 enrollees was censored. When enrollment in one SPA was less than 11 enrollees, an enrollment range was reported for the overall population. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Size Compared to Eligible Beneficiary Population

Exhibit 106: Proportion of HHP Total Eligible Beneficiaries from Targeted Engagement List (TEL) in Blue Shield by Group and County, as of September 30, 2019

	Group 3	
	San Diego	
Enrollment as of	132	
September 2019	132	
Potential Eligible	3,818	
Beneficiaries on TEL	5,010	
% of TEL Enrolled	3.5%	

Source: Enrollment data from Managed Care Plan Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019 limited to available data for the period between July 2018 and September 2019. Estimate of eligible beneficiaries from May 2019 TEL. Notes: MCP is managed care plan. Those enrolled for less than 31 days were excluded from this analysis.

Enrollment Patterns

Enrollment Continuity

Exhibit 107: HHP Continuous Enrollment in Blue Shield as of September 30, 2019 by Group and County

	Group 3	
	San Diego	
	SPA 1	SPA 2
Total Enrollment	132	0
% of Enrollees Continuously Enrolled	99.2%	0.0%

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. Percent of enrollees continuously enrolled could not be calculated for counties with one or more SPAs with enrollment less than 11 and were recorded as "N/A." SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Length

Exhibit 108: HHP Length of Enrollment (in Months) for Blue Shield Enrollees as of September 30, 2019 by Group and County

	Group 3	
	San Diego	
	SPA 1 SPA 2	
	(n=132)	(n=0)
Average	1	

Source: Managed Care Plan (MCP) Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. "--" indicates unreported data due to samples of less than 11 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Exclusions of Specific HHP Eligible Populations

Exhibit 109: Number of HHP Eligible Beneficiaries Excluded in Blue Shield by Reason for Exclusion as of September 30, 2019

	Group 3
Reason for Exclusion	San Diego (n=132)
Excluded because unsafe behavior or environment	0
Externally referred but excluded	
Excluded because not eligible - well-managed	0
Excluded because duplicative program	
Excluded because declined to participate	11
Excluded because of unsuccessful engagement	
Excluded because not enrolled in Medi-Cal at MCP	

Source: Managed Care Plan (MCP) Quarterly HHP Reports from September 2018 to September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. "--" indicates unreported data due to samples of less than 11 enrollees.

HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization

HHP Enrollee Demographics

Exhibit 110: Blue Shield HHP Enrollee Demographics by SPA at the time of HHP Enrollment

		Group 3	
		San Diego	
		SPA 1	SPA 2
Enrollment	Ν	132	0
Age (at time of	% 0-17		0
enrollment)	% 18-64	85.6%	0
enionnentj	% 65+		0
Gender	% male	47.7%	0
	% White	31.8%	0
	% Hispanic	32.6%	0
Race/Ethnicity	% African		
	American	10.6%	0
	% other/unknown	25.0%	0
Language	% speak English	81.8%	0
Medi-Cal full-			
scope during	Average number		
the year prior	of months		
to enrollment		11.9	0
	Proportion ever		
Homelessness	homeless during		
	HHP enrollment	15.9%	0

Source: Enrollment and homelessness data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Demographics at the time of HHP enrollment were obtained from Medi-Cal enrollment and claims data from July 2016 to June 2019. Homelessness data was limited to available data for the period between July 2019 and September 2019.

Notes: "—" indicates unreported data due to samples of less than 11 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

HHP Enrollee Health Status

	Group 3	
	San Diego	
	SPA 1	SPA 2
Top Ten Conditions	(n=132)	(n=0)
Condition 1 (%)	Hypertension (61.4%)	0
Condition 2 (%)	Depression (54.5%)	0
Condition 3 (%)	Depressive Disorder (51.5%)	0
Condition 4 (%)	Obesity (40.2%)	0
Condition 5 (%)	Diabetes (39.4%)	0
Condition 6 (%)	Anxiety Disorders (37.9%)	0
Condition 7 (%)	Fibromyalgia, Chronic Pain and Fatigue (37.1%)	0
Condition 8 (%)	Drug User Disorders (34.8%)	0
Condition 9 (%)	Chronic Kidney Disease (31.8%)	0
Condition 10 (%)	Hyperlipidemia (31.8%)	0

Exhibit 111: Top Ten Most Frequent Physical Health and Mental Health Conditions by SPA among Blue Shield's HHP Enrollees

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Chronic and other chronic health, mental health and potentially disabling condition categories were identified using the <u>Chronic Condition</u> <u>Warehouse methodology</u> using Medi-Cal claims data from July 2016 to September 2019. Notes: SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Exhibit 112: Complexity of Blue Shield's HHP Enrollees' Health Status by SPA, 24 Months Prior to HHP Enrollment

	Group 3	
	San Diego	
	SPA 1	SPA 2
	(n=132)	(n=0)
Two specific conditions		
(Criteria 1)	45.5%	0
Hypertension and		
another specific		
condition (Criteria 2)	46.2%	0
Serious Mental Health		
Conditions (Criteria 3)	62.9%	0
Asthma (Criteria 4)	26.5%	0

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: Criteria 1 includes any two of the following conditions: chronic obstructive pulmonary disease, diabetes, traumatic brain injury, chronic or congestive heart failure, coronary artery disease, chronic liver disease, chronic renal (kidney) disease, dementia, substance use disorders. Criteria 2 includes hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure. Criteria 3 includes one of the following: major depression disorders, bipolar disorder, psychotic disorders including schizophrenia. Criteria 4 includes asthma. HHP enrollees may meet multiple criteria.

Health Care Utilization of HHP Enrollees Prior to Enrollment

Exhibit 113: Average Health Care Utilization by SPA of Blue Shield's HHP Enrollees in the 24 Months Prior to HHP Enrollment

	Group 3	
	San Diego	
	SPA 1	SPA 2
	(n=132)	(n=0)
Number of hospitalizations per		
enrollee	1.8	0
Number of emergency		
department visits per enrollee	4.8	0
Number of long-term skilled		
nursing facility stays per enrollee	TBD	0
Number of short-term skilled		
nursing facility stays per enrollee	TBD	0
Number of primary care services		
per enrollee	20.6	0
Number of specialty services per		
enrollee	14.0	0

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Utilization data was calculated using Medi-Cal claims data from July 2016 to September 2019.

Notes: TBD indicates data that was unavailable at the time of this report. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Payments Associated with Health Care Utilization Prior to HHP Enrollment

Data on payments for health care utilization of HHP enrollees prior to enrollment were not available at the time of this report. Future HHP reports will include this information.

HHP Service Utilization among HHP Enrollees

Overall HHP Service Delivery to HHP Enrollees

Exhibit 114: Estimated Overall HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 3 San Diego	
	SPA 1 SPA 2	
	(n=0)	(n=0)
Total number of units of service provided	0	0
Average number of units of service per enrollee	0	0
Median number of units of service per enrollee	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use was under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Modifiers U1-U7 accompanied both HCPCS code G0506 (July 2018 to September 2018) and HCPCS code G9008 (October 2018 to June 2019) to specify the service. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

Types of HHP Services Delivered

Exhibit 115: Estimated Average Number of HHP Services Provided to HHP Enrollees by	
SPA, July 1, 2018 to June 30, 2019	

	Group 3	
	San Diego	
	SPA 1 SPA 2	
Service Type	(n=0)	(n=0)
Engagement Services (U7)	0	0
Core HHP Services		
(U1, U2, U4 or U5)	0	0
Other Health Homes		
Services (U3 or U6)	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019. Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Core HHP services include claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U1, U2, U4, or U5. HHP engagement service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U3 or U6. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Core Services by Modality and Staff Type

Exhibit 116: Estimated Average Number of HHP Core Service Provided to HHP Enrollees by Modality and SPA, July 1, 2018 to June 30, 2019

	Group 3	
	San Diego	
	SPA 1	SPA 2
Modality	(n=0)	(n=0)
In-Person		
(U1 or U4)	0	0
Phone/Telehealth (U2 or U5)	0	0
Staff Type		0
Clinical Staff (U1, U2 or U3)	0	0
Non-Clinical Staff (U4, U5 or U6)	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Includes services provide by both clinical and non-clinical staff. HHP in-person service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 June 2019), and modifier U1 or U4. HHP telehealth service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2019), and modifier U2 or U5. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Housing Services

Group 3		
San Diego		
SPA 1	SPA 2	
(n=131)	(n=0)	
25.2%	0	
Among those who were homeless		
66.7%	0	
	San I SPA 1 (n=131) 25.2%	

Source: MCP Quarterly Reports from September 2019. Notes: MCP is managed care plan.

California Health & Wellness

This appendix provides information about the implementation and evaluation findings of HHP by California Health & Wellness as of September 2019. It outlines California Health & Wellness's implementation schedule and infrastructure, as well as their enrollment trends, demographics, health status, and HHP service utilization. The information in this appendix is organized and presented similarly to data provided in the main body of the report. The primary difference is presentation of data at the group, county, and SPA levels for California Health & Wellness enrollees.

California Health & Wellness carried out HHP implementation in Imperial County in Group 3, with SPA 1 beginning July 2019 and SPA 2 beginning January 2020.

The data in the following exhibits are obtained from MCP Readiness Documents, MCP Enrollment Reports, MCP Quarterly HHP Reports, and Medi-Cal enrollment and claims data. Varied implementation timelines led to zero enrollment in tables. Similarly, enrollment lower than 11 is not reported. The analytic methods used to create the exhibits are found in Appendix A: HHP Data Sources and Analytic Methods.

HHP Implementation and Infrastructure

HHP Schedule

Group	Counties	SPA 1 Implementation Dates	SPA 2 Implementation Dates
Group 3	Imperial	7/1/2019	1/1/2020

Exhibit 118: California Health & Wellness's HHP Schedule by Group and County

Source: <u>Health Homes Program Guide</u>.

HHP Enrollment and Enrollment Patterns

Growth in Enrollment

Exhibit 119: Cumulative Total Enrollment in California Health & Wellness, July 1, 2018 to September 30, 2019

	Group 3	
	Imperial	
	SPA 1	SPA 2
18-Jul	0	0
18-Aug	0	0
18-Sep	0	0
18-Oct	0	0
18-Nov	0	0
18-Dec	0	0
19-Jan	0	0
19-Feb	0	0
19-Mar	0	0
19-Apr	0	0
19-May	0	0
19-Jun	0	0
19-Jul	0	0
Group 3 SPA 1 Implementation	U	0
19-Aug	0	0
19-Sep	0	0

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. Enrollment of less than 11 enrollees was censored. When enrollment in one SPA was less than 11 enrollees, an enrollment range was reported for the overall population. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Size Compared to Eligible Beneficiary Population

Exhibit 120: Proportion of HHP Total Eligible Beneficiaries from Targeted Engagement List (TEL) in California Health & Wellness by Group and County, as of September 30, 2019

	Group 3
	Imperial
Enrollment as of	0
September 2019	0
Potential Eligible	2 0 4 9
Beneficiaries on TEL	2,948
% of TEL Enrolled	0.0%

Source: Enrollment data from Managed Care Plan Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019 limited to available data for the period between July 2018 and September 2019. Estimate of eligible beneficiaries from May 2019 TEL. Notes: MCP is managed care plan. Those enrolled for less than 31 days were excluded from this analysis.

Enrollment Patterns

Enrollment Continuity

Continuously Enrolled

 Group and County

 Group 3

 Imperial

 SPA 1

 SPA 2

 Total Enrollment
 0

 % of Enrollees
 0.0%

Exhibit 121: HHP Continuous Enrollment in California Health & Wellness as of September 30, 2019 by Group and County

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. Percent of enrollees continuously enrolled could not be calculated for counties with one or more SPAs with enrollment less than 11 and were recorded as "--." SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Length

Exhibit 122: HHP Length of Enrollment (in Months) for California Health & Wellness Enrollees as of September 30, 2019 by Group and County

	Group 3	
	Imperial	
	SPA 1	SPA 2
	(n=0)	(n=0)
Average	0	0

Source: Managed Care Plan (MCP) Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Exclusions of Specific HHP Eligible Populations

Exhibit 123: Number of HHP Eligible Beneficiaries Excluded in California Health & Wellness by Reason for Exclusion as of September 30, 2019

	Group 3
	Imperial
Reason for Exclusion	(n=0)
Excluded because unsafe behavior or environment	0
Externally referred but excluded	0
Excluded because not eligible - well-managed	0
Excluded because duplicative program	0
Excluded because declined to participate	0
Excluded because of unsuccessful engagement	0
Excluded because not enrolled in Medi-Cal at MCP	0

Source: Managed Care Plan (MCP) Quarterly HHP Reports from September 2018 to September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis.

HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization

HHP Enrollee Demographics

Exhibit 124: California Health & Wellness HHP Enrollee Demographics by SPA at the time of HHP Enrollment

		Gro	up 3
		Imperial	
		SPA 1	SPA 2
Enrollment	Ν	0	0
Age (at time of	% 0-17	0	0
enrollment)	% 18-64	0	0
enroinnenr)	% 65+	0	0
Gender	% male	0	0
	% White	0	0
Race/Ethnicity	% Hispanic	0	0
	% African American	0	0
	% other/unknown	0	0
Language	% speak English	0	0
Medi-Cal full- scope during the year prior to enrollment	Average number of months	0	0
Homelessness	Proportion ever homeless during HHP enrollment	0	0

Source: Enrollment and homelessness data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Demographics at the time of HHP enrollment were obtained from Medi-Cal enrollment and claims data from July 2016 to June 2019. Homelessness data was limited to available data for the period between July 2019 and September 2019.

Notes: SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

HHP Enrollee Health Status

Exhibit 125: Top Ten Most Frequent Physical Health and Mental Health Conditions by SPA among California Health & Wellness's HHP Enrollees

	Group 3	
	Imperial	
	SPA 1	SPA 2
Top Ten Conditions	(n=0)	(n=0)
Condition 1 (%)	0	0
Condition 2 (%)	0	0
Condition 3 (%)	0	0
Condition 4 (%)	0	0
Condition 5 (%)	0	0
Condition 6 (%)	0	0
Condition 7 (%)	0	0
Condition 8 (%)	0	0
Condition 9 (%)	0	0
Condition 10 (%)	0	0

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Chronic and other chronic health, mental health and potentially disabling condition categories were identified using the <u>Chronic Condition</u> <u>Warehouse methodology</u> using Medi-Cal claims data from July 2016 to September 2019. Notes: SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Exhibit 126: Complexity of California Health & Wellness's HHP Enrollees' Health Status by SPA, 24 Months Prior to HHP Enrollment

	Group 3	
	Imperial	
	SPA 1	SPA 2
	(n=0)	(n=0)
Two specific conditions (Criteria 1)	0	0
Hypertension and another specific condition (Criteria 2)	0	0
Serious Mental Health Conditions (Criteria 3)	0	0
Asthma (Criteria 4)	0	0

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: Criteria 1 includes any two of the following conditions: chronic obstructive pulmonary disease, diabetes, traumatic brain injury, chronic or congestive heart failure, coronary artery disease, chronic liver disease, chronic renal (kidney) disease, dementia, substance use disorders. Criteria 2 includes hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure. Criteria 3 includes one of the following: major depression disorders, bipolar disorder, psychotic

disorders including schizophrenia. Criteria 4 includes asthma. HHP enrollees may meet multiple criteria.

Health Care Utilization of HHP Enrollees Prior to Enrollment

Exhibit 127: Average Health Care Utilization by SPA of California Health & Wellness's HHP Enrollees in the 24 Months Prior to HHP Enrollment

	Group 3	
	Imperial	
	SPA 1	SPA 2
	(n=0)	(n=0)
Number of hospitalizations per		
enrollee	0	0
Number of emergency		
department visits per enrollee	0	0
Number of long-term skilled		
nursing facility stays per enrollee	0	0
Number of short-term skilled		
nursing facility stays per enrollee	0	0
Number of primary care services		
per enrollee	0	0
Number of specialty services per		
enrollee	0	0
Number of evaluation and		
management visits per enrollee	0	0

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Utilization data was calculated using Medi-Cal claims data from July 2016 to September 2019.

Notes: TBD indicates data that was unavailable at the time of this report. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Payments Associated with Health Care Utilization Prior to HHP Enrollment

Data on payments for health care utilization of HHP enrollees prior to enrollment were not available at the time of this report. Future HHP reports will include this information.

HHP Service Utilization among HHP Enrollees

Overall HHP Service Delivery to HHP Enrollees

Exhibit 128: Estimated Overall HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 3	
	Imperial	
	SPA 1	SPA 2
	(n=0)	(n=0)
Total number of units of service provided	0	0
Average number of units of service per enrollee	0	0
Median number of units of service per enrollee	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use was under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Modifiers U1-U7 accompanied both HCPCS code G0506 (July 2018 to September 2018) and HCPCS code G9008 (October 2018 to June 2019) to specify the service. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

Types of HHP Services Delivered

Exhibit 129: Estimated Average Number of HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 3	
	Imperial	
	SPA 1	SPA 2
Service Type	(n=0)	(n=0)
Engagement Services		
(U7)	0	0
Core HHP Services		
(U1, U2, U4 or U5)	0	0
Other Health Homes		
Services (U3 or U6)	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Core HHP services include claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U1, U2, U4, or U5. HHP engagement service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U3 or U6. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Core Services by Modality and Staff

Exhibit 130: Estimated Average Number of HHP Core Service Provided to HHP Enrollees by Modality and SPA, July 1, 2018 to June 30, 2019

	Group 3	
	Imperial	
	SPA 1	SPA 2
Modality	(n=0)	(n=0)
In-Person		
(U1 or U4)	0	0
Phone/Telehealth		
(U2 or U5)	0	0
Staff Type		
Clinical Staff		
(U1, U2 or U3)	0	0
Non-Clinical Staff		
(U4, U5 or U6)	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Includes services provide by both clinical and non-clinical staff. HHP in-person service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 June 2019), and modifier U1 or U4. HHP telehealth service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2019), and modifier U2 or U5. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Housing Services

Exhibit 131: Housing Services among HHP Enrollees, July 1 to September 30, 2019

	Group 3		
	Imperial		
	SPA 1 SPA 2		
	(n=0)	(n=0)	
Proportion of HHP Enrollees that were			
homeless or at risk for homelessness	0	0	
Among those who were homeless or at risk for			
homelessness:			
Proportion of HHP enrollees that			
received housing services	0	0	

Source: MCP Quarterly Reports from September 2019. Notes: MCP is managed care plan.

CalOptima

This appendix provides information about the implementation and evaluation findings of HHP by CalOptima as of September 2019. It outlines CalOptima's implementation schedule and infrastructure, as well as CalOptima enrollment trends, demographics, health status, and HHP service utilization. The information in this appendix is organized and presented similarly to data provided in the main body of the report. The primary difference is presentation of data at the group, county, and SPA levels for CalOptima enrollees.

CalOptima carried out HHP implementation in Orange County in Group 4, with SPA 1 beginning January 2020 and SPA 2 beginning July 2020.

The data in the following exhibits are obtained from MCP Readiness Documents, MCP Enrollment Reports, MCP Quarterly HHP Reports, and Medi-Cal enrollment and claims data. Varied implementation timelines led to zero enrollment in tables. Similarly, enrollment lower than 11 is not reported. The analytic methods used to create the exhibits are found in Appendix A: HHP Data Sources and Analytic Methods.

HHP Implementation and Infrastructure

HHP Schedule

Group	Counties	SPA 1 Implementation Dates	SPA 2 Implementation Dates
Group 4	Orange	1/1/2020	7/1/2020

Exhibit 132: CalOptima's HHP Schedule by Group and County

Source: <u>Health Homes Program Guide</u>.

HHP Enrollment and Enrollment Patterns

Growth in Enrollment

Exhibit 133: Cumulative Total Enrollment in CalOptima, July 1, 2018 to September 30, 2019

	Gro	Group 4	
	Ora	Orange	
	SPA 1	SPA 2	
18-Jul	0	0	
18-Aug	0	0	
18-Sep	0	0	
18-Oct	0	0	
18-Nov	0	0	
18-Dec	0	0	
19-Jan	0	0	
19-Feb	0	0	
19-Mar	0	0	
19-Apr	0	0	
19-May	0	0	
19-Jun	0	0	
19-Jul	0	0	
19-Aug	0	0	
19-Sep	0	0	

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. Enrollment of less than 11 enrollees was censored. When enrollment in one SPA was less than 11 enrollees, an enrollment range was reported for the overall population. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Size Compared to Eligible Beneficiary Population

Exhibit 134: Proportion of HHP Total Eligible Beneficiaries from Targeted Engagement List (TEL) in CalOptima by Group and County, as of September 30, 2019

	Group 4
	Orange
Enrollment as of September 2019	0
Potential Eligible Beneficiaries on TEL	0
% of TEL Enrolled	0

Source: Enrollment data from Managed Care Plan Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019 limited to available data for the period between July 2018 and September 2019. Estimate of eligible beneficiaries from May 2019 TEL. Notes: MCP is managed care plan. Those enrolled for less than 31 days were excluded from this analysis.

Enrollment Patterns

Enrollment Continuity

Exhibit 135: HHP Continuous Enrollment in CalOptima as of September 30, 2019 by Group and County

	Group 4	
	Orange	
	SPA 1 SPA 2	
Total Enrollment	0	0
% of Enrollees Continuously Enrolled	0.0%	0.0%

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. Percent of enrollees continuously enrolled could not be calculated for counties with one or more SPAs with enrollment less than 11 and were recorded as "--". SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Length

Exhibit 136: HHP Length of Enrollment (in Months) for CalOptima Enrollees as of September 30, 2019 by Group and County

	Group 4	
	Orange	
	SPA 1 SPA 2	
	(n=0) (n=0)	
Average	0	0

Source: Managed Care Plan (MCP) Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Exclusions of Specific HHP Eligible Populations

Exhibit 137: Number of HHP Eligible Beneficiaries Excluded in CalOptima by Reason for Exclusion as of September 30, 2019

	Group 4
	Orange
Reason for Exclusion	(n=0)
Excluded because unsafe	0
behavior or environment	0
Externally referred but	0
excluded	0
Excluded because not	0
eligible - well-managed	0
Excluded because	0
duplicative program	0
Excluded because declined	0
to participate	0
Excluded because of	0
unsuccessful engagement	U
Excluded because not	0
enrolled in Medi-Cal at MCP	U

Source: Managed Care Plan (MCP) Quarterly HHP Reports from September 2018 to September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis.

HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization

HHP Enrollee Demographics

		Group 4	
		Orange	
		SPA 1	SPA 2
Enrollment	Ν	0	0
Age (at time of	% 0-17	0	0
enrollment)	% 18-64	0	0
enroinnent)	% 65+	0	0
Gender	% male	0	0
	% White	0	0
	% Hispanic	0	0
Race/Ethnicity	% African		
	American	0	0
	% other/unknown	0	0
Language	% speak English	0	0
Medi-Cal full-			
scope during	Average number		
the year prior	of months		
to enrollment		0	0
	Proportion ever		
Homelessness	homeless during		
	HHP enrollment	0	0

Exhibit 138: CalOptima HHP Enrollee Demographics by SPA at the time of HHP Enrollment

Source: Enrollment and homelessness data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Demographics at the time of HHP enrollment were obtained from Medi-Cal enrollment and claims data from July 2016 to June 2019. Homelessness data was limited to available data for the period between July 2019 and September 2019.

Notes: SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

HHP Enrollee Health Status

Exhibit 139: Top Ten Most Frequent Physical Health and Mental Health Conditions by SPA among CalOptima's HHP Enrollees

	Group 4	
	Orange	
	SPA 1	SPA 2
Top Ten Conditions	(n=0)	(n=0)
Condition 1 (%)	0	0
Condition 2 (%)	0	0
Condition 3 (%)	0	0
Condition 4 (%)	0	0
Condition 5 (%)	0	0
Condition 6 (%)	0	0
Condition 7 (%)	0	0
Condition 8 (%)	0	0
Condition 9 (%)	0	0
Condition 10 (%)	0	0

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Chronic and other chronic health, mental health and potentially disabling condition categories were identified using the <u>Chronic Condition</u> <u>Warehouse methodology</u> using Medi-Cal claims data from July 2016 to September 2019. Notes: SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Exhibit 140: Complexity of CalOptima's HHP Enrollees' Health Status by SPA, 24 Months Prior to HHP Enrollment

	Group 4	
	Orange	
	SPA 1	SPA 2
	(n=0)	(n=0)
Two specific conditions (Criteria 1)	0	0
Hypertension and another specific condition (Criteria 2)	0	0
Serious Mental Health Conditions (Criteria 3)	0	0
Asthma (Criteria 4)	0	0

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: Criteria 1 includes any two of the following conditions: chronic obstructive pulmonary disease, diabetes, traumatic brain injury, chronic or congestive heart failure, coronary artery disease, chronic liver disease, chronic renal (kidney) disease, dementia, substance use disorders. Criteria 2 includes hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure. Criteria 3 includes one of the following: major depression disorders, bipolar disorder, psychotic

disorders including schizophrenia. Criteria 4 includes asthma. HHP enrollees may meet multiple criteria.

Health Care Utilization of HHP Enrollees Prior to Enrollment

Exhibit 141: Average Health Care Utilization by SPA of CalOptima's HHP Enrollees in the 24 Months Prior to HHP Enrollment

	Group 4	
	Orange	
	SPA 1	SPA 2
	(n=0)	(n=0)
Number of hospitalizations per		
enrollee	0	0
Number of emergency		
department visits per enrollee	0	0
Number of long-term skilled		
nursing facility stays per enrollee	0	0
Number of short-term skilled		
nursing facility stays per enrollee	0	0
Number of primary care services		
per enrollee	0	0
Number of specialty services per		
enrollee	0	0
Number of evaluation and		
management visits per enrollee	0	0

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Utilization data was calculated using Medi-Cal claims data from July 2016 to September 2019.

Notes: SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Payments Associated with Health Care Utilization Prior to HHP Enrollment

Data on payments for health care utilization of HHP enrollees prior to enrollment were not available at the time of this report. Future HHP reports will include this information.

HHP Service Utilization among HHP Enrollees

Overall HHP Service Delivery to HHP Enrollees

Exhibit 142: Estimated Overall HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 4	
	Orange	
	SPA 1	SPA 2
	(n=0)	(n=0)
Total number of units of		
service provided	0	0
Average number of units		
of service per enrollee	0	0
Median number of units of		
service per enrollee	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use was under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Modifiers U1-U7 accompanied both HCPCS code G0506 (July 2018 to September 2018) and HCPCS code G9008 (October 2018 to June 2019) to specify the service. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

Types of HHP Services Delivered

Exhibit 143: Estimated Average Number of HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 4	
	Orange	
	SPA 1	SPA 2
Service Type	(n=0)	(n=0)
Engagement Services		
(U7)	0	0
Core HHP Services		
(U1, U2, U4 or U5)	0	0
Other Health Homes		
Services (U3 or U6)	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Core HHP services include claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U1, U2, U4, or U5. HHP engagement service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service G9008 (October 2018 to June 2019), and modifier U3 or U6. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Core Services by Modality and Staff Type

		$\mathbf{r}, \mathbf{L}\mathbf{o}$ for to build t
	Group 4	
	Orange	
	SPA 1	SPA 2
Modality	(n=0)	(n=0)
In-Person		
(U1 or U4)	0	0
Phone/Telehealth		
(U2 or U5)	0	0
Staff Type		
Clinical Staff		
(U1, U2 or U3)	0	0
Non-Clinical Staff		
(U4, U5 or U6)	0	0

Exhibit 144: Estimated Average Number of HHP Core Service Provided to HHP Enrollees by Modality and SPA, July 1, 2018 to June 30, 2019

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Includes services provide by both clinical and non-clinical staff. HHP in-person service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 June 2019), and modifier U1 or U4. HHP telehealth service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U2 or U5. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Housing Services

Exhibit 145: Housing Services among HHP Enrollees, July 1 to September 30, 2019

	Group 4	
	Orange	
	SPA 1	SPA 2
	(n=0)	(n=0)
Proportion of HHP Enrollees that were		
homeless or at risk for homelessness	0	0
Among those who were homeless or at risk for		
homelessness:		
Proportion of HHP enrollees that		
received housing services	0	0

Source: MCP Quarterly Reports from September 2019. Notes: MCP is managed care plan.

Community Health Group Partnership Plan

This appendix provides information about the implementation and evaluation findings of HHP by Community Health Group Partnership Plan as of September 2019. It outlines Community Health Group's implementation schedule and infrastructure, as well as their enrollment trends, demographics, health status, and HHP service utilization. The information in this appendix is organized and presented similarly to data provided in the main body of the report. The primary difference is presentation of data at the group, county, and SPA levels for Community Health Group enrollees.

Community Health Group carried out HHP implementation in San Diego County in Group 3, with SPA 1 beginning July 2019 and SPA 2 beginning January 2020.

The data in the following exhibits are obtained from MCP Readiness Documents, MCP Enrollment Reports, MCP Quarterly HHP Reports, and Medi-Cal enrollment and claims data. Varied implementation timelines led to zero enrollment in tables. Similarly, enrollment lower than 11 is not reported. The analytic methods used to create the exhibits are found in Appendix A: HHP Data Sources and Analytic Methods.

HHP Implementation and Infrastructure

HHP Schedule

Group	Counties	SPA 1 Implementation Dates	SPA 2 Implementation Dates
Group 3	San Diego	7/1/2019	1/1/2020

Exhibit 146: Community Health Group's HHP Schedule by Group and County

Source: <u>Health Homes Program Guide</u>.

HHP Enrollment and Enrollment Patterns

Growth in Enrollment

Exhibit 147: Cumulative Total Enrollment in Community Health Group, July 1, 2018 to September 30, 2019

	Group 3	
	San Diego	
	SPA 1	SPA 2
18-Jul	0	0
18-Aug	0	0
18-Sep	0	0
18-Oct	0	0
18-Nov	0	0
18-Dec	0	0
19-Jan	0	0
19-Feb	0	0
19-Mar	0	0
19-Apr	0	0
19-May	0	0
19-Jun	0	0
19-Jul		
Group 3 SPA 1 Implementation	31	0
19-Aug	105	0
19-Sep	210	0

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. Enrollment of less than 11 enrollees was censored. When enrollment in one SPA was less than 11 enrollees, an enrollment range was reported for the overall population. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Size Compared to Eligible Beneficiary Population

Exhibit 148: Proportion of HHP Total Eligible Beneficiaries from Targeted Engagement List (TEL) in Community Health Group by Group and County, as of September 30, 2019

	Group 3
	San Diego
Enrollment as of	210
September 2019	210
Potential Eligible	10.057
Beneficiaries on TEL	12,357
% of TEL Enrolled	1.7%

Source: Enrollment data from Managed Care Plan Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019 limited to available data for the period between July 2018 and September 2019. Estimate of eligible beneficiaries from May 2019 TEL. Notes: MCP is managed care plan. Those enrolled for less than 31 days were excluded from this analysis.

Enrollment Patterns

Enrollment Continuity

Exhibit 149: HHP Continuous Enrollment in Community Health Group as of September 30, 2019 by Group and County

	Group 3	
	San Diego	
	SPA 1	SPA 2
Total Enrollment	210	0
% of Enrollees Continuously Enrolled	100.0%	0.0%

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. Percent of enrollees continuously enrolled could not be calculated for counties with one or more SPAs with enrollment less than 11 and were recorded as "--". SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Length

Exhibit 150: HHP Length of Enrollment (in Months) for Community Health Group Enrollees as of September 30, 2019 by Group and County

	Group 3	
	San Diego	
	SPA 1	SPA 2
	(n=210)	(n=0)
Average	1	0

Source: Managed Care Plan (MCP) Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Exclusions of Specific HHP Eligible Populations

Exhibit 151: Number of HHP Eligible Beneficiaries Excluded in Community Health Group by Reason for Exclusion as of September 30, 2019

	Group 3
	San Diego
Reason for Exclusion	(n=210)
Excluded because unsafe	0
behavior or environment	0
Externally referred but	0
excluded	0
Excluded because not	38
eligible - well-managed	50
Excluded because	0
duplicative program	0
Excluded because declined	120
to participate	120
Excluded because of	0
unsuccessful engagement	0
Excluded because not	
enrolled in Medi-Cal at MCP	

Source: Managed Care Plan (MCP) Quarterly HHP Reports from September 2018 to September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. "--" indicates unreported data due to samples of less than 11 enrollees.

HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization

HHP Enrollee Demographics

Exhibit 152: Community Health Group HHP Enrollee Demographics by SPA at the time of HHP Enrollment

		Group 3	
		San Diego	
		SPA 1	SPA 2
Enrollment	Ν	210	0
Age (at time of enrollment)	% 0-17	8.1%	0
	% 18-64	86.6%	0
	% 65+	5.3%	0
Gender	% male	32.5%	0
Race/Ethnicity	% White	18.7%	0
	% Hispanic	41.6%	0
	% African American	11.5%	0
	% other/unknown	28.2%	0
Language	% speak English	70.8%	0
Medi-Cal full-			
scope during	Average number of		
the year prior	months		
to enrollment		11.9	0
Homelessness	Proportion ever		
	homeless during		
	HHP enrollment	8.6%	0

Source: Enrollment and homelessness data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Demographics at the time of HHP enrollment were obtained from Medi-Cal enrollment and claims data from July 2016 to June 2019. Homelessness data was limited to available data for the period between July 2019 and September 2019.

Notes: SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

HHP Enrollee Health Status

Exhibit 153: Top Ten Most Frequent Physical Health and Mental Health Conditions by			
SPA among Community Health Group's HHP Enrollees			

	Group 3		
	San Diego		
	SPA 1	SPA 2	
Top Ten Conditions	(n=210)	(n=0)	
Condition 1 (%)	Hypertension (75.2%)	0	
Condition 2 (%)	Obesity (66.2%)	0	
Condition 3 (%)	Diabetes (57.6%)	0	
Condition 4 (%)	Depression (52.4%)	0	
Condition 5 (%)	Hyperlipidemia (49.0%)	0	
Condition 6 (%)	Depressive Disorder (48.6%)	0	
Condition 7 (%)	Anxiety Disorders (41.4%)	0	
Condition 8 (%)	Rheumatoid Arthritis / Osteoarthritis (41.0%)	0	
Condition 9 (%)	Fibromyalgia, Chronic Pain and Fatigue (39.5%)	0	
Condition 10 (%)	Chronic Kidney Disease (39.0%)	0	

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Chronic and other chronic health, mental health and potentially disabling condition categories were identified using the <u>Chronic Condition</u> <u>Warehouse methodology</u> using Medi-Cal claims data from July 2016 to September 2019. Notes: SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.
Exhibit 154: Complexity of Community Health Group's HHP Enrollees' Health Status by SPA, 24 Months Prior to HHP Enrollment

	Group 3			
	San Diego			
	SPA 1	SPA 2		
	(n=210)	(n=0)		
Two specific conditions (Criteria 1)	53.3%	0		
Hypertension and another specific condition (Criteria 2)	64.3%	0		
Serious Mental Health Conditions (Criteria 3)	57.6%	0		
Asthma (Criteria 4)	31.0%	0		

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: Criteria 1 includes any two of the following conditions: chronic obstructive pulmonary disease, diabetes, traumatic brain injury, chronic or congestive heart failure, coronary artery disease, chronic liver disease, chronic renal (kidney) disease, dementia, substance use disorders. Criteria 2 includes hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure. Criteria 3 includes one of the following: major depression disorders, bipolar disorder, psychotic disorders including schizophrenia. Criteria 4 includes asthma. HHP enrollees may meet multiple criteria.

Health Care Utilization of HHP Enrollees Prior to Enrollment

Exhibit 155: Average Health Care Utilization by SPA of Community Health Group's HHP Enrollees in the 24 Months Prior to HHP Enrollment

	Gro	up 3	
	San Diego		
	SPA 1	SPA 2	
	(n=210)	(n=0)	
Number of hospitalizations per enrollee	1.3	0	
Number of emergency department visits per enrollee	4.0	0	
Number of long-term skilled nursing facility stays per enrollee	TBD	0	
Number of short-term skilled nursing facility stays per enrollee	TBD	0	
Number of primary care services per enrollee	16.5	0	
Number of specialty services per enrollee	20.2	0	

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Utilization data was calculated using Medi-Cal claims data from July 2016 to September 2019.

Notes: TBD indicates data that was unavailable at the time of this report. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Payments Associated with Health Care Utilization Prior to HHP Enrollment

Data on payments for health care utilization of HHP enrollees prior to enrollment were not available at the time of this report. Future HHP reports will include this information.

HHP Service Utilization among HHP Enrollees

Overall HHP Service Delivery to HHP Enrollees

Exhibit 156: Estimated Overall HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 3			
	San Diego			
	SPA 1 SPA 2			
	(n=0)	(n=0)		
Total number of units of service provided	0	0		
Average number of units of service per enrollee	0	0		
Median number of units of service per enrollee	0	0		

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019. Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use was under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Modifiers U1-U7 accompanied both HCPCS code G0506 (July 2018 to September 2018) and HCPCS code G9008 (October 2018 to June 2019) to specify the service. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

Types of HHP Services Delivered

Exhibit 157: Estimated Average Number of HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 3			
	San Diego			
	SPA 1 SPA 2			
Service Type	(n=0)	(n=0)		
Engagement Services (U7)	0	0		
Core HHP Services (U1, U2, U4 or U5)	0	0		
Other Health Homes Services (U3 or U6)	0	0		

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019. Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Core HHP services include claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U1, U2, U4, or U5. HHP engagement service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U3 or U6. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Core Services by Modality and Staff Type

Exhibit 158: Estimated Average Number of HHP Core Service Provided to HHP Enrollees by Modality and SPA, July 1, 2018 to June 30, 2019

	Group 3				
	San I	Diego			
	SPA 1	SPA 2			
Modality	(n=0)	(n=0)			
In-Person					
(U1 or U4)	0	0			
Phone/Telehealth					
(U2 or U5)	0	0			
Staff Type					
Clinical Staff					
(U1, U2 or U3)	0	0			
Non-Clinical Staff					
(U4, U5 or U6)	0	0			

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Includes services provide by both clinical and non-clinical staff. HHP in-person service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 June 2019), and modifier U1 or U4. HHP telehealth service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2019), and modifier U2 or U5. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Housing Services

Exhibit 159: Housing Services among HHP Enrollees, July 1 to September 30, 2019

	Group 3			
	San Diego			
	SPA 1	SPA 2		
	(n=210)	(n=0)		
Proportion of HHP Enrollees that were				
homeless or at risk for homelessness	8.6%	0		
Among those who were homeless or a	t risk for			
homelessness:				
Proportion of HHP enrollees that				
received housing services	100.0%	0		

Source: MCP Quarterly Reports from September 2019.

Notes: MCP is managed care plan. "--" indicates unreported data due to less than 11 enrollees.

Health Net

This appendix provides information about the implementation and evaluation findings of HHP by Health Net Community Solutions, Inc. (Health Net) as of September 2019. It outlines Health Net's implementation schedule and infrastructure, as well as Health Net enrollment trends, demographics, health status, and HHP service utilization. The information in this appendix is organized and presented similarly to data provided in the main body of the report. The primary difference is presentation of data at the group, county, and SPA levels for Health Net enrollees.

Health Net carried out HHP implementation in Kern, Los Angeles, Sacramento, San Diego, and Tulare counties. All five counties were in Group 3, with SPA 1 beginning July 2019 and SPA 2 beginning January 2020.

The data in the following exhibits are obtained from MCP Readiness Documents, MCP Enrollment Reports, MCP Quarterly HHP Reports, and Medi-Cal enrollment and claims data. Varied implementation timelines led to zero enrollment in tables. Similarly, enrollment lower than 11 is not reported. The analytic methods used to create the exhibits are found in Appendix A: HHP Data Sources and Analytic Methods.

HHP Implementation and Infrastructure

HHP Schedule

Group	Counties	SPA 1 Implementation Dates	SPA 2 Implementation Dates			
	Kern					
	Los Angeles		1/1/2020			
Group 3	Sacramento	7/1/2019				
	San Diego					
	Tulare					

Exhibit 160: Health Net's HHP Schedule by Group and County

Source: <u>Health Homes Program Guide</u>.

HHP Enrollment and Enrollment Patterns

Growth in Enrollment

Exhibit 161: Cumulative Total Enrollment in Health Net, July 1, 2018 to September 30, 2019

	Group 3										
	Ke	ern	Los A	Los Angeles		Sacramento		San Diego		Tulare	
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	
18-Jul	0	0	0	0	0	0	0	0	0	0	
18-Aug	0	0	0	0	0	0	0	0	0	0	
18-Sep	0	0	0	0	0	0	0	0	0	0	
18-Oct	0	0	0	0	0	0	0	0	0	0	
18-Nov	0	0	0	0	0	0	0	0	0	0	
18-Dec	0	0	0	0	0	0	0	0	0	0	
19-Jan	0	0	0	0	0	0	0	0	0	0	
19-Feb	0	0	0	0	0	0	0	0	0	0	
19-Mar	0	0	0	0	0	0	0	0	0	0	
19-Apr	0	0	0	0	0	0	0	0	0	0	
19-May	0	0	0	0	0	0	0	0	0	0	
19-Jun	0	0	0	0	0	0	0	0	0	0	
19-Jul	0	0	14	0	0	0	0	0		0	
Group 3 SPA 1 Implementation	U	U	14	U	U	U	U	U		U	
19-Aug	0	0	83	0	0	0	0	0		0	
19-Sep	0	0	267	0	0	0	0	0	15	0	

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. "--" indicates unreported data due to samples of less than 11 enrollees. When enrollment in one SPA was less than 11 enrollees, an enrollment range was reported for the overall population. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Size Compared to Eligible Beneficiary Population

Exhibit 162: Proportion of HHP Total Eligible Beneficiaries from Targeted Engagement List (TEL) in Health Net by Group and County, as of September 30, 2019

	Group 3						
	Kern	Los Angeles	Sacramento	San Diego	Tulare		
Enrollment as of September 2019	0	267	0	0	15		
Potential Eligible Beneficiaries on TEL	2,890	27,911	4,425	1,440	3,535		
% of TEL Enrolled	0.0%	1.0%	0.0%	0.0%	0.4%		

Source: Enrollment data from Managed Care Plan Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019 limited to available data for the period between July 2018 and September 2019. Estimate of eligible beneficiaries from May 2019 TEL.

Notes: MCP is managed care plan. Those enrolled for less than 31 days were excluded from this analysis.

Enrollment Patterns

Enrollment Continuity

Exhibit 163: HHP Continuous Enrollment in Health Net as of September 30, 2019 by Group and County

		Group 3								
	Kern		Los Angeles		Sacramento		San Diego		Tulare	
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2
Total Enrollment	0	0	267	0	0	0	0	0	15	0
% of Enrollees Continuously Enrolled	0.0%	0.0%	99.3%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%	0.0%

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. Percent of enrollees continuously enrolled could not be calculated for counties with one or more SPAs with enrollment less than 11 and were recorded as "--." SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.



Enrollment Length

Exhibit 164: HHP Length of Enrollment (in Months) for Health Net Enrollees as of September 30, 2019 by Group and County

		Group 3									
	Ke	Kern Los Angeles		Sacramento		San Diego		Tulare			
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	
	(n=0)	(n=0)	(n=267)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=15)	(n=0)	
Average	0	0	1	0	0	0	0	0	2	0	

Source: Managed Care Plan (MCP) Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Exclusions of Specific HHP Eligible Populations

Exhibit 165: Number of HHP Eligible Beneficiaries Excluded in Health Net by Reason for Exclusion as of September 30, 2019

	Group 3								
	Kern	Los Angeles	Sacramento	San Diego	Tulare				
Reason for Exclusion	(n=0)	(n=267)	(n=0)	(n=0)	(n=15)				
Excluded because unsafe behavior or environment	0	0	0	0	0				
Externally referred but excluded	0	14	0	0	0				
Excluded because not eligible - well-managed	0	30	0	0	0				
Excluded because duplicative program	0		0	0					
Excluded because declined to participate	0	185	0	0					
Excluded because of unsuccessful engagement	0		0	0	0				
Excluded because not enrolled in Medi-Cal at MCP	0	0	0	0	0				

Source: Managed Care Plan (MCP) Quarterly HHP Reports from September 2018 to September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. "--" indicates unreported data due to samples of less than 11 enrollees.

HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization

HHP Enrollee Demographics

Group 3 Kern San Diego Tulare Los Angeles Sacramento SPA 1 SPA 2 SPA 2 SPA 1 SPA 2 SPA 1 SPA 2 SPA 1 SPA 2 SPA 1 Enrollment Ν 0 0 267 0 0 0 15 0 0 0 0 0 % 0-17 0 16.5% 0 0 0 0 0.0% 0 Age (at time of % 18-64 100.0% 0 77.5% 0 0 0 0 0 0 0 enrollment) % 65+ 0 6.0% 0.0% 0 0 0 0 0 0 0 Gender % male 0 0 0 0 43.4% 0 0 0 0 --0 8.2% 0 % White 0 0 0 0 0 --0 % Hispanic 0 0 0 39.0% 0 0 0 0 --0 Race/ % African --Ethnicity American 0 36.7% 0 0 0 0 0 0 0 % other/ --16.1% unknown 0 0 0 0 0 0 0 0 % speak ---Language English 0 74.9% 0 0 0 0 0 0 0 Medi-Cal full-Average scope during number of the year prior months to enrollment 0 0 12.0 12.0 0 0 0 0 0 0 Proportion ever homeless Homelessness during HHP 0 4.1% 0 0 enrollment 0 0 0 0 0 --

Exhibit 166: Health Net HHP Enrollee Demographics by SPA at the time of HHP Enrollment

Source: Enrollment and homelessness data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Demographics at the time of HHP enrollment were obtained from Medi-Cal enrollment and claims data from July 2016 to June 2019.

Homelessness data was limited to available data for the period between July 2019 and September 2019.

Notes: "--" indicates unreported data due to samples of less than 11 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

HHP Enrollee Health Status

Exhibit 167: Top Ten Most Frequent Physical Health and Mental Health Conditions by SPA among Health Net's HHP Enrollees

		Group 3								
	Ke	ərn	Los Angele	s	Sacra	mento	San I	Diego	Tu	are
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2
Top Ten Conditions	(n=0)	(n=0)	(n=267)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=15)	(n=0)
Condition 1 (%)	0	0	Hypertension (65.5%)	0	0	0	0	0		0
Condition 2 (%)	0	0	Diabetes (49.8%)	0	0	0	0	0		0
Condition 3 (%)	0	0	Asthma (49.1%)	0	0	0	0	0		0
Condition 4 (%)	0	0	Obesity (46.8%)	0	0	0	0	0		0
Condition 5 (%)	0	0	Hyperlipidemia (39.3%)	0	0	0	0	0		0
Condition 6 (%)	0	0	Chronic Kidney Disease (30.7%)	0	0	0	0	0		0
Condition 7 (%)	0	0	Depression (23.2%)	0	0	0	0	0		0
Condition 8 (%)	0	0	Depressive Disorder (22.5%)	0	0	0	0	0		0
Condition 9 (%)	0	0	Chronic Obstructive Pulmonary Disease (18.4%)	0	0	0	0	0		0
Condition 10 (%)	0	0	Fibromyalgia, Chronic Pain and Fatigue (17.2%)	0	0	0	0	0		0

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Chronic and other chronic

health, mental health and potentially disabling condition categories were identified using the <u>Chronic Condition Warehouse</u> <u>methodology</u> using Medi-Cal claims data from July 2016 to September 2019.

Notes: "--" indicates unreported data due to samples of less than 100 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

				Gr	oup 3					
	Ke	ern	Los A	Los Angeles		Sacramento		San Diego		lare
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2
	(n=0)	(n=0)	(n=267)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=15)	(n=0)
Two specific conditions (Criteria 1)	0	0	32.2%	0	0	0	0	0	80.0%	0
Hypertension and another specific condition (Criteria 2)	0	0	60.3%	0	0	0	0	0	93.3%	0
Serious Mental Health Conditions (Criteria 3)	0	0	31.8%	0	0	0	0	0		0
Asthma (Criteria 4)	0	0	49.1%	0	0	0	0	0		0

Exhibit 168: Complexity of Health Net's HHP Enrollees' Health Status by SPA, 24 Months Prior to HHP Enrollment

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: Criteria 1 includes any two of the following conditions: chronic obstructive pulmonary disease, diabetes, traumatic brain injury, chronic or congestive heart failure, coronary artery disease, chronic liver disease, chronic renal (kidney) disease, dementia, substance use disorders. Criteria 2 includes hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure. Criteria 3 includes one of the following: major depression disorders, bipolar disorder, psychotic disorders including schizophrenia. Criteria 4 includes asthma. HHP enrollees may meet multiple criteria.

Health Care Utilization of HHP Enrollees Prior to Enrollment

Exhibit 169: Average Health Care Utilization by SPA of Health Net's HHP Enrollees in the 24 Months Prior to HHP Enrollment

		Group 3									
	Ke	Kern		Los Angeles		Sacramento		San Diego		Tulare	
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	
	(n=0)	(n=0)	(n=267)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=15)	(n=0)	
Number of hospitalizations											
per enrollee	0	0	1.5	0	0	0	0	0	2.3	0	
Number of emergency											
department visits per											
enrollee	0	0	4.4	0	0	0	0	0	3.9	0	
Number of long-term skilled											
nursing facility stays per											
enrollee	0	0	TBD	0	0	0	0	0	TBD	0	
Number of short-term											
skilled nursing facility stays											
per enrollee	0	0	TBD	0	0	0	0	0	TBD	0	
Number of primary care											
services per enrollee	0	0	13.1	0	0	0	0	0	11.3	0	
Number of specialty											
services per enrollee	0	0	9.0	0	0	0	0	0	45.3	0	

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Utilization data was calculated using Medi-Cal claims data from July 2016 to September 2019.

Notes: "--" indicates unreported data due to samples of less than 100 enrollees. TBD indicates data that was unavailable at the time of this report. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Payments Associated with Health Care Utilization Prior to HHP Enrollment

Data on payments for health care utilization of HHP enrollees prior to enrollment were not available at the time of this report. Future HHP reports will include this information.

HHP Service Utilization among HHP Enrollees

Overall HHP Service Delivery to HHP Enrollees

		Group 3								
	Ke	ern	Los A	Los Angeles Sacra		amento Sa		Diego	Tulare	
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1 SPA 2		SPA 1	SPA 2
	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)
Total number of units of service provided	0	0	0	0	0	0	0	0	0	0
Average number of units of service per enrollee per month	0	0	0	0	0	0	0	0	0	0
Median number of units of service per enrollee per month	0	0	0	0	0	0	0	0	0	0

Exhibit 170: Estimated Overall HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use was underreported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Modifiers U1-U7 accompanied both HCPCS code G0506 (July 2018 to September 2018) and HCPCS code G9008 (October 2018 to June 2019) to specify the service. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

Types of HHP Services Delivered

Exhibit 171: Estimated Average Number of HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

		Group 3								
	Ke	ern	Los Ai	Los Angeles		Sacramento		San Diego		are
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2
Service Type	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)
Engagement Services										
(U7)	0	0	0	0	0	0	0	0	0	0
Core HHP Services										
(U1, U2, U4 or U5)	0	0	0	0	0	0	0	0	0	0
Other Health Homes										
Services (U3 or U6)	0	0	0	0	0	0	0	0	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is underreported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Core HHP services include claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U1, U2, U4, or U5. HHP engagement service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U3 or U6. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Core Services by Modality and Staff Type

Exhibit 172: Estimated Average Number of HHP Core Service Provided to HHP Enrollees by Modality and SPA, July 1, 2018 to June 30, 2019

		Group 3								
	Ke	ern	Los Angeles		Sacramento		San Diego		Tulare	
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2
Modality	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)
In-Person										
(U1 or U4)	0	0	0	0	0	0	0	0	0	0
Phone/Telehealth										
(U2 or U5)	0	0	0	0	0	0	0	0	0	0
Staff Type										
Clinical Staff										
(U1, U2 or U3)	0	0	0	0	0	0	0	0	0	0
Non-Clinical										
Staff (U4, U5 or										
U6)	0	0	0	0	0	0	0	0	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is underreported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Includes services provide by both clinical and non-clinical staff. HHP in-person service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 June 2019), and modifier U1 or U4. HHP telehealth service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U2 or U5. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Housing Services

Exhibit 173: Housing Services among HHP Enrollees, July 1 to September 30, 2019

		Group 3								
	Ke	ern	Los Ang	Los Angeles Sacra		amento Sa		Diego	Tulare	
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2
	(n=0)	(n=0)	(n=267)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)
Proportion of HHP										
Enrollees that were										
homeless or at risk										
for homelessness	0	0	4.1%	0	0	0	0	0	0	0
Among those who	were home	eless or at	risk for home	elessnes	s:					
Proportion of HHP										
enrollees that										
received housing										
services	0	0		0	0	0	0	0	0	0

Source: MCP Quarterly Reports from September 2019.

Notes: MCP is managed care plan. "--" indicates unreported data due to samples of less than 11 enrollees.

Inland Empire Health Plan

This appendix provides information about the implementation and evaluation findings of HHP by Inland Empire Health Plan as of September 2019. It outlines Inland Empire Health Plan's implementation schedule and infrastructure, as well as their enrollment trends, demographics, health status, and HHP service utilization. The information in this appendix is organized and presented similarly to data provided in the main body of the report. The primary difference is presentation of data at the group, county, and SPA levels for Inland Empire Health Plan enrollees.

Inland Empire Health Plan carried out HHP implementation in Riverside and San Bernardino counties in Group 2, with SPA 1 beginning January 2019 and SPA 2 beginning July 2019.

The data in the following exhibits are obtained from MCP Readiness Documents, MCP Enrollment Reports, MCP Quarterly HHP Reports, and Medi-Cal enrollment and claims data. Varied implementation timelines led to zero enrollment in tables. Similarly, enrollment lower than 11 is not reported. The analytic methods used to create the exhibits are found in Appendix A: HHP Data Sources and Analytic Methods.

HHP Implementation and Infrastructure

HHP Schedule

Exhibit 174: Inland Empire Health Plan's HHP Schedule by Group and County

Group	Counties	SPA 1 Implementation Dates	SPA 2 Implementation Dates	
Croup 2	Riverside	1/1/2019	7/1/2019	
Group 2	San Bernardino	1/1/2019	7/1/2019	

Source: <u>Health Homes Program Guide</u>.

HHP Enrollment and Enrollment Patterns

Growth in Enrollment

Exhibit 175: Cumulative Total Enrollment in Inland Empire Health Plan, July 1, 2018 to September 30, 2019

	Group 2						
	Rive	rside	San Be	rnardino			
	SPA 1	SPA 2	SPA 1	SPA 2			
18-Jul	0	0	0	0			
18-Aug	0	0	0	0			
18-Sep	0	0	0	0			
18-Oct	0	0	0	0			
18-Nov	0	0	0	0			
18-Dec	0	0	0	0			
19-Jan	976	0	983	0			
Group 2 SPA 1 Implementation	970	U	903	U			
19-Feb	1,332	0	1,246	0			
19-Mar	2,107	0	1,482	0			
19-Apr	2,822	0	1,845	0			
19-May	3,261	0	2,164	0			
19-Jun	3,519	0	2,402	0			
19-Jul							
Group 2 SPA 2 Implementation	3,686	102	2,638	85			
19-Aug	3,853	250	2,810	182			
19-Sep	3,984	347	2,913	214			

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. Enrollment of less than 11 enrollees was censored. When enrollment in one SPA was less than 11 enrollees, an enrollment range was reported for the overall population. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Size Compared to Eligible Beneficiary Population

Exhibit 176: Proportion of HHP Total Eligible Beneficiaries from Targeted Engagement List (TEL) in Inland Empire Health Plan by Group and County, as of September 30, 2019

	Group 2				
	Riverside	San Bernardino			
Enrollment as of September 2019	4,331	3,127			
Potential Eligible Beneficiaries on TEL	21,108	24,143			
% of TEL Enrolled	20.5%	13.0%			

Source: Enrollment data from Managed Care Plan Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019 limited to available data for the period between July 2018 and September 2019. Estimate of eligible beneficiaries from May 2019 TEL. Notes: MCP is managed care plan. Excludes enrollees enrolled for less than 31 days because their eligibility could not be verified.

Enrollment Patterns

Enrollment Continuity

Exhibit 177: HHP Continuous Enrollment in Inland Empire Health Plan as of September 30, 2019 by Group and County

		Gro	up 2		
	Rive	erside	San Bernardino		
	SPA 1	SPA 2	SPA 1	SPA 2	
Total Enrollment	3,984	347	2,913	214	
% of Enrollees Continuously Enrolled	84.2%	98.0%	85.9%	99.1%	

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. Percent of enrollees continuously enrolled could not be calculated for counties with one or more SPAs with enrollment less than 11 and were recorded as "--." SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Length

Exhibit 178: HHP Length of Enrollment (in Months) for Inland Empire Health Plan Enrollees as of September 30, 2019 by Group and County

	Group 2							
	Rive	Riverside San Bernardino						
	SPA 1	SPA 1SPA 2SPA 1SPA 2						
	(n=3,984)	(n=347)	(n=2,913)	(n=214)				
Average	6	2	5	2				

Source: Managed Care Plan (MCP) Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Exclusions of Specific HHP Eligible Populations

Exhibit 179: Number of HHP Eligible Beneficiaries Excluded in Inland Empire Health Plan by Reason for Exclusion as of September 30, 2019

	Group 2		
	Riverside	San Bernardino	
Reason for Exclusion	(n=4,331)	(n=3,127)	
Excluded because unsafe behavior or environment			
Externally referred but excluded	38	83	
Excluded because not eligible - well-managed	105	49	
Excluded because duplicative program	256	169	
Excluded because declined to participate	1,324	845	
Excluded because of unsuccessful engagement	661	470	
Excluded because not enrolled in Medi-Cal at MCP	3,122	3,294	

Source: Managed Care Plan (MCP) Quarterly HHP Reports from September 2018 to September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. "--" indicates unreported data due to samples of less than 11 enrollees.

Payments Associated with Health Care Utilization Prior to HHP Enrollment

Data on payments for health care utilization of HHP enrollees prior to enrollment were not available at the time of this report. Future HHP reports will include this information.

HHP Service Utilization among HHP Enrollees

Overall HHP Service Delivery to HHP Enrollees

		Group 2			
		Riverside San Bernard		rnardino	
		SPA 1	SPA 2	SPA 1	SPA 2
Enrollment	N	3984	347	2913	214
Ago (at time of	% 0-17	1.8%		6.4%	
Age (at time of enrollment)	% 18-64	93.5%	96.0%	89.5%	92.1%
enionmenty	% 65+	4.7%		4.1%	
Gender	% male	40.4%	36.0%	36.8%	30.8%
	% White	29.7%	32.0%	21.7%	27.1%
Race/Ethnicity	% Hispanic	46.4%	45.5%	49.6%	44.4%
	% African American	12.2%	10.1%	17.9%	20.1%
	% other/unknown	11.7%	12.4%	10.9%	8.4%
Language	% speak English	77.0%	83.0%	80.2%	82.2%
Medi-Cal full-scope during the year prior to enrollment	Average number of months	11.9	11.7	11.9	11.8
Homelessness	Proportion ever homeless during HHP enrollment	4.2%	6.3%	5.5%	

Exhibit 180: Inland Empire Health Plan HHP Enrollee Demographics by SPA at the time of HHP Enrollment

Source: Enrollment and homelessness data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Demographics at the time of HHP enrollment were obtained from Medi-Cal enrollment and claims data from July 2016 to June 2019. Homelessness data was limited to available data for the period between July 2019 and September 2019.

Notes: "--" indicates unreported data due to samples of less than 11 enrollees. TBD indicates data that was unavailable at the time of this report. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

HHP Enrollee Health Status

Exhibit 181: Top Ten Most Frequent Physical Health and Mental Health Conditions by	
SPA among Inland Empire Health Plan's HHP Enrollees	

	Group 2				
		rside	San Bernardino		
	SPA 1	SPA 2	SPA 1	SPA 2	
Top Ten Conditions	(n=3,984)	(n=347)	(n=2,913)	(n=214)	
Condition 1 (%)	Hypertension (79.0%)	Depression (72.3%)	Hypertension (74.7%)	Depression (68.2%)	
Condition 2 (%)	Diabetes (59.7%)	Depressive Disorder (68.3%)	Diabetes (56.8%)	Depressive Disorder (63.1%)	
Condition 3 (%)	Hyperlipidemia (48.7%)	Anxiety Disorders (56.2%)	Obesity (45.7%)	Hypertension (55.6%)	
Condition 4 (%)	Chronic Kidney Disease (43.0%)	Hypertension (50.4%)	Hyperlipidemia (44.7%)	Anxiety Disorders (45.8%)	
Condition 5 (%)	Obesity (41.1%)	Fibromyalgia, Chronic Pain and Fatigue (39.8%)	Chronic Kidney Disease (42.1%)	Obesity (42.1%)	
Condition 6 (%)	Depression (40.2%)	Obesity (32.9%)	Depression (35.5%)	Hyperlipidemia (37.9%)	
Condition 7 (%)	Depressive Disorder (37.1%)	Hyperlipidemia (32.3%)	Fibromyalgia, Chronic Pain and Fatigue (34.1%)	Fibromyalgia, Chronic Pain and Fatigue (34.6%)	
Condition 8 (%)	Anxiety Disorders (35.9%)	Alcohol Use Disorders (31.7%)	Asthma (33.0%)	Bipolar Disorder (29.0%)	
Condition 9 (%)	Fibromyalgia, Chronic Pain and Fatigue (35.7%)	Rheumatoid Arthritis / Osteoarthritis (28.2%)	Depressive Disorder (32.8%)	Diabetes (27.6%)	
Condition 10 (%)	Rheumatoid Arthritis / Osteoarthritis (29.7%)	Bipolar Disorder (28.2%)	Anxiety Disorders (27.7%)	Schizophrenia and Other Psychotic Disorders (24.8%)	

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Chronic and other chronic health, mental health and

potentially disabling condition categories were identified using the <u>Chronic Condition</u> <u>Warehouse methodology</u> using Medi-Cal claims data from July 2016 to September 2019. Notes: SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Exhibit 182: Complexity of Inland Empire Health Plan's HHP Enrollees' Health Status by SPA, 24 Months Prior to HHP Enrollment

	Group 2				
	Rive	rside	San Bei	rnardino	
	SPA 1	SPA 2	SPA 1	SPA 2	
	(n=3,984)	(n=347)	(n=2,913)	(n=214)	
Two specific					
conditions (Criteria 1)	48.0%	18.2%	45.1%	14.5%	
Hypertension and					
another specific					
condition (Criteria 2)	67.1%	23.3%	64.1%	26.2%	
Serious Mental Health					
Conditions (Criteria 3)	43.7%	84.4%	40.3%	83.6%	
Asthma (Criteria 4)	25.8%	7.5%	32.9%	11.7%	

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: Criteria 1 includes any two of the following conditions: chronic obstructive pulmonary disease, diabetes, traumatic brain injury, chronic or congestive heart failure, coronary artery disease, chronic liver disease, chronic renal (kidney) disease, dementia, substance use disorders. Criteria 2 includes hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure. Criteria 3 includes one of the following: major depression disorders, bipolar disorder, psychotic disorders including schizophrenia. Criteria 4 includes asthma. HHP enrollees may meet multiple criteria.

Health Care Utilization of HHP Enrollees Prior to Enrollment

		Group 2				
	Rive	rside	San Bernardino			
	SPA 1	SPA 2	SPA 1	SPA 2		
	(n=3,984)	(n=347)	(n=2,913)	(n=214)		
Number of						
hospitalizations						
per enrollee	1.1	1.0	1.5	1.1		
Number of						
emergency						
department visits						
per enrollee	3.8	3.5	4.6	4.6		
Number of long-						
term skilled						
nursing facility						
stays per enrollee	TBD	TBD	TBD	TBD		
Number of short-						
term skilled						
nursing facility						
stays per enrollee	TBD	TBD	TBD	TBD		
Number of						
primary care						
services per						
enrollee	21.0	17.4	23.2	20.2		
Number of						
specialty services						
per enrollee	11.4	10.8	11.8	11.2		

Exhibit 183: Average Health Care Utilization by SPA of Inland Empire Health Plan's HHP Enrollees in the 24 Months Prior to HHP Enrollment

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Utilization data was calculated using Medi-Cal claims data from July 2016 to September 2019.

Notes: TBD indicates data that was unavailable at the time of this report. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Payments Associated with Health Care Utilization Prior to HHP Enrollment

Data on payments for health care utilization of HHP enrollees prior to enrollment were not available at the time of this report. Future HHP reports will include this information.

HHP Service Utilization among HHP Enrollees

Overall HHP Service Delivery to HHP Enrollees

Exhibit 184: Estimated Overall HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 2				
	Rive	rside	San Ber	nardino	
	SPA 1	SPA 2	SPA 1	SPA 2	
	(n=3,519) (n=0)		(n=2,402)	(n=0)	
Total number of units of					
service provided	11,083	0	10,546	0	
Average number of units					
of service per enrollee	1.6	0	1.8	0	
Median number of units					
of service per enrollee	1.0	0	1.0	0	

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019. Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use was under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Modifiers U1-U7 accompanied both HCPCS code G0506 (July 2018 to September 2018) and HCPCS code G9008 (October 2018 to June 2019) to specify the service. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

Types of HHP Services Delivered

Exhibit 185: Estimated Average Number of HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 2				
	Rive	rside	San Bei	rnardino	
	SPA 1	SPA 2	SPA 1	SPA 2	
Service Type	(n=3,519)	(n=0)	(n=2,402)	(n=0)	
Engagement					
Services (U7)	1.0	0	1.1	0	
Core HHP Services					
(U1, U2, U4 or U5)	1.6	0	1.6	0	
Other Health Homes					
Services (U3 or U6)	1.2	0	1.2	0	

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Core HHP services include claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U1, U2, U4, or U5. HHP engagement service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U3 or U6. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Core Services by Modality and Staff Type

Enrollees by Modality and SPA, July 1, 2016 to Julie 30, 2019					
		Gro	up 2		
	Rive	rside	San Bernardino		
	SPA 1	SPA 2	SPA 1	SPA 2	
Modality	(n=3,519)	(n=0)	(n=2,402)	(n=0)	
In-Person					
(U1 or U4)	1.3	0	1.3	0	
Phone/Telehealth					
(U2 or U5)	1.4	0	1.5	0	
Staff Type					
Clinical Staff					
(U1, U2 or U3)	1.5 0		1.5	0	
Non-Clinical Staff					
(U4, U5 or U6)	1.4	0	1.4	0	

Exhibit 186: Estimated Average Number of HHP Core Service Provided to HHP Enrollees by Modality and SPA, July 1, 2018 to June 30, 2019

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Includes services provide by both clinical and non-clinical staff. HHP in-person service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 June 2019), and modifier U1 or U4. HHP telehealth service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U2 or U5. "--" indicates unreported data due to samples of less than 11 enrollees. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Housing Services

Exhibit 187: Housing Services	among HHP Enrollees,	July 1 to September 30, 2019

	Group 2			
	River	side	San Berr	nardino
	SPA 1	SPA 2	SPA 1	SPA 2
	(n=3,785)	(n=347)	(n=2,703)	(n=214)
Proportion of HHP Enrollees that were				
homeless or at risk for homelessness	4.2%	6.3%	5.5%	
Among those who were homeless or at risk for homelessness:				
Proportion of HHP enrollees that				
received housing services	38.0%	59.1%	38.7%	

Source: MCP Quarterly Reports from September 2019.

Notes: MCP is managed care plan. "--" indicates unreported data due to samples of less than 11 enrollees.

Kaiser Permanente

This appendix provides information about the implementation and evaluation findings of HHP by Kaiser Permanente (Kaiser) as of September 2019. It outlines Kaiser's implementation schedule and infrastructure, as well as Kaiser enrollment trends, demographics, health status, and HHP service utilization. The information in this appendix is organized and presented similarly to data provided in the main body of the report. The primary difference is presentation of data at the group, county, and SPA levels for Kaiser enrollees.

Kaiser carried out HHP implementation in Sacramento and San Diego counties in Group 3, with SPA 1 beginning July 2019 and SPA 2 beginning January 2020.

The data in the following exhibits are obtained from MCP Readiness Documents, MCP Enrollment Reports, MCP Quarterly HHP Reports, and Medi-Cal enrollment and claims data. Varied implementation timelines led to zero enrollment in tables. Similarly, enrollment lower than 11 is not reported. The analytic methods used to create the exhibits are found in Appendix A: HHP Data Sources and Analytic Methods.

HHP Implementation and Infrastructure

HHP Schedule

Exhibit 188: Kaiser's HHP Schedule by Group and County

Group	Counties	SPA 1 Implementation Dates	SPA 2 Implementation Dates	
Croup 2	Sacramento	7/1/2019	1/1/2020	
Group 3	San Diego	7/1/2019	1/1/2020	

Source: Health Homes Program Guide.

HHP Enrollment and Enrollment Patterns

Growth in Enrollment

	Group 3			
	Sacramento		San I	Diego
	SPA 1	SPA 2	SPA 1	SPA 2
18-Jul	0	0	0	0
18-Aug	0	0	0	0
18-Sep	0	0	0	0
18-Oct	0	0	0	0
18-Nov	0	0	0	0
18-Dec	0	0	0	0
19-Jan	0	0	0	0
19-Feb	0	0	0	0
19-Mar	0	0	0	0
19-Apr	0	0	0	0
19-May	0	0	0	0
19-Jun	0	0	0	0
19-Jul	17		0	0
Group 3 SPA 1 Implementation	11		U	U
19-Aug	74		0	0
19-Sep	132	12		0

Exhibit 189: Cumulative Total Enrollment in Kaiser, July 1, 2018 to September 30, 2019

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. "--" indicates unreported data due to samples of less than 11 enrollees. When enrollment in one SPA was less than 11 enrollees, an enrollment range was reported for the overall population. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.

Enrollment Size Compared to Eligible Beneficiary Population

Exhibit 190: Proportion of HHP Total Eligible Beneficiaries from Targeted Engagement List (TEL) in Kaiser by Group and County, as of September 30, 2019

	Group 3		
	Sacramento	San Diego	
Enrollment as of September 2019	144	11*	
Potential Eligible Beneficiaries on TEL	2,740	1,270	
% of TEL Enrolled	5.3%	0.9%	

Source: Enrollment data from Managed Care Plan Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019 limited to available data for the period between July 2018 and September 2019. Estimate of eligible beneficiaries from May 2019 TEL. Notes: MCP is managed care plan. Those enrolled for less than 31 days were excluded from this analysis. *Total enrollment in counties with less than 11 enrollees in one or more SPA groups were calculated using 11 enrollees for those SPA groups.

Enrollment Patterns

Enrollment Continuity

Exhibit 191: HHP Continuous Enrollment in Kaiser as of September 30, 2019 by Group and County

	Group 3			
	Sacra	mento	San Diego	
	SPA 1	SPA 2	SPA 1	SPA 2
Total Enrollment	132	12		0
% of Enrollees Continuously Enrolled	97.7%	91.7%		0

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. "--" indicates unreported data due to samples of less than 11 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.

Enrollment Length

Exhibit 192: HHP Length of Enrollment (in Months) for Kaiser Enrollees as of September 30, 2019 by Group and County

	Group 3			
	Sacramento San Dieg			
	SPA 1	SPA 1 SPA 2		SPA 2
	(n=132)	(n=12)	(n=<11)	(n=0)
Average	1	1	0	0

Source: Managed Care Plan (MCP) Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.

Enrollment Exclusions of Specific HHP Eligible Populations

	Group 3		
	Sacramento	San Diego	
Reason for Exclusion	(n=144)	(n=<11)	
Excluded because unsafe behavior or environment	0	0	
Externally referred but excluded	0	0	
Excluded because not eligible - well-managed	15	11	
Excluded because duplicative program			
Excluded because declined to participate	103		
Excluded because of unsuccessful engagement	0	536	
Excluded because not enrolled in Medi-Cal at MCP	81	23	

Exhibit 193: Number of HHP Eligible Beneficiaries Excluded in Kaiser by Reason for Exclusion as of September 30, 2019

Source: Managed Care Plan (MCP) Quarterly HHP Reports from September 2018 to September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. "--" indicates unreported data due to samples of less than 11 enrollees.

HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization

HHP Enrollee Demographics

September 2020

		Group 3			
		Sacramento		San Diego	
		SPA 1	SPA 2	SPA 1	SPA 2
Enrollment	N	132	12	<11	0
Age (at time of	% 0-17				0
Age (at time of enrollment)	% 18-64	71.2%			0
enionneni	% 65+				0
Gender	% male	48.5%			0
	% White	24.2%			0
Race/Ethnicity	% Hispanic	9.8%			0
	% African American	40.2%			0
	% other/unknown	25.8%			0
Language	% speak English		100.0%		0
Medi-Cal full-					
scope during	Average number of				
the year prior	months				
to enrollment		11.9	12.0		0
	Proportion ever				
Homelessness	homeless during				
	HHP enrollment				0

Exhibit 194: Kaiser HHP Enrollee Demographics by SPA at the time of HHP Enrollment

Source: Enrollment and homelessness data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Demographics at the time of HHP enrollment were obtained from Medi-Cal enrollment and claims data from July 2016 to June 2019. Homelessness data was limited to available data for the period between July 2019 and September 2019.

Notes: "--" indicates unreported data due to samples of less than 11 enrollees. TBD indicates data that was unavailable at the time of this report. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.

HHP Enrollee Health Status

	Group 3			
	Sacramento		San Diego	
	SPA 1	SPA 2	SPA 1	SPA 2
Top Ten Conditions	(n=132)	(n=12)	(n=<11)	(n=0)
Condition 1 (%)	Asthma (59.8%)			0
Condition 2 (%)	Hypertension (50.0%)			0
Condition 3 (%)	Diabetes (41.7%)			0
Condition 4 (%)	Chronic Kidney Disease (31.1%)			0
Condition 5 (%)	Obesity (30.3%)			0
Condition 6 (%)	Hyperlipidemia (28.0%)			0
Condition 7 (%)	Fibromyalgia, Chronic Pain and Fatigue (27.3%)			0
Condition 8 (%)	Rheumatoid Arthritis / Osteoarthritis (25.0%)			0
Condition 9 (%)	Anemia (18.9%)			0
Condition 10 (%)	Anxiety Disorders (18.2%)			0

Exhibit 195: Top Ten Most Frequent Physical Health and Mental Health Conditions by SPA among Kaiser's HHP Enrollees

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Chronic and other chronic health, mental health and potentially disabling condition categories were identified using the <u>Chronic Condition</u> <u>Warehouse methodology</u> using Medi-Cal claims data from July 2016 to September 2019. Notes: Those enrolled for less than 31 days were excluded from this analysis. "--" indicates unreported data due to samples of less than 11 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.

Serious Mental Health Conditions (Criteria 3)

Asthma (Criteria 4)

Prior to HHP Enrollment						
	Group 3					
	Sacra	amento	San Diego			
	SPA 1	SPA 2	SPA 1	SPA 2		
	(n=132)	(n=12)	(n=<11)	(n=0)		
Two specific conditions (Criteria 1)	41.7%	0		0		
Hypertension and another specific condition (Criteria 2)	44.7%	100.0%		0		

Exhibit 196: Complexity of Kaiser's HHP Enrollees' Health Status by SPA, 24 Months Prior to HHP Enrollment

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

0

0

0

0

10.6%

59.8%

Notes: Data errors in Group 3, SPA 2 may result in enrollment prior to implementation. Criteria 1 includes any two of the following conditions: chronic obstructive pulmonary disease, diabetes, traumatic brain injury, chronic or congestive heart failure, coronary artery disease, chronic liver disease, chronic renal (kidney) disease, dementia, substance use disorders. Criteria 2 includes hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure. Criteria 3 includes one of the following: major depression disorders, bipolar disorder, psychotic disorders including schizophrenia. Criteria 4 includes asthma. HHP enrollees may meet multiple criteria.
Health Care Utilization of HHP Enrollees Prior to Enrollment

	Group 3			
	Sacramento			Diego
	SPA 1	SPA 2	SPA 1	SPA 2
	(n=132)	(n=12)	(n=<11)	(n=0)
Number of				
hospitalizations per				
enrollee	1.3	0.8		0
Number of				
emergency				
department visits				
per enrollee	7.8	16.1		0
Number of long-				
term skilled				
nursing facility				
stays per enrollee	TBD	TBD	TBD	0
Number of short-				
term skilled				
nursing facility				
stays per enrollee	TBD	TBD	TBD	0
Number of primary				
care services per				
enrollee	13.2	10.8		0
Number of				
specialty services				
per enrollee	25.8	29.9		0

Exhibit 197: Average Health Care Utilization by SPA of Kaiser's HHP Enrollees in the 24 Months Prior to HHP Enrollment

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Utilization data was calculated using Medi-Cal claims data from July 2016 to September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. "--" indicates unreported data due to samples of less than 11 enrollees. TBD indicates data that was unavailable at the time of this report. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.

Payments Associated with Health Care Utilization Prior to HHP Enrollment

Data on payments for health care utilization of HHP enrollees prior to enrollment were not available at the time of this report. Future HHP reports will include this information.

HHP Service Utilization among HHP Enrollees

Overall HHP Service Delivery to HHP Enrollees

Exhibit 198: Estimated Overall HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 3			
	Sacramento		San Diego	
	SPA 1	SPA 2	SPA 1	SPA 2
	(n=0)	(n=0)	(n=0)	(n=0)
Total number of units of service				
provided	0	0	0	0
Average number of units of service				
per enrollee	0	0	0	0
Median number of units of service				
per enrollee	0	0	0	0

Source: Medi-Cal Claims data from July 2018 to June 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use was under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Modifiers U1-U7 accompanied both HCPCS code G0506 (July 2018 to September 2018) and HCPCS code G9008 (October 2018 to June 2019) to specify the service. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

Types of HHP Services Delivered

Exhibit 199: Estimated Average Number of HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 3			
	Sacramento		San Diego	
	SPA 1	SPA 2	SPA 1	SPA 2
Service Type	(n=0)	(n=0)	(n=0)	(n=0)
Engagement Services				
(U7)	0	0	0	0
Core HHP Services				
(U1, U2, U4 or U5)	0	0	0	0
Other Health Homes				
Services (U3 or U6)	0	0	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Core HHP services include claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U1, U2, U4, or U5. HHP engagement service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service G9008 (October 2018 to June 2019), and modifier U3 or U6. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Core Services by Modality and Staff Type

Enrollees by modality and SFA, July 1, 2016 to Julie 30, 2019				
	Group 3			
	Sacramento		San Diego	
	SPA 1	SPA 2	SPA 1	SPA 2
Modality	(n=0)	(n=0)	(n=0)	(n=0)
In-Person				
(U1 or U4)	0	0	0	0
Phone/Telehealth				
(U2 or U5)	0	0	0	0
Staff Type				
Clinical Staff				
(U1, U2 or U3)	0	0	0	0
Non-Clinical Staff				
(U4, U5 or U6)	0	0	0	0

Exhibit 200: Estimated Average Number of HHP Core Service Provided to HHP Enrollees by Modality and SPA, July 1, 2018 to June 30, 2019

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Includes services provide by both clinical and non-clinical staff. HHP in-person service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 June 2019), and modifier U1 or U4. HHP telehealth service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U2 or U5. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Housing Services

Exhibit 201: Housing Services among HHP Enrollees, July 1 to September 30, 2019

	Group 3			
	Sacramento		San Diego	
	SPA 1 SPA 2		SPA 1	SPA 2
	(n=130)	(n=0)	(n=0)	(n=0)
Proportion of HHP Enrollees that were				
homeless or at risk for homelessness	10.0%	0	0	0
Among those who were homeless or	mong those who were homeless or at risk for homelessness:			
Proportion of HHP enrollees that				
received housing services		0	0	0

Source: MCP Quarterly Reports from September 2019.

Notes: MCP is managed care plan. "--" indicates unreported data due to samples of less than 11 enrollees.

Kern Health Systems

This appendix provides information about the implementation and evaluation findings of HHP by Kern Health Systems (Kern) as of September 2019. It outlines Kern's implementation schedule and infrastructure, as well as Kern enrollment trends, demographics, health status, and HHP service utilization. The information in this appendix is organized and presented similarly to data provided in the main body of the report. The primary difference is presentation of data at the group, county, and SPA levels for Kern enrollees.

Kern carried out HHP implementation in Kern County in Group 3, with SPA 1 beginning July 2019 and SPA 2 beginning January 2020.

The data in the following exhibits are obtained from MCP Readiness Documents, MCP Enrollment Reports, MCP Quarterly HHP Reports, and Medi-Cal enrollment and claims data. Varied implementation timelines led to zero enrollment in tables. Similarly, enrollment lower than 11 is not reported. The analytic methods used to create the exhibits are found in Appendix A: HHP Data Sources and Analytic Methods.

HHP Implementation and Infrastructure

HHP Schedule

Exhibit 202: Kern's HHP Schedule by Group and County

Group	Counties	SPA 1 Implementation Dates	SPA 2 Implementation Dates
Group 3	Kern	7/1/2019	1/1/2020

Source: <u>Health Homes Program Guide</u>.

HHP Enrollment and Enrollment Patterns

Growth in Enrollment

Exhibit 203: Cumulative Total Enrollment in Kern, July 1, 2018 to September 30, 2019

	Group 3	
	Ke	ern
	SPA 1	SPA 2
18-Jul	0	0
18-Aug	0	0
18-Sep	0	0
18-Oct	0	0
18-Nov	0	0
18-Dec	0	0
19-Jan	0	0
19-Feb	0	0
19-Mar	0	0
19-Apr	0	0
19-May	0	0
19-Jun	0	0
19-Jul	1 9 4 2	0
Group 3 SPA 1 Implementation	1,842	0
19-Aug	2,212	0
19-Sep	2,363	0

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. Enrollment of less than 11 enrollees was censored. When enrollment in one SPA was less than 11 enrollees, an enrollment range was reported for the overall population. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Size Compared to Eligible Beneficiary Population

Exhibit 204: Proportion of HHP Total Eligible Beneficiaries from Targeted Engagement List (TEL) in Kern by Group and County, as of September 30, 2019

	Group 3
	Kern
Enrollment as of September 2019	2,363
Potential Eligible Beneficiaries on TEL	10,044
% of TEL Enrolled	23.5%

Source: Enrollment data from Managed Care Plan Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019 limited to available data for the period between July 2018 and September 2019. Estimate of eligible beneficiaries from May 2019 TEL. Notes: MCP is managed care plan. Those enrolled for less than 31 days were excluded from this analysis.

Enrollment Patterns

Enrollment Continuity

Exhibit 205: HHP Continuous Enrollment in Kern as of September 30, 2019 by Group and County

	Group 3	
	Kern	
	SPA 1 SPA 2	
Total Enrollment	2,363	0
% of Enrollees Continuously Enrolled	98.2%	0.0%

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Length

Exhibit 206: HHP Length of Enrollment (in Months) for Kern Enrollees as of September 30, 2019 by Group and County

	Group 3		
	Kern		
	SPA 1 SPA 2		
	(n=2,363)	(n=0)	
Average	2	0	

Source: Managed Care Plan (MCP) Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Exclusions of Specific HHP Eligible Populations

Exhibit 207: Number of HHP Eligible Beneficiaries Excluded in Kern by Reason for Exclusion as of September 2019

	Group 3
	Kern
Reason for Exclusion	(n=2,363)
Excluded because unsafe behavior or environment	
Externally referred but excluded	0
Excluded because not eligible - well-managed	16
Excluded because duplicative program	
Excluded because declined to participate	79
Excluded because of unsuccessful engagement	207
Excluded because not enrolled in Medi-Cal at MCP	43

Source: Managed Care Plan (MCP) Quarterly HHP Reports from September 2018 to September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. "--" indicates unreported data due to samples of less than 11 enrollees.

HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization

HHP Enrollee Demographics

		Group 3	
		Kern	
		SPA 1	SPA 2
Enrollment	Ν	2,363	0
Age (at time of	% 0-17		0
enrollment)	% 18-64	93.2%	0
entoinnenty	% 65+		0
Gender	% male	35.0%	0
	% White	32.1%	0
Booo/Ethnicity	% Hispanic	48.1%	0
Race/Ethnicity	% African American	9.3%	0
	% other/unknown	10.5%	0
Language	% speak English	75.1%	0
Medi-Cal full-			
scope during	Average number of		
the year prior	months		
to enrollment		11.9	0
	Proportion ever		
Homelessness	homeless during HHP		
	enrollment		0

Exhibit 208: Kern HHP Enrollee Demographics by SPA at the time of HHP Enrollment

Source: Enrollment and homelessness data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Demographics at the time of HHP enrollment were obtained from Medi-Cal enrollment and claims data from July 2016 to June 2019. Homelessness data was limited to available data for the period between July 2019 and September 2019.

Notes: "--" indicates unreported data due to samples of less than 11 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

HHP Enrollee Health Status

	Group 3	
	Kern	
	SPA 1	SPA 2
Top Ten Conditions	(n=2,363)	(n=0)
Condition 1 (%)	Hypertension (76.4%)	0
Condition 2 (%)	Hyperlipidemia (58.8%)	0
Condition 3 (%)	Diabetes (52.8%)	0
Condition 4 (%)	Obesity (47.9%)	0
Condition 5 (%)	Rheumatoid Arthritis / Osteoarthritis (43.8%)	0
Condition 6 (%)	Depression (41.9%)	0
Condition 7 (%)	Fibromyalgia, Chronic Pain and Fatigue (41.9%)	0
Condition 8 (%)	Anxiety Disorders (41.8%)	0
Condition 9 (%)	Chronic Kidney Disease (39.0%)	0
Condition 10 (%)	Depressive Disorder (37.2%)	0

Exhibit 209: Top Ten Most Frequent Physical Health and Mental Health Conditions by SPA among Kern's HHP Enrollees

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Chronic and other chronic health, mental health and potentially disabling condition categories were identified using the <u>Chronic Condition</u> <u>Warehouse methodology</u> using Medi-Cal claims data from July 2016 to September 2019. Notes: SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

	Gro	up 3
	Ke	ern
	SPA 1	SPA 2
	(n=2,363)	(n=0)
Two specific conditions		
(Criteria 1)	40.1%	0
Hypertension and		
another specific		
condition (Criteria 2)	59.5%	0
Serious Mental Health		
Conditions (Criteria 3)	44.2%	0
Asthma (Criteria 4)	24.5%	0

Exhibit 210: Complexity of Kern's HHP Enrollees' Health Status by SPA, 24 Months Prior to HHP Enrollment

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: Criteria 1 includes any two of the following conditions: chronic obstructive pulmonary disease, diabetes, traumatic brain injury, chronic or congestive heart failure, coronary artery disease, chronic liver disease, chronic renal (kidney) disease, dementia, substance use disorders. Criteria 2 includes hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure. Criteria 3 includes one of the following: major depression disorders, bipolar disorder, psychotic disorders including schizophrenia. Criteria 4 includes asthma. HHP enrollees may meet multiple criteria.

Health Care Utilization of HHP Enrollees Prior to Enrollment

Exhibit 211: Average Health Care Utilization by SPA of Kern's HHP Enrollees in the 24
Months Prior to HHP Enrollment

		up 3
	Kern	
	SPA 1	SPA 2
	(n=2,363)	(n=0)
Number of		
hospitalizations per		
enrollee	0.9	0
Number of emergency		
department visits per		
enrollee	3.9	0
Number of long-term		
skilled nursing facility		
stays per enrollee	TBD	0
Number of short-term		
skilled nursing facility		
stays per enrollee	TBD	0
Number of primary		
care services per		
enrollee	19.7	0
Number of specialty		
services per enrollee	11.5	0

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Utilization data was calculated using Medi-Cal claims data from July 2016 to September 2019.

Notes: TBD indicates data that was unavailable at the time of this report. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Payments Associated with Health Care Utilization Prior to HHP Enrollment

Data on payments for health care utilization of HHP enrollees prior to enrollment were not available at the time of this report. Future HHP reports will include this information.

HHP Service Utilization among HHP Enrollees

Overall HHP Service Delivery to HHP Enrollees

Exhibit 212: Estimated Overall HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Gro	up 3	
	Ke	Kern	
	SPA 1	SPA 2	
	(n=0)	(n=0)	
Total number of units of service			
provided	0	0	
Average number of units of service per			
enrollee	0	0	
Median number of units of service per			
enrollee	0	0	

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use was under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Modifiers U1-U7 accompanied both HCPCS code G0506 (July 2018 to September 2018) and HCPCS code G9008 (October 2018 to June 2019) to specify the service. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

Types of HHP Services Delivered

Exhibit 213: Estimated Average Number of HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 3	
	Ke	ern
	SPA 1	SPA 2
Service Type	(n=0)	(n=0)
Engagement Services		
(U7)	0	0
Core HHP Services		
(U1, U2, U4 or U5)	0	0
Other Health Homes		
Services (U3 or U6)	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Core HHP services include claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U1, U2, U4, or U5. HHP engagement service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service G9008 (October 2018 to June 2019), and modifier U3 or U6. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Core Services by Modality and Staff Type

Exhibit 214: Estimated Average Number of HHP Core Service Provided to HHP Enrollees by Modality and SPA, July 1, 2018 to June 30, 2019

	Group 3	
	Ke	ern
	SPA 1	SPA 2
Modality	(n=0)	(n=0)
In-Person		
(U1 or U4)	0	0
Phone/Telehealth		
(U2 or U5)	0	0
Staff Type		
Clinical Staff		
(U1, U2 or U3)	0	0
Non-Clinical		
Staff		
(U4, U5 or U6)	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Includes services provide by both clinical and non-clinical staff. HHP in-person service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 June 2019), and modifier U1 or U4. HHP telehealth service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U2 or U5. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Housing Services

Exhibit 215: Housing Services among HHP Enrollees, July 1 to September 30, 2019

	Gro	up 3
	Ke	ern
	SPA 1	SPA 2
	(n=2,363)	(n=0)
Proportion of HHP Enrollees that were		
homeless or at risk for homelessness		0
Among those who were homeless or	at risk for	
homelessness:		
Proportion of HHP enrollees that		
received housing services	0	0

Source: MCP Quarterly Reports from September 2019. Notes: MCP is managed care plan. "--" indicates unreported data due to less than 11 enrollees.

L.A Care Health Plan

This appendix provides information about the implementation and evaluation findings of HHP by L.A. Care Health Plan (L.A. Care) as of September 2019. It outlines L.A. Care's implementation schedule and infrastructure, as well as their enrollment trends, demographics, health status, and HHP service utilization. The information in this appendix is organized and presented similarly to data provided in the main body of the report. The primary difference is presentation of data at the group, county, and SPA levels for L.A. Care enrollees.

L.A. Care carried out HHP implementation in Los Angeles County in Group 3, with SPA 1 beginning July 2019 and SPA 2 beginning January 2020.

The data in the following exhibits are obtained from MCP Readiness Documents, MCP Enrollment Reports, MCP Quarterly HHP Reports, and Medi-Cal enrollment and claims data. Varied implementation timelines led to zero enrollment in tables. Similarly, enrollment lower than 11 is not reported. The analytic methods used to create the exhibits are found in Appendix A: HHP Data Sources and Analytic Methods.

HHP Implementation and Infrastructure

HHP Schedule

Group	Counties	SPA 1 Implementation Dates	SPA 2 Implementation Dates
Group 3	Los Angeles	7/1/2019	1/1/2020

Exhibit 216: L.A. Care's HHP Schedule by Group and County

Source: <u>Health Homes Program Guide</u>.

HHP Enrollment and Enrollment Patterns

Growth in Enrollment

Exhibit 217: Cumulative Total Enrollment in L.A. Care, July 1, 2018 to September 30, 2019

	Gro	up 3
	Los Angeles	
	SPA 1	SPA 2
18-Jul	0	0
18-Aug	0	0
18-Sep	0	0
18-Oct	0	0
18-Nov	0	0
18-Dec	0	0
19-Jan	0	0
19-Feb	0	0
19-Mar	0	0
19-Apr	0	0
19-May	0	0
19-Jun	0	0
19-Jul	556	0
Group 3 SPA 1 Implementation	550	0
19-Aug	1,521	0
19-Sep	2,375	0

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes Those enrolled for less than 31 days were excluded from this analysis. Enrollment of less than 11 enrollees was censored. When enrollment in one SPA was less than 11 enrollees, an enrollment range was reported for the overall population. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Size Compared to Eligible Beneficiary Population

Exhibit 218: Proportion of HHP Total Eligible Beneficiaries from Targeted Engagement List (TEL) in L.A. Care by Group and County, as of September 30, 2019

	Group 3
	Los Angeles
Enrollment as of September 2019	2,375
Potential Eligible Beneficiaries on TEL	69,265
% of TEL Enrolled	3.4%

Source: Enrollment data from Managed Care Plan Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019 limited to available data for the period between July 2018 and September 2019. Estimate of eligible beneficiaries from May 2019 TEL. Notes: MCP is managed care plan. Those enrolled for less than 31 days were excluded from this analysis.

Enrollment Patterns

Enrollment Continuity

Exhibit 219: HHP Continuous Enrollment in L.A. Care as of September 30, 2019 by Group and County

	Group 3					
	Los Angeles					
	SPA 1 SPA 2					
Total Enrollment	2,375	0				
% of Enrollees Continuously Enrolled	98.8%	0.0%				

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Length

Exhibit 220: HHP Length of Enrollment (in Months) for L.A. Care Enrollees as of September 30, 2019 by Group and County

	Group 3						
	Los Angeles						
	SPA 1 SPA 2						
	(n=2,375)	(n=0)					
Average	1	0					

Source: Managed Care Plan (MCP) Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Exclusions of Specific HHP Eligible Populations

Exhibit 221: Number of HHP Eligible Beneficiaries Excluded in L.A. Care by Reason for Exclusion as of September 30, 2019

	Group 3
Reason for Exclusion	Los Angeles
	(n=2,375)
Excluded because unsafe	
behavior or environment	
Externally referred but	41
excluded	41
Excluded because not	65
eligible - well-managed	00
Excluded because	1,281
duplicative program	1,201
Excluded because declined	1,097
to participate	1,007
Excluded because of	1,954
unsuccessful engagement	1,004
Excluded because not	2,027
enrolled in Medi-Cal at MCP	2,021

Source: Managed Care Plan (MCP) Quarterly HHP Reports from September 2018 to September 2019.

Notes: "--" indicates unreported data due to samples of less than 11 enrollees. Those enrolled for less than 31 days were excluded from this analysis.

HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization

HHP Enrollee Demographics

Exhibit 222: L.A. Care HHP Enrollee Demographics by SPA at the time of HHP Enrollment

		Group 3			
		Los A	ngeles		
		SPA 1	SPA 2		
Enrollment	Ν	2375	0		
Age (at time of	% 0-17	7.3%	0		
enrollment)	% 18-64	83.6%	0		
entoinnenty	% 65+	9.1%	0		
Gender	% male	43.4%	0		
	% White	10.4%	0		
	% Hispanic	45.8%	0		
Race/Ethnicity	% African				
	American	28.5%	0		
	% other/unknown	15.3%	0		
Language	% speak English	67.8%	0		
Medi-Cal full-					
scope during	Average number				
the year prior	of months				
to enrollment		12.0	0		
	Proportion ever				
Homelessness	homeless during				
	HHP enrollment	2.2%	0		

Source: Enrollment and homelessness data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Demographics at the time of HHP enrollment were obtained from Medi-Cal enrollment and claims data from July 2016 to June 2019. Homelessness data was limited to available data for the period between July 2019 and September 2019.

Notes: SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

HHP Enrollee Health Status

	Group 3						
	Los Angeles						
Top Ten Conditions	SPA 1 Enrollees	SPA 2 Enrollees					
	(n=2,375)	(n=0)					
Condition 1 (%)	Hypertension (71.5%)	0					
Condition 2 (%)	Diabetes (55.1%)	0					
Condition 3 (%)	Hyperlipidemia (44.8%)	0					
Condition 4 (%)	Obesity (44.1%)	0					
Condition 5 (%)	Chronic Kidney Disease (40.3%)	0					
Condition 6 (%)	Depression (36.0%)	0					
Condition 7 (%)	Depressive Disorder (34.7%)	0					
Condition 8 (%)	Asthma (30.7%)	0					
Condition 9 (%)	Rheumatoid Arthritis / Osteoarthritis (24.0%)	0					
Condition 10 (%)	Fibromyalgia, Chronic Pain and Fatigue (21.8%)	0					

Exhibit 223: Top Ten Most Frequent Physical Health and Mental Health Conditions by SPA among L.A. Care's HHP Enrollees

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Chronic and other chronic health, mental health and potentially disabling condition categories were identified using the <u>Chronic Condition</u> <u>Warehouse methodology</u> using Medi-Cal claims data from July 2016 to September 2019.

Notes: SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Exhibit 224: Complexity of L.A. Care's HHP Enrollees' Health Status by SPA, 24 Months Prior to HHP Enrollment

	Group 3					
	Los Angeles					
	SPA 1	SPA 2				
	Enrollees	Enrollees				
	(n=2,375)	(n=0)				
Two specific						
conditions (Criteria 1)	41.8%	0				
Hypertension and						
another specific						
condition (Criteria 2)	61.3%	0				
Serious Mental Health						
Conditions (Criteria 3)	41.1%	0				
Asthma (Criteria 4)	30.6%	0				

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: Criteria 1 includes any two of the following conditions: chronic obstructive pulmonary disease, diabetes, traumatic brain injury, chronic or congestive heart failure, coronary artery disease, chronic liver disease, chronic renal (kidney) disease, dementia, substance use disorders. Criteria 2 includes hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure. Criteria 3 includes one of the following: major depression disorders, bipolar disorder, psychotic disorders including schizophrenia. Criteria 4 includes asthma. HHP enrollees may meet multiple criteria.

Health Care Utilization of HHP Enrollees Prior to Enrollment

24 Months Prior to HHP Enrollment	0				
	Group 3				
	Los Angeles				
	SPA 1 Enrollees	SPA 2 Enrollees			
	(n=2,375)	(n=0)			
Number of hospitalizations per					
enrollee	1.1	0			
Number of emergency					
department visits per enrollee	3.3	0			
Number of long-term skilled					
nursing facility stays per enrollee	TBD	0			
Number of short-term skilled					
nursing facility stays per enrollee	TBD	0			
Number of primary care services					
per enrollee	19.0	0			
Number of specialty services per					
enrollee	10.3	0			

Exhibit 225: Average Health Care Utilization by SPA of L.A. Care's HHP Enrollees in the 24 Months Prior to HHP Enrollment

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Utilization data was calculated using Medi-Cal claims data from July 2016 to September 2019.

Notes: TBD indicates data that was unavailable at the time of this report. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Payments Associated with Health Care Utilization Prior to HHP Enrollment

Data on payments for health care utilization of HHP enrollees prior to enrollment were not available at the time of this report. Future HHP reports will include this information.

HHP Service Utilization among HHP Enrollees

Overall HHP Service Delivery to HHP Enrollees

Exhibit 226: Estimated Overall HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 3			
	Los Angeles			
	SPA 1 SPA 2			
	(n=0)	(n=0)		
Total number of units of service				
provided	0	0		
Average number of units of service per				
enrollee	0	0		
Median number of units of service per				
enrollee	0	0		

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use was under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Modifiers U1-U7 accompanied both HCPCS code G0506 (July 2018 to September 2018) and HCPCS code G9008 (October 2018 to June 2019) to specify the service. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

Types of HHP Services Delivered

Exhibit 227: Estimated Average Number of HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 3				
	Los Angeles				
	SPA 1 SPA 2				
Service Type	(n=0) (n=0)				
Engagement Services					
(U7)	0	0			
Core HHP Services					
(U1, U2, U4 or U5)	0	0			
Other Health Homes					
Services (U3 or U6)	0	0			

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Core HHP services include claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U1, U2, U4, or U5. HHP engagement service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G0506 (July 2018 to September 2018), HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U3 or U6. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Core Services by Modality and Staff Type

Exhibit 228: Estimated Average Number of HHP Core Service Provided to HHP Enrollees by Modality and SPA, July 1, 2018 to June 30, 2019

	Group 3					
	Los Angeles					
	SPA 1 SPA 2					
Modality	(n=0)	(n=0)				
In-Person						
(U1 or U4)	0	0				
Phone/Telehealth						
(U2 or U5)	0	0				
Staff Type						
Clinical Staff						
(U1, U2 or U3)	0	0				
Non-Clinical Staff						
(U4, U5 or U6)	0	0				

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Includes services provide by both clinical and non-clinical staff. HHP in-person service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 June 2019), and modifier U1 or U4. HHP telehealth service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U2 or U5. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Housing Services

Exhibit 229: Housing Services among HHP Enrollees, July 1 to September 30, 2019

	Group 3				
	Los Angeles				
	SPA 1 SPA 2				
	(n=2,358)	(n=0)			
Proportion of HHP Enrollees that were					
homeless or at risk for homelessness	2.1% 0				
Among those who were homeless or a	t risk for				
homelessness:					
Proportion of HHP enrollees that					
received housing services	36.7%	0			

Source: MCP Quarterly Reports from September 2019.

Notes: MCP is managed care plan.

Molina Healthcare of California Partner Plan, Inc.

This appendix provides information about the implementation and evaluation findings of HHP by Molina Healthcare of California Partner Plan, Inc. (Molina) as of September 2019. It outlines Molina's implementation schedule and infrastructure, as well as Molina enrollment trends, demographics, health status, and HHP service utilization. The information in this appendix is organized and presented similarly to data provided in the main body of the report. The primary difference is presentation of data at the group, county, and SPA levels for Molina enrollees.

Molina operates in five counties and began HHP implementation in Riverside and San Bernardino counties with Group 2, launching SPA 1 in January 2019 and SPA 2 in July 2019. Implementation in Imperial, Sacramento, and San Diego counties followed in Group 3, with SPA 1 beginning July 2019 and SPA 2 beginning January 2020.

The data in the following exhibits are obtained from MCP Readiness Documents, MCP Enrollment Reports, MCP Quarterly HHP Reports, and Medi-Cal enrollment and claims data. Varied implementation timelines led to zero enrollment in tables. Similarly, enrollment lower than 11 is not reported. The analytic methods used to create the exhibits are found in Appendix A: HHP Data Sources and Analytic Methods.

HHP Implementation and Infrastructure

HHP Schedule

SPA 1 Implementation SPA 2 Implementation Counties Group **Dates Dates** Riverside Group 2 1/1/2019 7/1/2019 San Bernardino Imperial Sacramento 7/1/2019 1/1/2020 Group 3 San Diego

Exhibit 230: Molina's HHP Schedule by Group and County

Source: <u>Health Homes Program Guide</u>.

HHP Enrollment and Enrollment Patterns

Growth in Enrollment

Exhibit 231: Cumulative Total Enrollment in Molina, July 1, 2018 to September 30, 2019

Group 2			Group 3						
Rive	rside	San Ber	nardino	Imp	erial	Sacra	mento	San I	Diego
SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0
0	0	0	0	0	0	0	0	0	0
13	0			0	0	0	0	0	0
50		62		0	0	0	0	0	0
116		168		0	0	0	0	0	0
155		203	11	0	0	0	0	0	0
197		221	12	0	0	0	0	0	0
241		257	13	0	0	0	0	0	0
298	17	320	21		0	18	0		0
327	64	346	51		0	80		37	0
347	115	373	115	33	0	127		64	
	SPA 1 0 0 0 0 0 0 10 13 50 116 155 197 241 298 327	Riverside SPA 1 SPA 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 10 0 50 116 155 197 241 298 17 327 64	Riverside San Ber SPA 1 SPA 2 SPA 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 13 0 50 62 116 168 155 203 197 257 298 17 320 327 64 346	Riverside San Berrardino SPA 1 SPA 2 SPA 1 SPA 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 13 0 168 116 155 203 11 197 197 257 13 298 17 320 21 327 64 346 51	Riverside San Berradino Imp SPA 1 SPA 2 SPA 1 SPA 2 SPA 1 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 1 <td>Riverside San Berradino Imperial SPA 1 SPA 2 SPA 1 SPA 2 SPA 1 SPA 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 13 0 0 0 0 0 0 146 168 0 0 0 155 203 11 0 0 0 241 257</td> <td>RiversideSan BerrardinoImperialSacraSPA 1SPA 2SPA 1SPA 2SPA 1SPA 2SPA 100130620001680000015520311000197257130002981732021080</td> <td>Riverside San Bernardino Imperial Sacramento SPA 1 SPA 2 SPA 1 SPA 2 SPA 1 SPA 2 SPA 1 SPA 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <</td> <td>RiversideSan BerrardinoImperialSacramentoSan ISPA 1SPA 2SPA 1SPA 2SPA 1SPA 2SPA 1SPA 2SPA 1000130168000000155203110000000197257130000000298173202108037</td>	Riverside San Berradino Imperial SPA 1 SPA 2 SPA 1 SPA 2 SPA 1 SPA 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 13 0 0 0 0 0 0 146 168 0 0 0 155 203 11 0 0 0 241 257	RiversideSan BerrardinoImperialSacraSPA 1SPA 2SPA 1SPA 2SPA 1SPA 2SPA 100130620001680000015520311000197257130002981732021080	Riverside San Bernardino Imperial Sacramento SPA 1 SPA 2 SPA 1 SPA 2 SPA 1 SPA 2 SPA 1 SPA 2 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 <	RiversideSan BerrardinoImperialSacramentoSan ISPA 1SPA 2SPA 1SPA 2SPA 1SPA 2SPA 1SPA 2SPA 1000130168000000155203110000000197257130000000298173202108037

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: "--" indicates unreported data due to samples of less than 11 enrollees. Those enrolled for less than 31 days were excluded from this analysis. When enrollment in one SPA was less than 11 enrollees, an enrollment range was reported for the overall

population. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.

Enrollment Size Compared to Eligible Beneficiary Population

Exhibit 232: Proportion of HHP Total Eligible Beneficiaries from Targeted Engagement List (TEL) in Molina by Group and County, as of September 30, 2019

	Gro	oup 2	Group 3			
	Riverside	San Bernardino	Imperial	Sacramento	San Diego	
Enrollment as of September 2019	462	488	33	138*	75*	
Potential Eligible Beneficiaries on TEL	1,443	1,277	662	2,619	9,921	
% of TEL Enrolled	32.0%	38.2%	5.0%	5.3%	0.8%	

Source: Enrollment data from Managed Care Plan Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019 limited to available data for the period between July 2018 and September 2019. Estimate of eligible beneficiaries from May 2019 TEL.

Notes: MCP is managed care plan. "--" indicates unreported data due to samples of less than 11 enrollees. *Total enrollment in counties with less than 11 enrollees in one or more SPA groups were calculated using 11 enrollees for those SPA groups.

Enrollment Patterns

Enrollment Continuity

Exhibit 233: HHP Continuous Enrollment in Molina as of September 30, 2019 by Group and County

		Group 2				Group 3					
	Riverside		San Bernardino		Imperial		Sacramento		San Diego		
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	
Total Enrollment	347	115	373	115	33	0	127	<11	64	<11	
% of Enrollees Continuously Enrolled	76.9%	98.3%	70.5%	95.7%	100.0%	0.0%	99.2%		100.0%		

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: "--" indicates unreported data due to samples of less than 11 enrollees. Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.

Enrollment Length

Exhibit 234: HHP Length of Enrollment (in Months) for Molina Enrollees as of September 30, 2019 by Group and County

		Gro	Group 2			Group 3						
	Rive	iverside San Bernardino		Imperial		Sacramento		San Diego				
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2		
	(n=347)	(n=115)	(n=373)	(n=115)	(n=33)	(n=0)	(n=127)	(n=<11)	(n=64)	(n=<11)		
Average	4	1	4	1	1	0	1	1	1	0		

Source: Managed Care Plan (MCP) Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.

Enrollment Exclusions of Specific HHP Eligible Populations

Exhibit 235: Number of HHP Eligible Beneficiaries Excluded in Molina by Reason for Exclusion as of September 30, 2019

		up 2	Group 3				
	Riverside	San Bernardino	Imperial	Sacramento	San Diego		
Reason for Exclusion	(n=462)	(n=488)	(n=33)	(n=138*)	(n=75*)		
Excluded because unsafe behavior or environment	0	0	0	0	0		
Externally referred but excluded	0	0	0	0	0		
Excluded because not eligible - well-managed	215	192		22	13		
Excluded because duplicative program	27	37					
Excluded because declined to participate	105	265		19			
Excluded because of unsuccessful engagement	680	1,527	0	52			
Excluded because not enrolled in Medi-Cal at MCP	0	0	0	0	0		

Source: Managed Care Plan (MCP) Quarterly HHP Reports from September 2018 to September 2019.

Notes: "--" indicates unreported data due to samples of less than 11 enrollees. Those enrolled for less than 31 days were excluded from this analysis. *Total enrollment in counties with less than 11 enrollees in one or more SPA groups were calculated using 11 enrollees for those SPA groups.

HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization

HHP Enrollee Demographics

Exhibit 236: Molina HHP Enrollee Demographics by SPA at the time of HHP Enrollment

		Group 2				Group 3						
		Rive	rside	San Bernardino		Imperial		Sacramento		San I	San Diego	
		SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	
Enrollment	Ν	345	115	371	115	33	0	127	<11	64	<11	
Age (at time of	% 0-17	23.2%	12.2%	16.4%			0					
	% 18-64	70.7%	87.8%	76.5%			0					
enrollment)	% 65+	6.1%	0.0%	7.0%			0					
Gender	% male	50.1%	44.3%	50.4%	33.0%		0	44.1%		60.9%		
	% White	18.6%	26.1%	13.5%	21.7%		0	29.9%		23.4%		
	% Hispanic	47.0%	48.7%	49.1%	52.2%		0	14.2%		35.9%		
Race/Ethnicity	% African American	15.9%	9.6%	18.6%			0	43.3%				
	% other/ unknown	18.6%	15.7%	18.9%			0	12.6%				
Language	% speak English	72.2%	82.6%	70.6%	82.6%	21.2%	0	90.6%		70.3%		
Medi-Cal full- scope during the year prior to enrollment	Average number of months	11.9	11.8	11.9	12.0	11.8	0	12.0		11.8		
Homelessness	Proportion ever homeless during HHP enrollment						0	11.8%				

Source: Enrollment and homelessness data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Demographics at the time of HHP enrollment were obtained from Medi-Cal enrollment and claims data from July 2016 to June 2019. Homelessness data was limited to available data for the period between July 2019 and September 2019. Notes: "--" indicates unreported data due to samples of less than 11 enrollees. TBD indicates data that was unavailable at the time of this report. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.

HHP Enrollee Health Status

Exhibit 237: Top Ten Most Frequent Physical Health and Mental Health Conditions by SPA among Molina's HHP Enrollees, Group 2

	Group 2									
	Rive	rside	San Be	ernardino						
	SPA 1	SPA 2	SPA 1	SPA 2						
Top Ten Conditions	(n=345)	(n=115)	(n=371)	(n=115)						
Condition 1 (%)	Hypertension (62.6%)	Depression (76.5%)	Hypertension (66.1%)	Hypertension (67.0%)						
Condition 2 (%)	Diabetes (52.5%)	Depressive Disorder (71.3%)	Diabetes (51.6%)	Depression (65.2%)						
Condition 3 (%)	Asthma (41.7%)	Hypertension (50.4%)	Hyperlipidemia (42.2%)	Depressive Disorder (58.3%)						
Condition 4 (%)	Hyperlipidemia (41.2%)	Anxiety Disorders (48.7%)	Asthma (40.1%)	Hyperlipidemia (44.3%)						
Condition 5 (%)	Chronic Kidney Disease (39.7%)	Obesity (33.9%)	Chronic Kidney Disease (38.4%)	Obesity (41.7%)						
Condition 6 (%)	Obesity (29.0%)	Diabetes (31.3%)	Obesity (35.8%)	Anxiety Disorders (37.4%)						
Condition 7 (%)	Rheumatoid Arthritis / Osteoarthritis (20.6%)			Fibromyalgia, Chronic Pain and Fatigue (33.9%)						
Condition 8 (%)	Ischemic Heart Disease (17.7%)	Hyperlipidemia (30.4%)	Anemia (18.0%)	Chronic Kidney Disease (32.2%)						
Condition 9 (%)	Anemia (16.5%)	Chronic Kidney Disease (27.0%)	Ischemic Heart Disease (18.0%)	Diabetes (27.8%)						

	Group 2								
	River	rside	San Be	rnardino					
	SPA 1	SPA 2	SPA 1	SPA 2					
Top Ten Conditions	(n=345)	(n=115)	(n=371)	(n=115)					
Condition 10 (%)	Chronic Obstructive Pulmonary Disease (16.5%)	Bipolar Disorder (26.1%)	Fibromyalgia, Chronic Pain and Fatigue (17.2%)	Rheumatoid Arthritis / Osteoarthritis (24.3%)					

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Chronic and other chronic health, mental health and potentially disabling condition categories were identified using the <u>Chronic Condition Warehouse</u> <u>methodology</u> using Medi-Cal claims data from July 2016 to September 2019.

Notes: "--" indicates unreported data due to samples of less than 100 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Exhibit 238: Top Ten Most Frequent Physical Health and Mental Health Conditions by SPA among Molina's HHP Enrollees, Group 3

· · · · · · · · · · · · · · · · · · ·		Group 3									
	Imp	erial	Sacramento		San Diego						
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2					
Top Ten Conditions	(n=33)	(n=0)	(n=127)	(n=<11)	(n=64)	(n=<11)					
Condition 1 (%)		0	Hypertension (78.0%)								
Condition 2 (%)		0	Diabetes (47.2%)								
Condition 3 (%)		0	Obesity (44.1%)								
Condition 4 (%)		0	Asthma (37.0%)								
Condition 5 (%)		0	Chronic Kidney Disease (36.2%)								
Condition 6 (%)		0	Hyperlipidemia (34.6%)								

		Group 3									
	Imp	erial	Sacramento	Sacramento							
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2					
Top Ten Conditions	(n=33)	(n=0)	(n=127)	(n=<11)	(n=64)	(n=<11)					
Condition 7 (%)		0	Fibromyalgia, Chronic Pain and Fatigue (30.7%)			-					
Condition 8 (%)		0	Ischemic Heart Disease (29.1%)								
Condition 9 (%)		0	Chronic Obstructive Pulmonary Disease (26.8%)								
Condition 10 (%)		0	Heart Failure (26.0%)								

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Chronic and other chronic health, mental health and potentially disabling condition categories were identified using the <u>Chronic Condition Warehouse</u> <u>methodology</u> using Medi-Cal claims data from July 2016 to September 2019.

Notes: "--" indicates unreported data due to samples of less than 100 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.
EXHIBIT 259. CO						IT Status by SPA, 24 Months Phot to HHP Enformment					
	Group 2				Group 3						
	Rive	rside	San Ber	San Bernardino		erial	Sacramento		San Diego		
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	
	(n=345)	(n=115)	(n=371)	(n=115)	(n=33)	(n=0)	(n=127)	(n=<11)	(n=64)	(n=<11)	
Two specific conditions (Criteria 1)	39.1%	21.7%	43.0%	23.5%	66.7%	0	43.3%		64.1%		
Hypertension and another specific condition (Criteria 2)	58.0%	37.4%	58.9%	40.0%	81.8%	0	67.7%		62.5%		
Serious Mental Health Conditions (Criteria 3)	3.8%	89.6%	5.4%	76.5%		0	9.4%				
Asthma (Criteria 4)	41.7%	11.3%	39.8%	20.0%		0	37.0%		29.7%		

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: Criteria 1 includes any two of the following conditions: chronic obstructive pulmonary disease, diabetes, traumatic brain injury, chronic or congestive heart failure, coronary artery disease, chronic liver disease, chronic renal (kidney) disease, dementia, substance use disorders. Criteria 2 includes hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure. Criteria 3 includes one of the following: major depression disorders, bipolar disorder, psychotic disorders including schizophrenia. Criteria 4 includes asthma. HHP enrollees may meet multiple criteria. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.

Health Care Utilization of HHP Enrollees Prior to Enrollment

Exhibit 240: Average Health Care Utilization by SPA of Molina's HHP Enrollees in the 24 Months Prior to HHP Enrollment

			up 2		Group 3					
	Riverside		San Bernardino		Imp	erial	Sacra	mento	San	Diego
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2
Number of										
hospitalizations per										
enrollee	0.8	1.5	0.8	1.0	0.4	0	1.1		1.3	
Number of										
emergency										
department visits										
per enrollee	3.3	4.1	3.1	3.6	3.5	0	4.8		3.5	
Number of long-term										
skilled nursing										
facility stays per										
enrollee	TBD	TBD	TBD	TBD	TBD	0	TBD	TBD	TBD	TBD
Number of short-										
term skilled nursing										
facility stays per	TOD	TOD	TOD	TDD	TOD		TDD	TDD	TOD	TOD
enrollee	TBD	TBD	TBD	TBD	TBD	0	TBD	TBD	TBD	TBD
Number of primary										
care services per	40.0	00.7	40.0	40.4			40.4		04.0	
enrollee	19.8	20.7	19.3	18.4	14.4	0	13.1		24.3	
Number of specialty										
services per	40.0	10.0		0.0	44.0		10.0		0.4	
enrollee	10.0	10.6	8.8	9.2	14.0	0	10.2		8.4	

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Utilization data was calculated using Medi-Cal claims data from July 2016 to September 2019.

Notes: "--" indicates unreported data due to samples of less than 100 enrollees. TBD indicates data that was unavailable at the time of this report. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness. Data errors in Group 3, SPA 2 may result in enrollment prior to implementation.

Payments Associated with Health Care Utilization Prior to HHP Enrollment

Data on payments for health care utilization of HHP enrollees prior to enrollment were not available at the time of this report. Future HHP reports will include this information.

HHP Service Utilization among HHP Enrollees

Overall HHP Service Delivery to HHP Enrollees

Exhibit 241: Estimated Overall HHP Services Provided to HHP Enrollees b	by SPA, July 1, 2018 to June 30, 2019
---	---------------------------------------

		Group 2				Group 3					
	Rive	Riverside		San Bernardino		Imperial		Sacramento		Diego	
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	
	(n=239)	(n=<11)	(n=256)	(n=13)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	
Total number of units of											
service provided	946	19	1,161	67	0	0	0	0	0	0	
Average number of units											
of service per enrollee	2.0	1.6	2.2	2.2	0	0	0	0	0	0	
Median number of units											
of service per enrollee	2.0	1.5	2.0	2.0	0	0	0	0	0	0	

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use was underreported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Modifiers U1-U7 accompanied both HCPCS code G0506 (July 2018 to September 2018) and HCPCS code G9008 (October 2018 to June 2019) to specify the service. "--" indicates unreported data due to samples of less than 11 enrollees. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

Types of HHP Services Delivered

Exhibit 242: Estimated Average Number of HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

		Group 2				Group 3					
	Rive	rside	San Bernardino		Imperial		Sacramento		San Diego		
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	
Service Type	(n=239)	(n=<11)	(n=256)	(n=13)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	
Engagement Services											
(U7)	1.4	1.4	1.4	1.75	0	0	0	0	0	0	
Core HHP Services											
(U1, U2, U4 or U5)	1.8	1.6	1.8	2.0	0	0	0	0	0	0	
Other Health Homes											
Services (U3 or U6)	0	0	1.0	0	0	0	0	0	0	0	

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is underreported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Core HHP services include claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U1, U2, U4, or U5. HHP engagement service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U3 or U6. "--" indicates unreported data due to samples of less than 11 enrollees. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Core Services by Modality and Staff Type

Exhibit 243: Estimated Average Number of HHP Core Service Provided to HHP Enrollees by Modality and SPA, July 1, 2018 to June 30, 2019

		Gro	up 2		Group 3					
	Rive	rside	San Bernardino		Imperial		Sacramento		San Diego	
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2
Modality	(n=239)	(n=<11)	(n=256)	(n=13)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)	(n=0)
In-Person										
(U1 or U4)	1.1	1	1.0	1.2	0	0	0	0	0	0
Phone/Telehealth										
(U2 or U5)	1.7	1.5	1.8	1.9	0	0	0	0	0	0
Staff Type										
Clinical Staff										
(U1, U2 or U3)	2.6	1.2	2.4	1.8	0	0	0	0	0	0
Non-Clinical Staff										
(U4, U5 or U6)	1.6	1.375	1.4	1.775	0	0	0	0	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is underreported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Includes services provide by both clinical and non-clinical staff. HHP in-person service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 June 2019), and modifier U1 or U4. HHP telehealth service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U2 or U5. "--" indicates unreported data due to samples of less than 11 enrollees. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Housing Services

Exhibit 244: Housing Services among HHP Enrollees, July 1 to September 30, 2019

	Group 2			Group 3						
	Riverside		San Bernardino		Imperial		Sacramento		San Diego	
	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2	SPA 1	SPA 2
	(n=307)	(n=114)	(n=317)	(n=112)	(n=0)	(n=0)	(n=127)	(n=0)	(n=0)	(n=0)
Proportion of HHP										
Enrollees that were										
homeless or at risk for										
homelessness					0	0		0	0	0
Among those who wer	e homeles	ss or at ris	k for hom	elessness	S:					
Proportion of HHP										
enrollees that received										
housing services	0		0	0	0	0		0	0	0

Source: MCP Quarterly Reports from September 2019.

Notes: MCP is managed care plan. "--" indicates unreported data due to samples of less than 11 enrollees.

San Francisco Health Plan

This appendix provides information about the implementation and evaluation findings of HHP by San Francisco Health Plan as of September 2019. It outlines San Francisco Health Plan's implementation schedule and infrastructure, as well as their enrollment trends, demographics, health status, and HHP service utilization. The information in this appendix is organized and presented similarly to data provided in the main body of the report. The primary difference is presentation of data at the group, county, and SPA levels for San Francisco Health Plan enrollees.

San Francisco Health Plan carried out HHP implementation in San Francisco County in Group 1, with SPA 1 beginning July 2018 and SPA 2 beginning January 2019.

The data in the following exhibits are obtained from MCP Readiness Documents, MCP Enrollment Reports, MCP Quarterly HHP Reports, and Medi-Cal enrollment and claims data. Varied implementation timelines led to zero enrollment in tables. Similarly, enrollment lower than 11 is not reported. The analytic methods used to create the exhibits are found in Appendix A: HHP Data Sources and Analytic Methods.

HHP Implementation and Infrastructure

HHP Schedule

Group	Counties	SPA 1 Implementation Dates	SPA 2 Implementation Dates
Group 1	San Francisco	7/1/2018	1/1/2019

Exhibit 245: San Francisco Health Plan's HHP Schedule by Group and County

Source: Health Homes Program Guide.

HHP Enrollment and Enrollment Patterns

Growth in Enrollment

Exhibit 246: Cumulative Total Enrollment in San Francisco Health Plan, July 1, 2018 to September 30, 2019

	Group 1			
	San Fra	ancisco		
	SPA 1	SPA 2		
18-Jul	68	0		
Group 1 SPA 1 Implementation	00	U		
18-Aug	124	0		
18-Sep	172	0		
18-Oct	208	0		
18-Nov	231	0		
18-Dec	254	0		
19-Jan	270	16		
19-Jan Group 1 SPA 2 Implementation	279	16		
	279 318	16 73		
Group 1 SPA 2 Implementation	_	_		
Group 1 SPA 2 Implementation 19-Feb	318	73		
Group 1 SPA 2 Implementation 19-Feb 19-Mar	318 341	73 111		
Group 1 SPA 2 Implementation 19-Feb 19-Mar 19-Apr	318 341 357	73 111 123		
Group 1 SPA 2 Implementation 19-Feb 19-Mar 19-Apr 19-May	318 341 357 368	73 111 123 135		
Group 1 SPA 2 Implementation 19-Feb 19-Mar 19-Apr 19-May 19-Jun	318 341 357 368 377	73 111 123 135 144		

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Size Compared to Eligible Beneficiary Population

Exhibit 247: Proportion of HHP Total Eligible Beneficiaries from Targeted Engagement List (TEL) in San Francisco Health Plan by Group and County, as of September 30, 2019

	Group 1
	San Francisco
Enrollment as of	640
September 2019	642
Potential Eligible	E 065
Beneficiaries on TEL	5,265
% of TEL Enrolled	12.2%

Source: Enrollment data from Managed Care Plan Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019 limited to available data for the period between July 2018 and September 2019. Estimate of eligible beneficiaries from May 2019 TEL. Notes: MCP is managed care plan. Those enrolled for less than 31 days were excluded from this analysis.

Enrollment Patterns

Enrollment Continuity

Exhibit 248: HHP Continuous Enrollment in San Francisco Health Plan as of September 30, 2019 by Group and County

	Group 1				
	San Francisco				
	SPA 1	SPA 2			
Total Enrollment	455	187			
% of Enrollees Continuously Enrolled	67.7%	88.2%			

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Length

Exhibit 249: HHP Length of Enrollment (in Months) for San Francisco Health Plan Enrollees as of September 30, 2019 by Group and County

	Group 1	
	San Francisco	
	SPA 1 SPA 2	
	(n=455) (n=187)	
Average	8	5

Source: Managed Care Plan (MCP) Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Exclusions of Specific HHP Eligible Populations

Exhibit 250: Number of HHP Eligible Beneficiaries Excluded in San Francisco Health Plan by Reason for Exclusion as of September 30, 2019

	Group 1	
Reason for Exclusion	San Francisco	
	(n=642)	
Excluded because unsafe		
behavior or environment		
Externally referred but		
excluded		
Excluded because not	61	
eligible - well-managed	01	
Excluded because	86	
duplicative program	00	
Excluded because declined	514	
to participate	514	
Excluded because of	173	
unsuccessful engagement	175	
Excluded because not	20	
enrolled in Medi-Cal at MCP	30	

Source: Managed Care Plan (MCP) Quarterly HHP Reports from September 2018 to September 2019.

Notes: "--" indicates unreported data due to samples of less than 11 enrollees. Those enrolled for less than 31 days were excluded from this analysis.

HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization

HHP Enrollee Demographics

Exhibit 251: San Francisco Health Plan HHP Enrollee Demographics by SPA at the time of HHP Enrollment

		Gro	up 1
		San Francisco	
		SPA 1	SPA 2
Enrollment	Ν	455	187
Age (at time of	% 0-17	14.3%	
enrollment)	% 18-64	74.9%	89.3%
enionnentj	% 65+	10.8%	
Gender	% male	58.9%	53.5%
	% White	9.9%	21.9%
	% Hispanic	13.0%	12.3%
Race/Ethnicity	% African		
	American	26.2%	19.3%
	% other/unknown	51.0%	46.5%
Language	% speak English	60.0%	70.6%
Medi-Cal full-			
scope during	Average number		
the year prior	of months		
to enrollment		11.9	11.9
	Proportion ever		
Homelessness	homeless during		
	HHP enrollment		

Source: Enrollment and homelessness data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Demographics at the time of HHP enrollment were obtained from Medi-Cal enrollment and claims data from July 2016 to June 2019. Homelessness data was limited to available data for the period between July 2019 and September 2019.

Notes: "--" indicates unreported data due to samples of less than 11 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

HHP Enrollee Health Status

Exhibit 252: Top Ten Most Frequent Physical Health and Mental Health Conditions by
SPA among San Francisco Health Plan's HHP Enrollees

	Group 1		
	San Francisco		
	SPA 1 SPA 2		
Top Ten Conditions	(n=455)	(n=187)	
Condition 1 (%)	Hypertension (66.4%)	Depression (79.1%)	
Condition 2 (%)	Diabetes (45.9%)	Depressive Disorder (75.9%)	
Condition 3 (%)	Chronic Kidney Disease (43.7%)	Hypertension (63.1%)	
Condition 4 (%)	Asthma (37.1%)	Anxiety Disorders (44.4%)	
Condition 5 (%)	Hyperlipidemia (31.4%)	Drug Use Disorders (43.9%)	
Condition 6 (%)	Anemia (29.7%)	Diabetes (35.8%)	
Condition 7 (%)	Drug Use Disorders (27.0%)	Fibromyalgia, Chronic Pain and Fatigue (35.3%)	
Condition 8 (%)	Chronic Obstructive	Schizophrenia and Other	
	Pulmonary Disease (26.2%)	Psychotic Disorders (35.3%)	
Condition 9 (%)	Heart Failure (24.2%)	Tobacco Use (35.3%)	
Condition 10 (%)	Fibromyalgia, Chronic Pain and Fatigue (23.7%)	Bipolar Disorder (34.2%)	

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Chronic and other chronic health, mental health and potentially disabling condition categories were identified using the <u>Chronic Condition</u> Warehouse methodology using Medi-Cal claims data from July 2016 to September 2019.

Notes: SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Exhibit 253: Complexity of San Francisco Health Plan's HHP Enrollees' Health Status	
by SPA, 24 Months Prior to HHP Enrollment	

	Group 1	
	San Francisco	
	SPA 1	SPA 2
	(n=455)	(n=187)
Two specific conditions		
(Criteria 1)	56.0%	45.5%
Hypertension and		
another specific		
condition (Criteria 2)	60.2%	43.9%
Serious Mental Health		
Conditions (Criteria 3)	18.7%	95.7%
Asthma (Criteria 4)	37.1%	18.2%

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Chronic and other chronic health, mental health and potentially disabling condition categories were identified using the <u>Chronic Condition</u> <u>Warehouse methodology</u> using Medi-Cal claims data from July 2016 to September 2019. Notes: SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Health Care Utilization of HHP Enrollees Prior to Enrollment

Exhibit 254: Average Health Care Utilization by SPA of San Francisco Health Plan's HHP Enrollees in the 24 Months Prior to HHP Enrollment

	Group 1	
	San Francisco	
	SPA 1	SPA 2
	(n=455)	(n=187)
Number of hospitalizations per enrollee	2.7	1.7
Number of emergency department visits per enrollee	5.3	9.2
Number of long-term skilled nursing facility stays per enrollee	TBD	TBD
Number of short-term skilled nursing facility stays per enrollee	TBD	TBD
Number of primary care services per enrollee	19.6	14.7
Number of specialty services per enrollee	14.5	18.1

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 2018 and September 2019. Utilization data was calculated using Medi-Cal claims data from July 2016 to September 2019.

Notes: TBD indicates data that was unavailable at the time of this report. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Payments Associated with Health Care Utilization Prior to HHP Enrollment

Data on payments for health care utilization of HHP enrollees prior to enrollment were not available at the time of this report. Future HHP reports will include this information.

HHP Service Utilization among HHP Enrollees

Overall HHP Service Delivery to HHP Enrollees

Exhibit 255: Estimated Overall HHP Services Provided to HHP Enrollees by SPA, June 1, 2018 to June 30, 2019

	Group 1	
	San Francisco	
	SPA 1	SPA 2
	(n=377)	(n=144)
Total number of units of service provided	5,643	1,503
Average number of units of service per		
enrollee	3.4	3.8
Median number of units of service per		
enrollee	2	2

Source: Medi-Cal Claims data from June 2018 to June 2019.

Note: Only includes counties and SPAs with implementation timelines between June 2018 and June 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use was under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Modifiers U1-U7 accompanied both HCPCS code G0506 (July 2018 to September 2018) and HCPCS code G9008 (October 2018 to June 2019) to specify the service. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

Types of HHP Services Delivered

Exhibit 256: Estimated Average Number of HHP Services Provided to HHP Enrollees by SPA, June 1, 2018 to June 30, 2019

	Group 1	
	San Francisco	
	SPA 1	SPA 2
Service Type	(n=377)	(n=144)
Engagement		
Services (U7)	1.5	1.9
Core HHP Services		
(U1, U2, U4 or U5)	2.4	2.6
Other Health Homes		
Services (U3 or U6)	2.0	2.1

Source: Medi-Cal Claims data from June 2018 to June 2019.

Notes: Only includes counties and SPAs with implementation timelines between June 2018 and June 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Core HHP services include claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U1, U2, U4, or U5. HHP engagement service includes claims with HCPCS

code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U3 or U6. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Core Services by Modality and Staff Type

Exhibit 257: Estimated Average Number of HHP Core Service Provided to HHP Enrollees by Modality and SPA, June 1, 2018 to June 30, 2019

	Group 1	
	San Francisco	
	SPA 1	SPA 2
Modality	(n=377)	(n=144)
In-Person		
(U1 or U4)	1.4	1.4
Phone/Telehealth		
(U2 or U5)	2.0	2.3
Staff Type		
Clinical Staff		
(U1, U2 or U3)	1.4	1
Non-Clinical Staff		
(U4, U5 or U6)	2.8	3.0

Source: Medi-Cal Claims data from June 2018 to June 2019.

Notes: Only includes counties and SPAs with implementation timelines between June 2018 and June 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Includes services provide by both clinical and non-clinical staff. HHP in-person service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 June 2019), and modifier U1 or U4. HHP telehealth service includes claims with HCPCS code G9008 (October 2018), HCPCS code G9008 (October 2019), and modifier U2 or U5. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Housing Services

Exhibit 258: Housing Services among HHP Enrollees, July 1 to September 30, 2019

	Group 1	
	San Francisco	
	SPA 1	SPA 2
	(n=336)	(n=169)
Proportion of HHP		
Enrollees that were		
homeless or at risk for		
homelessness		
Among those who were h	ere homeless or at risk for	
homelessness:		
Proportion of HHP		
enrollees that received		
housing services		

Source: MCP Quarterly Reports from September 2019.

Notes: MCP is managed care plan. "--" indicates unreported data due to samples of less than 11 enrollees.

Santa Clara Family Health Plan

This appendix provides information about the implementation and evaluation findings of HHP by Santa Clara Family Health Plan as of September 2019. It outlines Santa Clara Family Health Plan's implementation schedule and infrastructure, as well as their enrollment trends, demographics, health status, and HHP service utilization. The information in this appendix is organized and presented similarly to data provided in the main body of the report. The primary difference is presentation of data at the group, county, and SPA levels for Santa Clara Family Health Plan enrollees.

Santa Clara Family Health Plan carried out HHP implementation in Santa Clara County in Group 3, with SPA 1 beginning July 2019 and SPA 2 beginning January 2020.

The data in the following exhibits are obtained from MCP Readiness Documents, MCP Enrollment Reports, MCP Quarterly HHP Reports, and Medi-Cal enrollment and claims data. Varied implementation timelines led to zero enrollment in tables. Similarly, enrollment lower than 11 is not reported. The analytic methods used to create the exhibits are found in Appendix A: HHP Data Sources and Analytic Methods.

HHP Implementation and Infrastructure

HHP Schedule

Group	Counties	SPA 1 Implementation Dates	SPA 2 Implementation Dates
Group 3	Santa Clara	7/1/2019	1/1/2020

Exhibit 259: Santa Clara Family Health Plan's HHP Schedule by Group and County

Source: <u>Health Homes Program Guide</u>.

HHP Enrollment and Enrollment Patterns

Growth in Enrollment

Exhibit 260: Cumulative Total Enrollment in Santa Clara Family Health Plan, July 1, 2018 to September 30, 2019

	Group 3	
	Santa Clara	
	SPA 1	SPA 2
18-Jul	0	0
18-Aug	0	0
18-Sep	0	0
18-Oct	0	0
18-Nov	0	0
18-Dec	0	0
19-Jan	0	0
19-Feb	0	0
19-Mar	0	0
19-Apr	0	0
19-May	0	0
19-Jun	0	0
19-Jul	79	0
Group 3 SPA 1 Implementation	19	U
19-Aug	128	0
19-Sep	158	0

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. When enrollment in one SPA was less than 11 enrollees, an enrollment range was reported for the overall population. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Size Compared to Eligible Beneficiary Population

Exhibit 261: Proportion of HHP Total Eligible Beneficiaries from Targeted Engagement List (TEL) in Santa Clara Family Health Plan by Group and County, as of September 30, 2019

	Group 3	
	Santa Clara	
Enrollment as of	158	
September 2019	100	
Potential Eligible	7 961	
Beneficiaries on TEL	7,861	
% of TEL Enrolled	2.0%	

Source: Enrollment data from Managed Care Plan Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019 limited to available data for the period between July 1, 2018 and September 30, 2019. Estimate of eligible beneficiaries from May 2019 TEL. Notes: MCP is managed care plan. Those enrolled for less than 31 days were excluded from this analysis.

Enrollment Patterns

Enrollment Continuity

Exhibit 262: HHP Continuous Enrollment in Santa Clara Family Health Plan as of September 30, 2019 by Group and County

	Group 3	
	Santa Clara	
	SPA 1	SPA 2
Total Enrollment	158	0
% of Enrollees Continuously Enrolled	96.8%	0.0%

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness

Enrollment Length

Exhibit 263: HHP Length of Enrollment (in Months) for Santa Clara Family Health Plan Enrollees as of September 30, 2019 by Group and County

	Group 3		
	Santa Clara		
	SPA 1 SPA 2		
	(n=158) (n=0)		
Average	2	0	

Source: Managed Care Plan (MCP) Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Exclusions of Specific HHP Eligible Populations

Exhibit 264: Number of HHP Eligible Beneficiaries Excluded in Santa Clara Family Health Plan by Reason for Exclusion as of September 30, 2019

	Group 3
Reason for Exclusion	Santa Clara
Excluded because unsafe	0
behavior or environment	0
Externally referred but	
excluded	
Excluded because not	114
eligible - well-managed	114
Excluded because	82
duplicative program	02
Excluded because declined	109
to participate	103
Excluded because of	20
unsuccessful engagement	20
Excluded because not	360
enrolled in Medi-Cal at MCP	500

Source: Managed Care Plan (MCP) Quarterly HHP Reports from September 1, 2018 to September 30, 2019.

Notes: "--" indicates unreported data due to samples of less than 11 enrollees. Those enrolled for less than 31 days were excluded from this analysis.

HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization

HHP Enrollee Demographics

Exhibit 265: Santa Clara Family Health Plan HHP Enrollee Demographics by SPA at the time of HHP Enrollment

		Group 3	
		Santa Clara	
		SPA 1	SPA 2
Enrollment	Ν	158	0
Age (at time of	% 0-17		0
enrollment)	% 18-64	70.3%	0
enfoimenty	% 65+		0
Gender	% male	50.6%	0
	% White	15.8%	0
	% Hispanic	35.4%	0
Race/Ethnicity	% African		
	American		0
	% other/unknown		0
Language	% speak English	59.5%	0
Medi-Cal full-			
scope during	Average number		
the year prior	of months		
to enrollment		11.9	0
	Proportion ever		
Homelessness	homeless during		
	HHP enrollment	11.4%	0

Source: Enrollment and homelessness data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Demographics at the time of HHP enrollment were obtained from Medi-Cal enrollment and claims data from July 2016 to June 2019. Homelessness data was limited to available data for the period between July 2019 and September 2019.

Notes: "--" indicates unreported data due to samples of less than 100 enrollees. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

HHP Enrollee Health Status

	Group 3		
	Santa Clara		
	SPA 1	SPA 2	
Top Ten Conditions	(n=158)	(n=0)	
Condition 1 (%)	Hypertension (72.8%)	0	
Condition 2 (%)	Diabetes (54.4%)	0	
Condition 3 (%)	Hyperlipidemia (44.3%)	0	
Condition 4 (%)	Chronic Kidney Disease (39.2%)	0	
Condition 5 (%)	Asthma (31.6%)	0	
Condition 6 (%)	Chronic Obstructive Pulmonary Disease (22.8%)	0	
Condition 7 (%)	Tobacco Use (21.5%)	0	
Condition 8 (%)	Rheumatoid Arthritis / Osteoarthritis (20.9%)	0	
Condition 9 (%)	Heart Failure (20.3%)	0	
Condition 10 (%)	Ischemic Heart Disease (20.3%)	0	

Exhibit 266: Top Ten Most Frequent Physical Health and Mental Health Conditions by SPA among Santa Clara Family Health Plan's HHP Enrollees

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Chronic and other chronic health, mental health and potentially disabling condition categories were identified using the <u>Chronic Condition</u> <u>Warehouse methodology</u> using Medi-Cal claims data from July 1, 2016 to September 30, 2019. Notes: SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Exhibit 267: Complexity of Santa Clara Family Health Plan's HHP Enrollees' Health Status by SPA, 24 Months Prior to HHP Enrollment

	Group 3		
	Santa Clara		
	SPA 1	SPA 2	
	(n=158)	(n=0)	
Two specific			
conditions (Criteria 1)	50.0%	0	
Hypertension and			
another specific			
condition (Criteria 2)	62.0%	0	
Serious Mental			
Health Conditions			
(Criteria 3)	20.9%	0	
Asthma (Criteria 4)	31.6%	0	

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: Criteria 1 includes any two of the following conditions: chronic obstructive pulmonary disease, diabetes, traumatic brain injury, chronic or congestive heart failure, coronary artery disease, chronic liver disease, chronic renal (kidney) disease, dementia, substance use disorders. Criteria 2 includes hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure. Criteria 3 includes one of the following: major depression disorders, bipolar disorder, psychotic disorders including schizophrenia. Criteria 4 includes asthma. HHP enrollees may meet multiple criteria.

Health Care Utilization of HHP Enrollees Prior to Enrollment

Exhibit 268: Average Health Care Utilization by SPA of Santa Clara Family Health Plan's HHP Enrollees in the 24 Months Prior to HHP Enrollment

	Group 3	
	Santa Clara	
	SPA 1	SPA 2
	(n=158)	(n=0)
Number of hospitalizations	1.1	
per enrollee	1.1	0
Number of emergency		
department visits per	3.7	
enrollee		0
Number of long-term		
skilled nursing facility		
stays per enrollee	TBD	0
Number of short-term		
skilled nursing facility		
stays per enrollee	TBD	0
Number of primary care	12.5	
services per enrollee	12.5	0
Number of specialty	9.7	
services per enrollee	9.7	0

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: TBD indicates data that was unavailable at the time of this report. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Payments Associated with Health Care Utilization Prior to HHP Enrollment

Data on payments for health care utilization of HHP enrollees prior to enrollment were not available at the time of this report. Future HHP reports will include this information.

HHP Service Utilization among HHP Enrollees

Overall HHP Service Delivery to HHP Enrollees

Exhibit 269: Estimated Overall HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 3	
	Santa Clara	
	SPA 1 SPA 2	
	(n=0)	(n=0)
Total number of units of service		
provided	0	0
Average number of units of service per		
enrollee	0	0
Median number of units of service per		
enrollee	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use was under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Modifiers U1-U7 accompanied both HCPCS code G0506 (July 2018 to September 2018) and HCPCS code G9008 (October 2018 to June 2019) to specify the service. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

Types of HHP Services Delivered

Exhibit 270: Estimated Average Number of HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 3	
	Santa Clara	
	SPA 1 SPA 2	
Service Type	(n=0)	(n=0)
Engagement		
Services (U7)	0	0
Core HHP Services		
(U1, U2, U4 or U5)	0	0
Other Health Homes		
Services (U3 or U6)	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Core HHP services include claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U1, U2, U4, or U5. HHP engagement service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U3 or U6. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Core Services by Modality and Staff Type

Exhibit 271: Estimated Average Number of HHP Core Service Provided to HHP Enrollees by Modality and SPA, July 1, 2018 to June 30, 2019

	Group 3	
	Santa Clara	
	SPA 1	SPA 2
Modality	(n=0)	(n=0)
In-Person		
(U1 or U4)	0	0
Phone/Telehealth		
(U2 or U5)	0	0
Staff Type		
Clinical Staff		
(U1, U2 or U3)	0	0
Non-Clinical Staff		
(U4, U5 or U6)	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Includes services provide by both clinical and non-clinical staff. HHP in-person service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 June 2019), and modifier U1 or U4. HHP telehealth service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2019), and modifier U2 or U5. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Housing Services

Exhibit 272: Housing Services among HHP Enrollees, July 1 to September 30, 2019

	Group 3	
	Santa Clara	
	SPA 1 SPA 2	
	(n=158)	(n=0)
Proportion of HHP Enrollees that were		
homeless or at risk for homelessness	24.1%	0
Among those who were homeless or at risk for		
homelessness:		
Proportion of HHP enrollees that		
received housing services	44.7%	0

Source: MCP Quarterly Reports from September 2019. Notes: MCP is managed care plan.

UnitedHealthcare Community Plan of California, Inc.

This appendix provides information about the implementation and evaluation findings of HHP by UnitedHealthcare Community Plan of California, Inc. (United), which began operating as a Medi-Cal managed care plan in October 2017. It outlines United's implementation schedule and infrastructure, as well as United enrollment trends, demographics, health status, and HHP service utilization as of September 2019. The information in this appendix is organized and presented similarly to data provided in the main body of the report. The primary difference is presentation of data at the group, county, and SPA levels for United enrollees.

United carried out HHP implementation in San Diego County in Group 3, with SPA 1 beginning July 2019 and SPA 2 beginning January 2020.

The data in the following exhibits are obtained from MCP Readiness Documents, MCP Enrollment Reports, MCP Quarterly HHP Reports, and Medi-Cal enrollment and claims data. Varied implementation timelines led to zero enrollment in tables. Similarly, enrollment lower than 11 is not reported. The analytic methods used to create the exhibits are found in Appendix A: HHP Data Sources and Analytic Methods.

HHP Implementation and Infrastructure

HHP Schedule

Exhibit 273: United's HHP Schedule by Group and County

Group	Counties	SPA 1 Implementation Dates	SPA 2 Implementation Dates
Group 3	San Diego	7/1/2019	1/1/2020

Source: <u>Health Homes Program Guide</u>.

HHP Enrollment and Enrollment Patterns

Growth in Enrollment

Exhibit 274: Cumulative Total Enrollment in United, July 1, 2018 to September 30, 2019

	Group 3	
	San Diego	
	SPA 1	SPA 2
18-Jul	0	0
18-Aug	0	0
18-Sep	0	0
18-Oct	0	0
18-Nov	0	0
18-Dec	0	0
19-Jan	0	0
19-Feb	0	0
19-Mar	0	0
19-Apr	0	0
19-May	0	0
19-Jun	0	0
19-Jul	0	0
Group 3 SPA 1 Implementation	0	U
19-Aug		0
19-Sep		0

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019.

Notes: "--" indicates unreported data due to samples of less than 11 enrollees. Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Size Compared to Eligible Beneficiary Population

Exhibit 275: Proportion of HHP Total Eligible Beneficiaries from Targeted Engagement List (TEL) in United by Group and County, as of September 30, 2019

	Group 3	
	San Diego	
Enrollment as of	11*	
September 2019	11	
Potential Eligible	367	
Beneficiaries on TEL	307	
% of TEL Enrolled	3.0%	

Source: Enrollment data from Managed Care Plan Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019 limited to available data for the period between July 1, 2018 and September 30, 2019. Estimate of eligible beneficiaries from May 2019 TEL. Notes: MCP is managed care plan. Those enrolled for less than 31 days were excluded from this analysis. *Total enrollment in counties with less than 11 enrollees in one or more SPA groups were calculated using 11 enrollees for those SPA groups.

Enrollment Patterns

Enrollment Continuity

Exhibit 276: HHP Continuous Enrollment in United as of September 30, 2019 by Group and County

	Group 3	
	San Diego	
	SPA 1 SPA 2	
Total Enrollment	<11	0
% of Enrollees Continuously Enrolled		0.0%

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019.

Notes: "--" indicates unreported data due to samples of less than 11 enrollees. Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Length

Exhibit 277: HHP Length of Enrollment (in Months) for United Enrollees as of September 30, 2019 by Group and County

	Group 3	
	San Diego	
	SPA 1 SPA 2	
	(n=<11) (n=0)	
Average	1	0

Source: Managed Care Plan (MCP) Enrollment Reports from August 2019 and Quarterly HHP Reports from Quarter 3 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Enrollment Exclusions of Specific HHP Eligible Populations

Exhibit 278: Number of HHP Eligible Beneficiaries Excluded in United by Reason for Exclusion as of September 30, 2019

	Group 3
Reason for Exclusion	San Diego
Excluded because unsafe	0
behavior or environment	0
Externally referred but	
excluded	
Excluded because not	0
eligible - well-managed	0
Excluded because	0
duplicative program	0
Excluded because declined	14
to participate	14
Excluded because of	
unsuccessful engagement	
Excluded because not	0
enrolled in Medi-Cal at MCP	U

Source: Managed Care Plan (MCP) Quarterly HHP Reports from September 1, 2018 to September 30, 2019.

Notes: Those enrolled for less than 31 days were excluded from this analysis.

HHP Enrollee Demographics, Health Status, and Prior Healthcare Utilization

HHP Enrollee Demographics

Exhibit 279: United HHP Enrollee Demographics by SPA at the time of HHP Enrollment

		Group 3	
		San Diego	
		SPA 1	SPA 2
Enrollment	Ν	<11	0
Age (at time of	% 0-17		0
enrollment)	% 18-64		0
enronmenty	% 65+		0
Gender	% male		0
	% White		0
	% Hispanic		0
Race/Ethnicity	% African		
	American		0
	% other/unknown		0
Language	% speak English		0
Medi-Cal full-			
scope during	Average number		
the year prior	of months		
to enrollment			0
	Proportion ever		
Homelessness	homeless during		
	HHP enrollment		0

Source: Enrollment and homelessness data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Demographics at the time of HHP enrollment were obtained from Medi-Cal enrollment and claims data from July 1, 2016 to June 30, 2019. Homelessness data was limited to available data for the period between 2019.

Notes: "--" indicates unreported data due to samples of less than 11 enrollees. Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

HHP Enrollee Health Status

		Group 3	
	San Diego		
	SPA 1	SPA 2	
Top Ten	(n=<11)	(n=0)	
Conditions	, , , , , , , , , , , , , , , , , , ,	. ,	
Condition 1 (%)		0	
Condition 2 (%)		0	
Condition 3 (%)		0	
Condition 4 (%)		0	
Condition 5 (%)		0	
Condition 6 (%)		0	
Condition 7 (%)		0	
Condition 8 (%)		0	
Condition 9 (%)		0	
Condition 10 (%)		0	

Exhibit 280: Top Ten Most Frequent Physical Health and Mental Health Conditions by SPA among United's HHP Enrollees

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Chronic and other chronic health, mental health and potentially disabling condition categories were identified using the <u>Chronic Condition</u> <u>Warehouse methodology</u> using Medi-Cal claims data from July 1, 2016 to September 30, 2019. Notes: "--" indicates unreported data due to samples of less than 11 enrollees. Those enrolled for less than 31 days were excluded from this analysis. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Exhibit 281: Complexity of United's HHP Enrollees' Health Status by SPA, 24 Months Prior to HHP Enrollment

	Group 3	
	San Diego	
	SPA 1	SPA 2
	(n=<11)	(n=0)
Two specific		
conditions (Criteria 1)		0
Hypertension and		
another specific		
condition (Criteria 2)		0
Serious Mental Health		
Conditions (Criteria 3)		0
Asthma (Criteria 4)		0

Source: MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: Criteria 1 includes any two of the following conditions: chronic obstructive pulmonary disease, diabetes, traumatic brain injury, chronic or congestive heart failure, coronary artery disease, chronic liver disease, chronic renal (kidney) disease, dementia, substance use disorders. Criteria 2 includes hypertension and one of the following: chronic obstructive pulmonary disease, diabetes, coronary artery disease, chronic or congestive heart failure. Criteria 3 includes one of the following: major depression disorders, bipolar disorder, psychotic disorders including schizophrenia. Criteria 4 includes asthma. HHP enrollees may meet multiple criteria. "--" indicates unreported data due to samples of less than 11 enrollees.

Health Care Utilization of HHP Enrollees Prior to Enrollment

Exhibit 282: Average Health Care Utilization by SPA of United's HHP Enrollees in the 24 Months Prior to HHP Enrollment

		սք 3
	San Diego	
	SPA 1	SPA 2
	(n=<11)	(n=0)
Number of hospitalizations per		
enrollee		0
Number of emergency		
department visits per enrollee		0
Number of long-term skilled		
nursing facility stays per		
enrollee	TBD	0
Number of short-term skilled		
nursing facility stays per		
enrollee	TBD	0
Number of primary care		
services per enrollee		0
Number of specialty services		
per enrollee		0
Number of evaluation and		
management visits per enrollee		0

Source: Enrollment data come from MCP Enrollment Reports from August 2019 and Quarterly HHP Reports from September 2019. HHP enrollment was limited to available data for the period between July 1, 2018 and September 30, 2019. Utilization data was calculated using Medi-Cal claims data from July 1, 2016 to September 30, 2019.

Notes: "--" indicates unreported data due to samples of less than 11 enrollees. Those enrolled for less than 31 days were excluded from this analysis. TBD indicates data that was unavailable at the time of this report. SPA 1 includes enrollees with chronic conditions and substance use disorders. SPA 2 includes enrollees with severe mental illness.

Payments Associated with Health Care Utilization Prior to HHP Enrollment

Data on payments for health care utilization of HHP enrollees prior to enrollment were not available at the time of this report. Future HHP reports will include this information.

HHP Service Utilization among HHP Enrollees

Overall HHP Service Delivery to HHP Enrollees

Exhibit 283: Estimated Overall HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 3 San Diego	
	SPA 1	SPA 2
	(n=0)	(n=0)
Total number of units of service		
provided	0	0
Average number of units of service per		
enrollee	0	0
Median number of units of service per		
enrollee	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use was under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Modifiers U1-U7 accompanied both HCPCS code G0506 (July 2018 to September 2018) and HCPCS code G9008 (October 2018 to June 2019) to specify the service. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

Types of HHP Services Delivered

Exhibit 284: Estimated Average Number of HHP Services Provided to HHP Enrollees by SPA, July 1, 2018 to June 30, 2019

	Group 3	
	San Diego	
	SPA 1	SPA 2
Service Type	(n=0)	(n=0)
Engagement		
Services (U7)	0	0
Core HHP Services		
(U1, U2, U4 or U5)	0	0
Other Health Homes		
Services (U3 or U6)	0	0

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Core HHP services include claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U1, U2, U4, or U5. HHP engagement service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U7. Other HHP service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 to June 2019), and modifier U3 or U6. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Core Services by Modality and Staff Type

Exhibit 285: Estimated Average Number of HHP Core Service Provided to HHP Enrollees by Modality and SPA, July 1, 2018 to June 30, 2019

	Group 3		
	San Diego		
	SPA 1	SPA 2	
Modality	(n=0)	(n=0)	
In-Person			
(U1 or U4)	0	0	
Phone/Telehealth			
(U2 or U5)	0	0	
Staff Type			
Clinical Staff			
(U1, U2 or U3)	0	0	
Non-Clinical Staff			
(U4, U5 or U6)	0	0	

Source: Medi-Cal Claims data from July 1, 2018 to June 30, 2019.

Notes: Only includes counties and SPAs with implementation timelines between July 1, 2018 and June 30, 2019. HCPCS is Healthcare Common Procedure Coding System, MCP is managed care plan, and UOS is unit of service. Service use is under-reported by MCPs in claims data. Each service (UOS) represented a 15-minute interaction between HHP staff and HHP enrollee. Multiple UOS' were allowed within a single visit. Includes services provide by both clinical and non-clinical staff. HHP in-person service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2018 June 2019), and modifier U1 or U4. HHP telehealth service includes claims with HCPCS code G0506 (July 2018 to September 2018), HCPCS code G9008 (October 2019), and modifier U2 or U5. Data are based on the number of months during HHP enrollment where HCPCS codes were present.

HHP Housing Services

Exhibit 286: Housing Services among HHP Enrollees, July 1 to September 30, 2019

	Group 3			
	San Diego			
	SPA 1	SPA 2		
	(n=0)	(n=0)		
Proportion of HHP Enrollees that were				
homeless or at risk for homelessness	0	0		
Among those who were homeless or at risk for				
homelessness:				
Proportion of HHP enrollees that				
received housing services	0	0		

Source: MCP Quarterly Reports from September 2019. Notes: MCP is managed care plan.



The views expressed in this report are those of the authors and do not necessarily represent the UCLA Center for Health Policy Research, the Regents of the University of California, or collaborating organizations or funders.

Copyright © 2020 by the Regents of the University of California. All Rights Reserved.

The UCLA Center for Health Policy Research is affiliated with the UCLA Fielding School of Public Health and the UCLA School of Public Affairs.

UCLA Center for Health Policy Research | 10960 Wilshire Blvd. | Suite 1550 | Los Angeles, CA 90024 | t: 310.794.0909 | f: 310.794.2686 | healthpolicy@ucla.edu

Phone: 310-794-0909 Fax: 310-794-2686 Email: chpr@ucla.edu www.healthpolicy.ucla.edu

UCLA Center for Health Policy Research | 10960 Wilshire Blvd. | Suite 1550 | Los Angeles, CA 90024 | t: 310.794.0909 | f: 310.794.2686 | healthpolicy@ucla.edu

www.healthpolicy.ucla.edu